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# "2010: French manufacturers have tackled the crisis; growth in emerging economies is rapidly expanding, but the industry is still facing competitiveness problems in France." 



Patrick Blain
Chairman of CCFA

## Dear Sir/Madam,

In 2010, the economic situation recovered and the world automotive industry returned to record production levels with over 77 million vehicles manufactured. However, very different results were achieved by region: the European Union, NAFTA and Japan remained at lower levels than before the crisis, while production in emerging regions such as China and South America reached historically maximum levels. The geography of the automotive industry shifts quickly, and in 2010 more than half of the world's output was from Asia, compared with $30 \%$ in 2000.

In this context, French manufacturers produced 6.4 million vehicles, which is a new record in terms of volume. Operations returned to a "normal" trend following the extremely harsh crisis of 2009. French manufacturers continue to rely on the European market as their mainstay. Here, despite very intense competition, they have increased their market share (+1.6 point to $25.3 \%$ for light vehicles), while also increasing their sales in emerging economies.

In France, automotive output rose by 9\% to more than 2.2 million vehicles. The activity of the automotive branch, which represents equipment manufacturers as well as other suppliers, has benefited from this situation. The work of the Automotive Branch Platform (PFA - Plateforme de la Filière Automobile), set up in 2009 by French automotive manufacturers, represented by the CCFA, and their suppliers, is yielding results. It is organized around four priorities: lean manufacturing, tomorrow's expertise and businesses, better information and communication management and, finally, a mid- and long-term strategy in terms of products and international development.

Despite the crisis, the automotive industry has continued to be the leading sector in terms of investment in research and development and patent applications in France. Government measures to support innovation such as Research Tax Credits and the consolidation of automotive competitiveness clusters (which have already produced more than one hundred projects) represent efficient levers for the future of our industry. Future investments, including future transportation and therefore automobiles, will complement this virtuous strategy. In general terms, the automotive industry remains an important sector in France since, as shown by regional studies conducted by the Insee and the ARIA (Associations Régionales de l'Industrie Automobile), the economy of the automotive branch is made up locally of the workforce of the manufacturers (direct jobs) plus the workforce of all the suppliers (indirect jobs) and those who depend on the latter (induced jobs).

The outlook for 2011 seems encouraging with the combined effect of continued growth in emerging economies and the strengthening of French manufacturers abroad. However, many difficulties should be taken into account: the uncertainty of growth remains, raw materials are still very expensive, the Fukushima accident has had major repercussions... In France, the dangerous problem of competitiveness endures In 2009, the Public Authorities organized an Industry Convention which drew up a report on the competitiveness of French industry compared with other Eurozone countries; they mainly highlighted the heavy toll social security contributions have on employees and the raising costs of employment since 2000, as well as tax conditions for manufacturing. In 2010, these analyses were confirmed and these handicaps represent major obstacles to the competitiveness of French automakers, as there are many production sites in France, mainly supplied by French suppliers, who are also penalized by this unfriendly environment.

The CCFA is of course at the heart of the automotive industry. At a national level, along with other professional associations (CNPA for distribution and repair, FIEV for equipment manufacturers and CSIAM for imported makes), it is constantly involved in collective discussions and major projects affecting the automotive industry as a whole. With the support of its members, it makes its voice heard in such large business organizations as MEDEF, UIMM and GFI, as well as in specialized organizations such as URF and GERPISA. Internationally, it defends French interests in OICA and EAMA, and contributes actively to the analytical capabilities and statistical data produced by these organizations.

I hope that as you read this new edition of "Analysis and Statistics", you will become aware of the quality of our work, dedicated as it is to provide a better understanding of the automotive market in France and around the world. Please contact us and visit our website (www.ccfa.fr) for further information.

Best regards.

### 6.4 MIILION

## 335,000

PEOPLE - WORLDWIDE EMPLOYEES OF FRENCH MANUFACTURERS

## 75\%

OF VEHICLES PRODUCED BY FRENCH MANUFACTURERS ARE SOLD ABROAD

25\%
SHARE OF FRENCH MANUFACTURERS IN SALES OF NEW PASSENGER CARS IN WESTERN EUROPE

39\%
SHARE OF FRENCH
MANUFACTURERS IN SALES OF LIGHT COMMERCIAL VEHICLES IN WESTERN EUROPE

9\%
OF ALL INDUSTRIAL
VEHICLES SOLD IN WESTERN EUROPE ARE FRENCH

### 2.4 MILLION

PEOPLE WERE EMPLOYED IN THE AUTOMOTIVE INDUSTRY IN EU-27 IN 2008

## $1^{s t}$ INDUSTRY

IN TERMS OF RESEARCH AND DEVELOPMENT BUDGETS (IN 2008) IN FRANCE

### 2.3 MIILION

WORKERS IN FRANCE RELATED TO THE AUTOMOTIVE INDUSTRY (DIRECT AND INDIRECT JOBS)

## 88\%

OF DOMESTIC PASSENGER TRIPS ARE MADE BY ROAD

## 85\%

OF DOMESTIC GOODS
WERE TRANSPORTED BY ROAD IN 2010

## THE FRENCH AUTOMOBILE MANUFACTURERS' ASSOCIATION

The Comité des Constructeurs Français d'Automobiles (CCFA) is the French automobile manufacturers'
trade association. Its members are: Alpine, PSA - Automobiles Citroën - Automobiles Peugeot - Panhard, Renault and Renault Trucks. Its mission is to study and defend the business and industrial interests (excluding labor issues which are the remit of the UIMM) of all French automobile manufacturers on both national and international levels.
CCFA's activities encompass information, analysis and communication for its members as well as for government agencies, public officials, the automotive and road industry, the media and the general public.
Other sectors of the automotive industry (parts and equipment manufacturers, dealers, body manufacturers) have their own trade associations (FIEV, CNPA, CARCOSERCO, Fédération des Industries Électriques, Électroniques et de Communication - Electrical, Electronic and Communications Industry Federation, Fédération des Industries Mécaniques - Mechanical Industry Federation, Fondeurs de France - French Foundries Association, Groupement Plasturgie Automobile - Automotive Plastics Group, Syndicat National du Caoutchouc et des Polymères National Union of Polymers and Rubber Industries, etc.).
In 2009 in a period of financial crisis, French automobile manufacturers and their suppliers came together within the CLIFA (Liaison Committee of Automotive Suppliers) to establish the Automotive Branch Platform (PFA - Plateforme de la Filière Automobile).
Foreign manufacturers are represented by their own association (CSIAM). CCFA is associated with Brussels-based ACEA, the European Automobile Manufacturers' Association. It is also a member of OICA, the International Organization of Motor Vehicle Manufacturers, which brings together national associations representing the industry from around the world.


[^0]
## 2010: WITH A RETURN TO GLOBAL GROWTH, FRENCH MANUFACTURERS' PRODUCTION REACHED NEW HEGHTS

With a return to world growth, French manufacturers rubbed out the sharp falls posted in 2008 and 2009 associated with the economic and financial crisis. Compared to 1997, production grew by $57 \%$ to nearly 6.4 million vehicles, reaching new heights. More than ever before, this growth has its roots outside Western Europe. After a drop of 350,000 vehicles in 2009, production grew by 800,000 to over 2.7 million; in 1997, figures stood at only 659,000 vehicles. These areas where the level of vehicle ownership is generally much lower than in Western Europe represent markets of large potential within which investments must continue and increase. The market in Western Europe, a mature automobile zone, remains the base market for French manufacturers. Figures grew by 380,000 over the period, to 3.7 million vehicles. In France, numbers rose to 430,000 vehicles and a rise in market share helped limit the downturn elsewhere in Europe. To weather the development of overseas competition, French manufacturers continued to invest in France, in research and development and also plants.


|  |  | Units |  |
| :--- | :--- | :--- | :--- |
|  |  | 2009 |  |

After the historic fall in 2009 caused by the economic and financial crisis, world GDP growth return to the high levels it enjoyed until 2007. Similarly to previous years, the development differed between OECD countries where GDP rose by $3 \%$ and developing countries (+7 to $8 \%$ ), steered by China and India in Asia and also Brazil and Argentina in South America. The recoveries in Eastern Europe, particularly in Russia did not erase the drop in 2009. The price of raw materials grew throughout 2010 and with increases noted since early 2011, the high prices of 2008 were nearly reached, as with oil for example. These developments have limited consumer purchasing power; consumers have been affected in developed countries by the effects of this crisis, with the high unemployment levels affecting their confidence. For businesses, a return to investment began. In this context of a collapse of Western Europe's base market in terms of the levels observed prior to the crisis, French automobile manufacturers must deal with consumer decisions about what to buy, the rising cost of raw materials for manufacturing processes, dearer money worsened by the crisis and maintaining the euro at a high level in terms of other main countries. Despite everything, they must continue to meet society's demands, which require considerable research and development expenditure. Furthermore, this crisis highlighted the entire automobile branch upstream through suppliers and downstream with transportation and the sale/maintenance of vehicles.
In this economic and financial environment, in 2010 the world's automobile market reached a new high of 75 million vehicles; supported for the most part by the strong growth of developing countries. In Western Europe, new car markets fell due to the end of the different government plans for scrap incentives, whilst commercial vehicle markets returned to growth. French manufacturers managed to raise their penetration in a context of increased competition while continuing to manage their stocks. In Eastern Europe, the industry returned to growth, driven by Russia and Turkey. However, to satisfy vehicle ownership requirements, French manufacturers continued to develop commercially and industrially in this area whose opportunities should eventually
grow. The PSA Peugeot Citroën and Mitsubishi plant in Russia produced its first vehicles and Renault is developing a strategic partnership with the Russian manufacturer AvtoVAZ, now part of Nissan. In Asia, the car market continued to develop strongly. Beyond China, the world's leading automobile market since 2009, growth was observed in many other countries such as India, Thailand and Indonesia. Market opportunities for French manufacturers grew healthily in this area, and today exceed 1.2 million vehicles. The search for investment (PSA Peugeot Citroën with its partners in China and Renault in India) and renewed, adapted vehicle ranges should support this future growth.
In Latin America where markets have reached all new highs, French manufacturers' sales have enjoyed strong growth at nearly 650,000 vehicles, for the first time exceeding those destined for Eastern Europe, including Turkey. New investments have been voted by the French companies to attempt to return to automobile development in this region.
Finally, French manufacturers have managed to sell 200,000 vehicles in Africa.

## 57\%

INCREASE IN WORLD PRODUCTION BY FRENCH AUTOMOTIVE MANUFACTURERS SINCE 1997

## WORLD

## WORLD MOTOR VEHICLE PRODUCTION

In 2010, world vehicle production grew by $\mathbf{2 6} \%$ to $\mathbf{7 7 . 9}$ million vehicles, a new record. In volume, this increase represents over 16 million vehicles and follows the drop of 9 million units recorded in 2009.
Production varies a great deal, overreacting when compared to world growth ( $-0.8 \%$ in $2009+4.8 \%$ in 2010).
In developed areas, production levels are below those of 2007 (Western Europe: -17\%, NAFTA: -21\%, Japan: -17\%) except for South Korea (+5\%).
In emerging countries or regions currently the main areas for growth in the automotive industry, production is much higher than before the crisis. In 2010, it grew by 32\% compared to 2007 in Asia-Pacific (doubling in China) and 20\% in Latin America.

WORLD MOTOR VEHICLE PRODUCTION

|  | Passenger cars |  |  |  | Commercial vehicles |  |  |  | Total |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 |  |  | 2010 | 2009 |  |  | $\begin{array}{r} 2010 \\ \hline \% \\ \hline \end{array}$ | 20092010 <br> thousands thousands |  | $\begin{array}{r} 2010-2009 \\ \% \end{array}$ |
|  | thousands | \% | thousands | \% | thousands | \% | thousands |  |  |  |  |
| Europe | 15,247 | 31.9 | 17,266 | 29.5 | 1,809 | 12.9 | 2,557 | 13.2 | 17,056 | 19,823 | 16.2 |
| of which: |  |  |  |  |  |  |  |  |  |  |  |
| Western Europe | 11,038 | 23.1 | 12,139 | 20.8 | 1,205 | 8.6 | 1,687 | 8.7 | 12,243 | 13,826 | 12.9 |
| Germany | 4,965 | 10.4 | 5,552 | 9.5 | 245 | 1.7 | 354 | 1.8 | 5,210 | 5,906 | 13.4 |
| Belgium | 525 | 1.1 | 529 | 0.9 | 13 | 0.1 | 26 | 0.1 | 537 | 555 | 3.3 |
| Spain | 1,813 | 3.8 | 1,914 | 3.3 | 357 | 2.5 | 474 | 2.4 | 2,170 | 2,388 | 10.0 |
| France | 1,819 | 3.8 | 1,924 | 3.3 | 228 | 1.6 | 305 | 1.6 | 2,048 | 2,229 | 8.9 |
| Italy | 661 | 1.4 | 573 | 1.0 | 182 | 1.3 | 265 | 1.4 | 843 | 838 | -0.6 |
| United Kingdom | 999 | 2.1 | 1,270 | 2.2 | 91 | 0.6 | 123 | 0.6 | 1,090 | 1,393 | 27.8 |
| Sweden | 129 | 0.3 | 177 | 0.3 | 28 | 0.2 | 40 | 0.2 | 156 | 217 | 38.8 |
| Central and Eastern Europe | 3,698 | 7.7 | 4,524 | 7.7 | 245 | 1.7 | 378 | 2.0 | 3,944 | 4,902 | 24.3 |
| Turkey | 511 | 1.1 | 603 | 1.0 | 359 | 2.6 | 491 | 2.5 | 870 | 1,095 | 25.9 |
| North and South America | 6,954 | 14.6 | 8,477 | 14.5 | 5,608 | 40.0 | 8,164 | 42.1 | 12,562 | 16,641 | 32.5 |
| of which: |  |  |  |  |  |  |  |  |  |  |  |
| NAFTA ${ }^{(1)}$ | 3,961 | 8.3 | 5,090 | 8.7 | 4,822 | 34.4 | 7,087 | 36.6 | 8,783 | 12,178 | 38.7 |
| South America | 2,993 | 6.3 | 3,387 | 5.8 | 786 | 5.6 | 1,077 | 5.6 | 3,779 | 4,464 | 18.1 |
| Asia-Pacific | 25,290 | 52.9 | 32,389 | 55.4 | 6,470 | 46.2 | 8,512 | 43.9 | 31,760 | 40,901 | 28.8 |
| of which: |  |  |  |  |  |  |  |  |  |  |  |
| Japan | 6,862 | 14.4 | 8,307 | 14.2 | 1,072 | 7.6 | 1,319 | 6.8 | 7,934 | 9,626 | 21.3 |
| China | 10,384 | 21.7 | 13,897 | 23.8 | 3,407 | 24.3 | 4,368 | 22.5 | 13,791 | 18,265 | 32.4 |
| South Korea | 3,158 | 6.6 | 3,866 | 6.6 | 355 | 2.5 | 406 | 2.1 | 3,513 | 4,272 | 21.6 |
| India | 2,175 | 4.6 | 2,815 | 4.8 | 466 | 3.3 | 722 | 3.7 | 2,642 | 3,537 | 33.9 |
| Africa | 282 | 0.6 | 346 | 0.6 | 132 | 0.9 | 147 | 0.8 | 413 | 493 | 19.3 |
| TOTAL | 47,773 | 100.0 | 58,479 | 100.0 | 14,019 | 100.0 | 19,379 | 100.0 | 61,792 | 77,858 | 26.0 |
| CHANGE 2010-2009 |  |  | +22.4\% |  |  |  | +38.2\% |  |  | +26.0\% |  |

Double counting is eliminated in regional totals.
(1) NAFTA: Canada, the United States and Mexico.

Sources: CCFA, OICA.

## 77.9 million

NEW RECORD OF THE NUMBER OF VEHICLES PRODUCED IN THE WORLD IN 2010

In 2010, production of passenger vehicles increased by 22\%. Production of commercial vehicles was greatly affected by the crisis and grew strongly (+38\%). This contrast was reflected in Europe (respectively $+13 \%$ and $+41 \%$ ) and, to a lesser extent, in the Americas (respectively $+22 \%$ and $+46 \%$ ) and Asia-Pacific (respectively $+28 \%$ and $+32 \%$ ).
By country and including all vehicles, production increased in all Western European countries except for Finland (-39\%) and

Italy ( $-1 \%$ ). This rise stretched from $+9 \%$ in France to $+45 \%$ in Austria, with $+13 \%$ in Germany and $+28 \%$ in the United Kingdom In the Americas, production grew in most countries. In AsiaPacific which now represents over half the world's production, development of production growth continued in Thailand (+65\%), India (+34\%), China (+32\%) and Iran (+15\%). Production in Indonesia ( $+51 \%$ ) and Malaysia (+16\%) bounced back after falling in 2009 (respectively $-23 \%$ and $-8 \%$ ).

## WORLD MOTOR VEHICLE PRODUCTION

Between 2000 and 2010, the world's production of vehicles ( 77.9 million) grew by 20 million units representing over $30 \%$ growth compared to $26 \%$ in 2007, the previous year for a record production level.
In developed regions and countries, production fell by 8 million vehicles to 40 million ( $-17 \%$ ); around $70 \%$ of this reduction was observed in 2009. These regions represent only $51 \%$ of the world's production, more than 30 points less than in 2000. Within these regions, production in North America fell by 30\% ( -6 million), in Western Europe by over 3 million and in Japan by over 500,000 million whilst it grew in South Korea (+1.2 million, i.e. $+37 \%$ ) as this country enjoyed privileged exchange rate developments.
In developing regions and countries, production grew by 27 million vehicles, relying on the following five zones: China ( +16.2 million), which represented $24 \%$ of world production in 2010, against less than $4 \%$ in 2000; Turkey and Central and Eastern Europe (+2.9 million and a market share of 8\%, against 5\%), Indonesia, Iran, Malaysia and Thailand (+3.2 million and a market share of 6\% against 2\%), South America (+2.3 million and a market share of 6\% against 4\%) and India (+2.7 million and a market share of 5\% against 1\%). Overall, the market share of these emerging countries or regions rose from $16 \%$ to $47 \%$ in this period.

WORLD PRODUCTION OF ALL VEHICLES

DEVELOPED REGIONS AND COUNTRIES


Sources: CCFA, OICA.

EVOLUTION OF MARKETS FOR FRENCH
MANUFACTURERS OUTSIDE OF EU-17: ALL VEHICLES


Source: CCFA.

EMERGING REGIONS AND COUNTRIES


WORLD MARKETS OF FRENCH
MANUFACTURERS:
EVOLUTION COMPARED WITH 1997


Source: CCFA

In this context of changing world production, French manufacturers substantially increased exports to these regions. They grew by nearly 1.8 million units between 2000 and 2010, excluding EU-17 countries, to reach 2.7 million vehicles. Exports also increased by around 250,000 units in Turkey and countries in Central and Eastern Europe, by over 110,000 vehicles in Africa, by 380,000 in Latin America including Mexico and by 1,000,000 in Asia. Export growth was less significant in 2009, the year of the crisis, particularly to Turkey and countries in Central and Eastern Europe $(+30,000)$ and Latin America including Mexico $(+180,000)$.


## WORLD

## WORLD RANKINGS OF AUTOMOBILE MANUFACTURERS

French manufacturers were able to strengthen their presence in dynamic developing areas. They could thus limit the backlash of the end of the government scrap incentive schemes that had stimulated their sales on the base market in Europe in 2009. PSA Peugeot Citroën held the position of eighth in the world with production of 3.6 million vehicles, up by $19 \%$. Renault continued to develop synergies through its alliance with Nissan and built nearly 2.7 million vehicles ( $+18 \%$ ) and is ranked tenth. Production by French manufacturers represented $8.2 \%$ of world production, less than the highest level reached in 2001 with 9.8\% but more than 7.3\% in 1997.

| WORLD PRODUCTION IN 2010 In thousands of vehicles | $\begin{aligned} & \text { World } \\ & \text { ranking } \end{aligned}$ | All vehicles ${ }^{(1)}$ | Passenger cars | Light commercial vehicles ${ }^{(2)}$ | Heavy trucks ${ }^{(2)}$ | Coaches and buses ${ }^{(2)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Toyota-Daihatsu-Hino ${ }^{(3)}$ | 1 | 8,557 | 7,268 | 1,080 | 204 | 5 |
| General Motors (Opel-Vauxhall-GM Daewoo) | 2 | 8,476 | 6,267 | 2,198 | 1 | 10 |
| Volkswagen Group | 3 | 7,341 | 7,121 | 221 | - | - |
| Hyundai-Kia | 4 | 5,765 | 5,247 | 394 | - | 124 |
| Ford | 5 | 4,988 | 2,959 | 1,963 | 67 | - |
| Nissan | 6 | 3,982 | 3,142 | 769 | 71 | - |
| Honda | 7 | 3,643 | 3,592 | 51 | - | - |
| PSA Peugeot Citroën | 8 | 3,606 | 3,215 | 391 | - | - |
| Suzuki-Maruti | 9 | 2,893 | 2,503 | 390 | - | - |
| Renault-Dacia-Samsung | 10 | 2,716 | 2,396 | 320 | - | - |
| Fiat-Iveco-Irisbus | 11 | 2,410 | 1,781 | 499 | 91 | 38 |
| Daimler (including Evobus and Fuso) | 12 | 1,940 | 1,351 | 221 | 307 | 61 |
| Chrysler | 13 | 1,578 | 340 | 1,231 | 7 | - |
| BMW (including Mini) | 14 | 1,481 | 1,481 | - | - | - |
| Mazda | 15 | 1,308 | 1,234 | 73 | 1 | - |
| Mitsubishi | 16 | 1,174 | 1,057 | 114 | 3 | - |
| Chana Automobile Liability (excluding Ford) | 17 | 1,103 | 929 | 173 | - | - |
| Tata (Telco. Jaguar. Land Rover) | 18 | 1,011 | 579 | 237 | 171 | 24 |
| FAW Group (excluding VW, Toyota) | 19 | 896 | 781 | 93 | 21 | 1 |
| Zhejiang Geely | 20 | 802 | 802 | - | - | - |
| Chery Auto | 21 | 692 | 685 | 7 | - | - |
| Fuji (Subaru) | 22 | 650 | 595 | 54 | - | - |
| Dongfeng (excluding PSA, Honda, Kia) | 23 | 650 | 350 | 239 | 59 | 2 |
| Beijing Automotive | 24 | 616 | 13 | 571 | 29 | 3 |
| AvtoVAZ | 25 | 546 | 546 | - | - | - |
| BYD | 26 | 521 | 521 | - | - | - |
| Isuzu | 27 | 488 | - | 33 | 453 | 2 |
| Anhui Jac Automotive | 28 | 439 | 201 | 188 | 51 | - |
| Brilliance | 29 | 434 | 227 | 204 | 3 | - |
| Great Wall Motor | 30 | 399 | 294 | 104 | - | - |
| SAIC-Ssangyong-Nanjing (excluding GM, VW) | 31 | 347 | 240 | 106 | 0 | - |
| Mahindra \& Mahindra | 32 | 292 | 167 | 124 | 1 | - |
| Hafei Motor | 33 | 216 | 154 | 61 | - | - |
| Volvo-Renault Trucks-Mack-UD Trucks | 34 | 192 | - | 9 | 171 | 12 |
| Jiangxi Changhe | 35 | 191 | 155 | 36 | - | - |
| Jiangxi Jiangling Automotive | 36 | 174 | 0 | 173 | - | - |
| Proton | 37 | 172 | 143 | 29 | - | - |
| Hunan Jiangnan Automobile | 38 | 136 | 136 | - | - | - |
| MAN | 39 | 128 | - | - | 112 | 16 |
| Chongqing Lifan | 40 | 126 | 71 | 46 | 10 | - |
| Fujian Motor | 41 | 126 | 116 | 7 | 3 | 0 |
| Kuozui | 42 | 122 | 115 | 4 | 4 | - |
| Shandong Kaima | 43 | 108 | - | 99 | 9 | - |
| Porsche | 44 | 96 | 96 | - | - | - |
| Chen Zhou Gonow Nanyan Chifeng Motor Vehicle | 45 | 92 | 49 | 43 | - | - |
| Ziyang Nanju Motor | 46 | 82 | - | 48 | 33 | 1 |
| Rongcheng Huatai Motor | 47 | 81 | 81 | - | - | - |
| Total for manufacturers listed |  | 74,781 | 59,812 | 12,772 | 1,897 | 301 |
| Others manufacturers (China, India, Russia, Poland, T | rrkey...) | 3,076 |  |  |  |  |

(1) There may be double accounts between manufacturers. (2) Non-standard weight limits. (3) Of which Daihatsu had 824,000 and Hino 110,000. Sources: CICA, CCFA.

## 8.2\%

SHARE OF FRENCH
MANUFACTURERS IN WORLD MOTOR VEHICLE PRODUCTION IN 2010

In this context of a return to growth, world production grew
by $\mathbf{2 6 \%}$. Variations in growth differ greatly depending on the geographical area. Production levels in developed areas are below those of 2007 except for South Korea, whilst Asia-Pacific and Latin America are enjoying strong growth.
The Toyota Group (+18\%), as since 2006, took first place ahead of General Motors (+31\%). The Volkswagen Group (+21\%) consolidated its third place in 2007 ahead of Ford (+6\%), whose production no longer includes Jaguar, Land Rover and Volvo.
Amongst the Asian manufacturers, Hyundai-Kia, whose production grew by $24 \%$, climbed a place to position itself about Ford.

Nissan (+45\%) and Suzuki-Maruti (+21\%) also rose in the rankings. However, Honda remains in seventh place. The trend among leading European manufacturers was positive except for Fiat (-2\%): Daimler (+34\%) and BMW (+18\%) enjoyed a strong recovery after being more affected by the recession than the general manufacturers. Production of French groups PSA Peugeot Citroën (+19\%) and Renault (+18\%) also improved. Manufacturers from developing countries (China, India, Iran) enjoyed significant growth.

## WORLD AUTOMOTIVE MARKETS

After an 8\% drop between 2007 and 2009 caused by the financial and economic crisis, the world automotive market bounced back to 75 million vehicles ( $+14 \%$, or 9.4 million more vehicles) establishing a new record.
China, whose access to vehicle ownership is continuously developing in line with the progressing lifestyle, saw its market, supported by government measures, increase exponentially to 18.3 million vehicles ( $+34 \%$, or +4.6 million vehicles), compared to 9 million in 2008. Its status as the world's leading automotive market achieved in 2009 is affirmed once again.
After a drop of 7 million vehicles in 2009, new vehicle registrations (outside China) rose by nearly 5 million vehicles in 2010. The main factors are the following: recovery of commercial vehicles, recovery of the American market and growth in developing areas. In developing areas, the South American and Asian markets excluding the three major countries (China, Japan and South Korea) which fell in 2009 grew dynamically, establishing new record heights. Despite the upturn in 2010, Central and Eastern Europe however remained far from their previous levels. In major industrialized countries where demand for cars is now mature, post-crisis situations vary greatly.
In NAFTA (USA, Canada and Mexico), sales recovered. Despite the upturn for commercial vehicles, Western Europe's figures fell, in line with the end of the government scrap incentive schemes. These schemes temporarily supported the Japanese market in 2010. For these three zones, the markets remained much lower than the previous levels.

WORLD AUTOMOTIVE MARKETS

|  | Passenger cars |  |  |  | Commercial vehicles |  |  |  | Total |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 |  | 2010 |  | 2009 |  | 2010 |  | 20092010 |  | $\begin{array}{r} 2010-2009 \\ \% \end{array}$ |
|  | Thousands | \% | Thousands | \% | Thousands | \% | Thousands | \% | Thousands | Thousands |  |
| EUROPE | 16,639 | 33.5 | 16,457 | 29.5 | 2,147 | 13.5 | 2,450 | 12.7 | 18,786 | 18,907 | +0.6 |
| of which: |  |  |  |  |  |  |  |  |  |  |  |
| Western Europe | 13,664 | 27.5 | 12,975 | 23.2 | 1,563 | 9.8 | 1,712 | 8.9 | 15,227 | 14,687 | -3.5 |
| Central and Eastern Europe | 2,976 | 6.0 | 3,482 | 6.2 | 584 | 3.7 | 738 | 3.8 | 3,560 | 4,220 | +18.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| AMERICA | 10,288 | 20.7 | 11,092 | 19.9 | 7,113 | 44.7 | 8,472 | 44.0 | 17,401 | 19,565 | +12.4 |
| of which: |  |  |  |  |  |  |  |  |  |  |  |
| NAFTA ${ }^{(1)}$ | 6,569 | 13.2 | 6,834 | 12.2 | 6,291 | 39.5 | 7,369 | 38.3 | 12,860 | 14,202 | +10.4 |
| USA | 5,401 | 10.9 | 5,635 | 10.1 | 5,200 | 32.7 | 6,137 | 31.9 | 10,601 | 11,772 | +11.0 |
| South America | 3,719 | 7.5 | 4,259 | 7.6 | 822 | 5.2 | 1,104 | 5.7 | 4,541 | 5,362 | +18.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| ASIA-PACIFIC | 22,011 | 44.3 | 27,407 | 49.1 | 6,315 | 39.7 | 7,934 | 41.2 | 28,326 | 35,341 | +24.8 |
| of which: |  |  |  |  |  |  |  |  |  |  |  |
| China | 10,593 | 21.3 | 14,159 | 25.4 | 3,078 | 19.3 | 4,130 | 21.4 | 13,671 | 18,289 | +33.8 |
| South Korea | 1,235 | 2.5 | 1,308 | 2.3 | 231 | 1.5 | 248 | 1.3 | 1,466 | 1,556 | +6.2 |
| Japan | 3,905 | 7.9 | 4,203 | 7.5 | 704 | 4.4 | 753 | 3.9 | 4,609 | 4,956 | +7.5 |
| Other Asia-Pacific | 6,278 | 12.6 | 7,736 | 13.9 | 2,302 | 14.5 | 2,803 | 14.6 | 8,580 | 10,539 | +22.8 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| AFRICA | 801 | 1.6 | 895 | 1.6 | 352 | 2.2 | 404 | 2.1 | 1,153 | 1,298 | +12.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 49,738 | 100.0 | 55,851 | 100.0 | 15,927 | 100.0 | 19,260 | 100.0 | 65,666 | 75,111 | +14.4 |
| Change 2010-2009 |  |  | 12.3\% |  |  |  | 20.9\% |  |  | 14.4\% |  |

(1) NAFTA: Canada, the United States and Mexico.

Source: CCFA.

In the United States, the consequences of the financial crisis, which had called a halt to household consumption, were less heavy and the market recovered with 11.8 million vehicles compared to over 17 million between 2004 and 2006. In Western Europe, the market dropped for the third consecutive year to 14.7 million vehicles compared to 17.3 in 2007. The passenger car market fell by $5 \%$ caused by the end of the different government scrap incentive schemes. The commercial vehicle market grew by $10 \%$, but still remained below the record level of 2007. For all vehicles, country-to-country variations are great with $-21 \%$ in Germany and $+47 \%$ in Ireland, $-8 \%$ in Italy, stability in France, $+3 \%$ in the United Kingdom and $+4 \%$ in Spain. In Central and Eastern Europe, strong growth continued in Turkey at nearly 800,000 vehicles. With the launch of the government scrap incentive scheme, the Russian market grew to 2 million vehicles whilst the Ukrainian market remained stable at a low level, after its collapse in 2009.
In Japan, sales jumped to nearly 5 million vehicles, a level similar to those of the end of the 1970s; this recovery can be explained by commercial vehicles and the launch of a scrap incentive scheme. Despite the end of a similar scheme in South Korea, new South

Korean cars continued their growth at over 1.5 million vehicles. In Asia-Pacific and excluding the three major countries (China, Japan and South Korea), the slight drop in 2009 was replace by strong growth at $23 \%$ with over 10 million vehicles. Growth was exponential in India, Indonesia, Malaysia, Thailand and Iran, as these markets reached new heights.
In South America, car ownership continues to expand and the markets rose by 18\%. Sales increased in Argentina by 43\% and $12 \%$ in Brazil. These markets also reached new record high levels. In Africa, where volumes are lower, the markets recovered: strong growth was noted in South Africa and Egypt, but North African countries continued to fall.

## 24\%

CHINA'S SHARE OF WORLD SALES IN 2010

## trenin in production and trade among the thre leading world automotive recions

Leader for many years, in 2010 the European Union ( 27 countries) became the world's second production zone, whilst remaining open. Production and exports recovered without returning to their pre-crisis levels, but imports continued to fall: amongst other things, the yen's strength compared to the euro continued and Hyundai-Kia's plants in Eastern Europe produced over 400,000 vehicles.
In North America including Mexico, production essential for the local market remained far below its levels prior to the crisis. The situation of the three major countries grew on their domestic market, whilst imports grew slightly. Exports remain the driver behind Japanese production: they represented $50 \%$. Imports still only account for less than $5 \%$ of total car registrations. Beyond these three historical poles, China, which became the leading producing country in 2010, essentially only produced to satisfy its domestic market; imports, like exports, represent less than $5 \%$ of production.

TRENDS IN PRODUCTION AND TRADE AMONG THE THREE LEADING WORLD AUTOMOTIVE REGIONS


| PRODUCTION | in thousands | index (100=1990) | in thousands | index (100=1990) | in thousands | index (100=1990) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1970 | 1,180 | 74 | 1,734 | 38 | 2,110 | 60 |
| 1980 | 1,600 | 100 | 2,138 | 47 | 4,005 | 113 |
| 1990 | 1,598 | 100 | 4,553 | 100 | 3,539 | 100 |
| 2000 | 2,327 | 146 | 8,669 | 190 | 1,782 | 50 |
| 2010 | 1,819 | 114 | 7,087 | 156 | 1,319 | 37 |
| IMPORTS ${ }^{(2)}$ | in thousands | \% of total | in thousands | \% of total | in thousands | \% of total |
| 1970 |  |  | 47 | 3\% | 0 | 0\% |
| 1980 | 101 | 6\% | 125 | 6\% | 1 | 0\% |
| 1990 | 258 | 16\% | 399 | 9\% | 1 | 0\% |
| 2000 | 242 | 10\% | 915 | 11\% | 8 | 0\% |
| 2010 | 310 | 17\% | 1,136 | 16\% | 2 | 0\% |
| EXPORTS ${ }^{(2)}$ | in thousands | \% of total | in thousands | \% of total | in thousands | \% of total |
| 1970 |  |  | 64 | 4\% | 361 | 17\% |
| 1980 | 362 | 23\% | 114 | 5\% | 2,020 | 50\% |
| 1990 | 179 | 11\% | 32 | 1\% | 1,349 | 38\% |
| 2000 | 248 | 11\% | 339 | 4\% | 659 | 37\% |
| 2010 | 280 | 15\% | 80 | 1\% | 566 | 43\% |

(1) The number of countries inc/uded in the "European Union" corresponds to the number of member countries in the year in question.
(2) Trade within the EU not included.
(3) Source: Ward's Automotive Reports as of 1999: Mexico is included from 2009.

Sources: Eurostat, CCFA since 1991.

## 50\%

PERCENTAGE OF VEHICLES MANUFACTURED FOR EXPORT IN JAPAN IN 2010

Trends in the three leading world automotive markets have contrasted sharply since 1990.
In the European Union (currently 27 countries) growth in vehicle production was $19 \%$ (compared to $+38 \%$ in 2007) and trade, already important, appears up by nearly $50 \%$.
In North America including Mexico since 2009, production exceeded 4\%, its level in 1990. Imports which were already significant in 1990 and continued to grow were very close to those of 1990 for a much smaller market.

Exports only represented 6\% of production (19\% for the EU and $50 \%$ for Japan).
Finally, in Japan, vehicle production fell by 28\% due to the shrinking domestic and export markets (despite the recovery in 2010). Previously, these markets which had suffered a decade of falls until 2001 (29\% lower than 1990) grew as the yen weakened and in 2008 were 15\% higher than in 1990. In 2010 they were 17\% lower.

## WORLD

## global trade in automotive products

After many years of sustained growth, world trade in automotive products (according to the WTO) fell by 32\% in 2009 at 847 billion dollars, a return to 2004's figures. The automotive sector was the second most affected by the 2008 financial crisis. Exports from the major countries have significantly dropped, whilst China's imports grew $6 \%$ in 2009 at 31 billion dollars (compared to $20 \%$ for the previous years). China posted a deficit of 11 billion dollars in 2009 (-0.4 in 2008). Per zone, the drop in trade was similar to world trade in Europe, the Americas and the Middle East. Trade tumbled in the CIS (-72\%) and suffered a more gentle drop in Africa (-24\%) and Asia (-17\%).

GLOBAL TRADE IN AUTOMOTIVE PRODUCTS

(1) Since 2005, exports to North America mainly target the USA, Canada and Mexico. (2) For comparison, 15 EU countries have been included since 1993,25 since 2004 and 27 since 2006. (3) Since 2001, CCFA has based its estimates of imports and exports for European Union countries on local customs statistics. (4) The "other countries" total regroups countries not included in the three major divisions.
Source: GATT/WTO.

In 2009, world trade in automotive products accounted for $7 \%$ of world goods exports and 10\% of world manufactured product exports. Trade in automotive products within regions fell less (-27\% at nearly 560 billion dollars) than trade outside regions ( $-40 \%$ at over 280 billion). They thus accounted for nearly two-thirds of the world's trade in these products. In NAFTA and Europe (excluding CIS) and South America, this share exceeded 70\%. It reached just over 30\% for Asia-Pacific. Germany was still the largest exporter of automotive products with an 18\% share worth 153 billion dollars. In the world's second largest market, Japan exported 103 billion dollars' worth of vehicles, $36 \%$ of this to North America (over 50\% in the early 2000s), creating a trade surplus of 93 billion dollars. Its exports to China (10.7 billion dollars, $+10 \%$ ) can be compared
with 14.4 billion dollars ( $-43 \%$ ) for the EU-27. Automotive exports from the EU-27 amounted to 456 billion dollars, and trade within the EU accounted for over 70\% of this total. France accounted for nearly $6 \%$ of world exports worth 48 billion dollars. The United States is still the world's leading importer of automotive products at 133 billion dollars; in line with the financial and economic crisis, the deficit in automotive products was reduced to 61 billion dollars ( 120 billion between 2004 and 2006). China's imports ( 31 billion dollars in 2009) came from the EU-27 (42\%), Japan (36\%), NAFTA (11\%) and South Korea (estimated at nearly 10\%).

## 66\%

SHARE OF INTRAREGIONAL TRADE IN GLOBAL AUTOMOTIVE INDUSTRY PRODUCTS

## EUROPE

## NEW PASSENGER CAR REGISTRATIONS BY COUNTRY

With 13 million new cars registered in Western Europe, the market dropped by 5\% compared to 2009. For its third consecutive year it has over 14 million units, representing one fifteenth of the European car fleet. This fall is the result of the end of the scrap incentive schemes to encourage demand which stimulated many markets in 2009.
The different schedules and methods for the end of scrap incentive schemes (progressive or not) are behind the contrasting figures for the German and French markets. The first, down $23 \%$ compared to record levels, reached its level at the end of the 1980s. In France, the progressive ending to the scrap incentive scheme enabled 2\% growth in sales (with the "bonus/mauls" system); as in 2009, the French market is the second European market in front of Italy and the United Kingdom.
In Italy, the drop in volume reached 200,000 units (-9\%). In the United Kingdom, the market grew by 2\% compared to a low level. The Spanish market grew by 3\% but remained very low.

NEW PASSENGER CAR REGISTRATIONS IN EUROPE


The European market covers 17 countries (the 15 European Union countries before 2004 plus Switzerland and Norway) These countries have similar environments and comparable economic conditions. Since 1990, this market has included the former East Germany.
Lower oil prices and the expansion of the European Union drove strong growth in the automotive market between 1986 and 1989. Then followed a period of high-level stability. Demand plummeted in 1993, leading to a $16 \%$ drop in registrations. Then this market constantly grew and from 1998 to 2007, registrations regularly exceeded 14 million units in more or less favorable economic climates. For the last four months of 2008, the market reflected the global recession. So over the whole of 2008, it dropped $8 \%$ before a slight upturn in
$2009(+0.5 \%)$ thanks to the success of the scrap incentive scheme in many countries. In 2010, it dropped by $5 \%$ with the end of schemes designed to support demand. However, the situation varied greatly between countries that had reached historic highs (Belgium, Austria) and others from before the crisis (Spain, Greece, Ireland).


## NEW PASSENGER CAR REGISTRATIONS BY GROUP

After 3 years of falling, the French groups' share in the European market stabilized in 2008 before rising in 2009. In 2010, it reached $24 \%$. The launch of new models allowed French manufacturers to increase their market presence by at least a point despite intense competition and the weak yen. The French manufacturers suffered a drop in market share in German ( -1.5 point at $11 \%$ ) but enjoyed an increase particularly in the United Kingdom ( +1.8 point at $14 \%$ ), Belgium ( +1.8 point at $31 \%$ ) and the Netherlands (+1.4 point at 21\%).
Six major "generalist" European automakers manufacturing a full line of vehicles held nearly or more than 8\% of the market.

## GROUP PENETRATION ${ }^{(1)}$ IN EUROPE



(1) Based on the 2011 scope of consolidation.

See page 61 for group definitions.

The Volkswagen Group, with its four main makes, has maintained its position since 1999, and now accounts for more than 20\% of the market. The penetration of French groups (23.7\% for them both) stopped dropping in 2008 and grew in 2009 and 2010. It reached a level close to that in 2000 and 2005, after exceeding 25\% between 2001 and 2003.
General Motors sold Saab in 2010 and today includes Opel and Chevrolet whose market share is respectively $7.4 \%$ and $1.2 \%$. The global group's market share stands at 8.6\%. From 2000 to 2009, the market share of the Ford group was around 10\%. In 2010, it no longer owned Volvo (1.7\%), purchased by the Chinese manufacturer Geely, and its market share stands at $8.2 \%$. So, the Ford group is once again behind General Motors. In the mid-1990s, the penetration of these two American groups was over $12 \%$ each.
The Fiat group, after four consecutive years of rising market share, lost 1.1 point for $7.7 \%$; it was nearly $12 \%$ in 1997 and 15\% in 1989. In 2009, the Italian manufacturer purchased 20\% of Chrysler (prior to a progressive increase in 2011) representing $0.3 \%$ of the European market.

In 2009, the scrap incentive schemes stimulated the markets for passenger and small cars. The German groups Daimler and BMW, specialists in premium ranges and corporate sales, were more affected by the crisis. In 2010, Daimler once again consolidated its growth which began in 1997 by diversifying its range of vehicles; it won 0.2 point of market share compared to 2009, at $5.1 \%$. BMW, including Mini, also confirmed its growth that started in 1999; its penetration rose by 0.6 point at $5.7 \%$ (-0.2 point compared to the peak in 2008).
Toyota's market share (including Daihatsu) grew continuously from 1995 to 2007 but dropped for the third consecutive year to $4.5 \%$, a fall of 1.7 point compared to its highest point.
Group Hyundai-Kia's market share rose once again after three years in the doldrums. Its market share (almost non-existent in 1990 and $2.1 \%$ in 2000 ) grew by 0.3 point at $4.2 \%$

## RANGE ANALYSIS IN 2010

In 2007, a new range-based segmentation of the market was introduced, with the aim of eliminating the previous "others" range. Light vans such as the Citroën Berlingo have been reclassified in the low range, while other vehicles based on commercial vehicles such as the Renault Trafic have been reallocated to other ranges. Four-wheel drive vehicles are now classified inside all ranges, from low to mid to high (Peugeot 3008).

| Groups | Makes | Economy and low range | Low-mid range | $\begin{gathered} \text { High-mid } \\ \text { range } \end{gathered}$ | Premium range |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PSA PEUGEOT CITROËN | CITROËN | C-Zéro, C1, C3, DS3, <br> Nemo, Berlingo | Xsara, C4, DS4, Jumpy, Jumper | C5, DS5, C-Crosser | C8, C6 |
|  | PEUGEOT | iOn, 107, 206+, 207, Bipper, | 308, RCZ, 3008, 5008, | 407, 4007, 508 | 807, 607 |
| RENAULT GROUP | RENAULT | Twingo, Wind, Clio, Modus, Kangoo | Mégane, Fluence, Master | Laguna, Trafic, Koleos | Espace, Latitude |
|  | DACIA | Logan, Sandero, Duster |  |  |  |
| BMW | BMW |  | 1 Series | X1 | $\begin{array}{r} 3,5,6,7, \times 3, \times 5, X 6, \\ Z 4 \text { Series } \end{array}$ |
|  | MINI | Mini |  |  |  |
| CHRYSLER | CHRYSLER-JEEP |  | PT Cruiser | Wrangler, Compass, Cherokee | (Grand) Voyager, 300C, Sebring, Grand Cherokee |
|  | DODGE |  |  | Caliber, Journey, Nitro |  |
| DAIMLER | MERCEDES |  | A, B classes, Vito | Viano | C, E, S, CL, SL, CLS, SLS, CLK, SLK, R, G, GL, GLK, ML classes |
|  | SMART | Fortwo |  |  |  |
| FIAT | ALFA ROMEO | Mito | 147, Guiletta | 159, Brera, GT | Spider |
|  | FIAT | Panda, 500, Punto, Idea, Sedici, Fiorino, Doblo | Bravo, Multipla, Scudo, Ducato | Croma |  |
|  | LANCIA | Ypsilon, Musa | Delta |  | Phedra |
| FORD EUROPE | FORD | Ka, Fiesta, Fusion, T, Connect | Focus, (Grand) C-Max Kuga, Transit | Mondeo | Galaxy, S-Max |
| GEELY | VOLVO |  | C30 | S40, V50 | $\begin{array}{r} \text { S60, S80, V60, V70, C70, } \\ \text { XC60, XC70, XC90 } \end{array}$ |
| GM EUROPE | CHEVROLET | Spark, Aveo, Matiz | Orlando | Epica, Cruze, Captiva | Corvette, Camaro |
|  | OPEL | Agila, Corsa, Meriva, Tigra, Combo | Astra, Zafira, Movano | Insignia, Antara, Vivaro |  |
| HONDA | HONDA | Jazz | Civic, FR-V | Accord, CR-V |  |
| HYUNDAI | HYUNDAI | 110, I20, Getz, IX20 | I30, Coupe, Matrix, H1 | Sonata, IX 35, Santa Fe, Tucson, IX 55 | Genesis, Grandeur |
|  | KIA | Picanto, Soul | Rio, Cerato, Venga, Cee'd, Carens | Sportage | Magentis, Carnival, Sorento |
| MAZDA | MAZDA | 2 | 3, 5, MX5 | 6, CX-7 | RX8 |
| MITSUBISHI | MITSUBISHI | i-MiEV, Colt | ASX, Lancer | Outlander | Pajero |
| NISSAN | NISSAN | Pixo, Micra, Note, Cube, Juke |  | Qashqai, X-Trail | 370Z, Murano, Pathfinder |
| PORSCHE | PORSCHE |  |  |  | 911, Boxster, Cayman, Cayenne, Panamera |
| SAIC | SSANGYONG |  |  | Actyon, Kyron | Rexton, Stavic |
| SPYKER | SAAB |  |  |  | 9-3, 9-5 |
| SUBARU | SUBARU | Justy |  | Impreza, Legacy, Forester |  |
| SUZUKI | SUZUKI | Alto, Splash, Swift, SX4, Jimny |  | Grand Vitara |  |
| TATA GROUP | JAGUAR |  |  |  | X, XJ, XK type |
|  | LAND ROVER |  |  | Freelander, Defender | Discovery, Range Rover |
| TOYOTA | DAIHATSU | Cuore, Sirion, Terios |  |  |  |
|  | LEXUS |  |  |  | GS, IS, LS, RX |
|  | TOYOTA | IQ, Aygo, Yaris, Urban Cruiser | Verso, Auris | Avensis, Prius, RAV4 | Land Cruiser |
| VOLKSWAGEN GROUP | AUDI | A1 | A3 | A4, A5, TT | A6, A7, A8, R8, Allroad, Q5, Q7 |
|  | SEAT | Ibiza | Leon, Altea | Toledo, Exeo | Alhambra |
|  | SKODA | Roomster, Yeti | Fabia | Octavia | Superb |
|  | VOLKSWAGEN | Fox, Polo, Caddy | Golf, Jetta, New Beetle, Touran, Eos | Passat, Scirocco, Tiguan, Transporter | Sharan, Phaeton, Touareg |

[^1]
## BREAKDOWN AND RANKING BY MODEL

Of the 10 most sold models in Europe in 2010, four are made by Renault, Peugeot or Citroën, whereas in 1997, these makes were only represented by two models.
In a European market down in 2010, the attractive offering of low and mid-low range cars from French manufacturers helped improve their market share.

RANGES AND BODY STYLES IN 2010

| As a \% of new registrations <br> by country | Low <br> range | Low-mid <br> range | High-mid <br> range | Premium <br> range | Others |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Germany | 30 | 34 | 18 | 17 | 1 |
| Austria | 36 | 34 | 18 | 12 | 0 |
| Belgium | 41 | 30 | 16 | 12 | 0 |
| Denmark | 51 | 26 | 16 | 6 | 0 |
| Spain | 33 | 39 | 21 | 8 | 0 |
| Finland | 19 | 34 | 32 | 14 | 1 |
| France | 57 | 28 | 10 | 5 | 0 |
| Greece | 54 | 25 | 17 | 4 | 0 |
| Ireland | 29 | 36 | 25 | 8 | 2 |
| Italy | 63 | 19 | 12 | 6 | 0 |
| Luxembourg | 33 | 30 | 19 | 18 | 0 |
| Netherlands | 52 | 25 | 15 | 8 | 0 |
| Portugal | 45 | 33 | 14 | 9 | 0 |
| United Kingdom | 39 | 30 | 17 | 13 | 0 |
| Sweden | 19 | 27 | 26 | 28 | 0 |
| European Union 15 countries | $\mathbf{4 4}$ | $\mathbf{2 9}$ | $\mathbf{1 6}$ | $\mathbf{1 1}$ | $\mathbf{0}$ |
| Norway | 21 | 29 | 35 | 15 | 0 |
| Switzerland | 35 | 27 | 23 | 14 | 1 |
| All 17 countries | $\mathbf{4 3}$ | $\mathbf{2 9}$ | $\mathbf{1 6}$ | $\mathbf{1 1}$ | $\mathbf{0}$ |


|  | Sedans | Estates | Coupés | Cabriolets | MPVs | Others |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 47 | 18 | 2 | 3 | 15 | 16 |
| Austria | 48 | 15 | 1 | 1 | 19 | 16 |
| Belgium | 52 | 15 | 2 | 2 | 18 | 12 |
| Denmark | 59 | 22 | 0 | 0 | 14 | 5 |
| Spain | 64 | 5 | 2 | 1 | 13 | 15 |
| Finland | 46 | 28 | 1 | 0 | 8 | 16 |
| France | 61 | 7 | 2 | 1 | 19 | 10 |
| Greece | 79 | 1 | 2 | 1 | 5 | 12 |
| Ireland | 76 | 5 | 2 | 0 | 5 | 11 |
| Italy | 66 | 8 | 1 | 1 | 13 | 12 |
| Luxembourg | 51 | 12 | 3 | 1 | 13 | 20 |
| Netherlands | 62 | 15 | 1 | 1 | 12 | 9 |
| Portugal | 62 | 18 | 2 | 1 | 8 | 8 |
| United Kingdom | 64 | 7 | 3 | 3 | 12 | 12 |
| Sweden | 38 | 39 | 1 | 1 | 6 | 15 |
| European Union 15 countries | 58 | 12 | 2 | 2 | 14 | 13 |
| Norway | 38 | 27 | 1 | 0 | 8 | 27 |
| Switzerland | 43 | 17 | 2 | 3 | 15 | 20 |
| All 17 countries | 57 | 12 | 2 | 2 | 14 | 13 |

Source: CCFA.

BREAKDOWN OF NEW PASSENGER CAR REGISTRATIONS BY RANGE IN THE 17 COUNTRIES OF WESTERN EUROPE


RANKING OF THE FIFTEEN LEADING MODELS IN 2010

| Models | Rank | Market share |
| :--- | ---: | ---: |
| Volkswagen Golf | 1 | $4.3 \%$ |
| Renault Mégane | 2 | $3.3 \%$ |
| Peugeot 206-207 | 3 | $\mathbf{3 . 2 \%}$ |
| Ford Fiesta | 4 | $3.0 \%$ |
| Volkswagen Polo | 5 | $2.6 \%$ |
| Renault Clio | 6 | $\mathbf{2 . 5 \%}$ |
| Opel Corsa | 7 | $2.4 \%$ |
| Ford Focus | 8 | $2.4 \%$ |
| Citroën C3 | 9 | $\mathbf{2 . 3 \%}$ |
| Opel Astra | 10 | $2.1 \%$ |
| Fiat Panda | 12 | $1.7 \%$ |
| Fiat G. Punto | 13 | $1.6 \%$ |
| Citroën C4-Xsara | 14 | $\mathbf{1 . 6 \%}$ |
| Nissan Qashqai | 15 | $1.5 \%$ |
| BMW 3 series |  | $1.4 \%$ |
| Peugeot 308 |  | $\mathbf{1 . 3 \%}$ |
| Renault Twingo |  | $\mathbf{1 . 1 \%}$ |
| Dacia Sandero |  | $\mathbf{1 . 0 \%}$ |
| Peugeot 3008 | $\mathbf{0 . 9 \%}$ |  |
| Peugeot 107 | $\mathbf{0 . 8 \%}$ |  |
| Citroën C1 | $\mathbf{0 . 8 \%}$ |  |
| Citroën C5 | $\mathbf{0 . 5 \%}$ |  |
| Peugeot 5008 | $\mathbf{0 . 5 \%}$ |  |
| Dacia Duster | $\mathbf{0 . 4 \%}$ |  |
| Citroën DS3 | $\mathbf{0 . 4 \%}$ |  |
| Renault Modus | $\mathbf{0 . 4 \%}$ |  |
| Source: CCFA. |  |  |

vitality was reflected by a strong increase in the sedans which rose 5 points to $61 \%$ before falling by 4 points in 2010 .
Each European country retained its own features until 2008 when Southern Europe continued to prefer low- and low-mid range vehicles, while premium cars and estates remain the most popular choice in Northern Europe. But in 2009, the success of the low range and sedans, particularly in Germany and the United Kingdom, reduced the contrast between the different regions. This trend continued in 2010 except in Germany.

## 43\%

MARKET SHARE OF THE LOW RANGE IN THE EUROPEAN
MARKET IN 2010

## TECHNICAL CHARACTERISTICS OF NEW PASSENGER CARS

The proportion of new diesel-powered cars in Europe as a percentage of total registrations grew significantly between 1997 and 2007. The percentage of cars with diesel engines was only $22 \%$ in 1997, and reached $53 \%$ ten years later. After a relatively stable 2008, in 2009 it dropped by nearly 7 points compared to the previous year before climbing nearly 6 points in 2010.
On this market of 6.7 million units, the share of French manufacturers was 28\% in 2010 ( $27 \%$ in 2009, 23\% in 2007 and $29 \%$ in 2000) representing about 1.9 million new diesel cars.
In terms of passenger cars, diesel vehicle ownership continued to grow at a slower rate than for previous years,
reaching $35 \%$ in 2010, up by over one point.

TECHNICAL CHARACTERISTICS OF NEW PASSENGER CARS IN EUROPE FOR 2010

|  | Average cylinder <br> capacity | Power <br> kW | $4 \times 4$ <br> $\%$ | Diesel <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| Germany | 1,756 | 96 | 10.9 | 41.9 |
| Austria | 1,640 | 82 | 13.8 | 50.9 |
| Belgium | 1,640 | 80 | 5.6 | 76.0 |
| Denmark | 1,499 | 76 | 1.3 | 47.3 |
| Spain | 1,677 | 83 | 7.8 | 70.7 |
| Finland | 1,721 | 94 | 11.1 | 41.5 |
| France | 1,550 | 74 | 4.2 | 70.8 |
| Greece | 1,429 |  | 6.7 | 4.0 |
| Ireland | 1,564 | 77 | 1.9 | 62.2 |
| Italy | 1,501 | 74 | 9.7 | 45.9 |
| Luxembourg | 1,868 | 103 | 11.6 | 75.2 |
| Netherlands | 1,488 | 78 | 3.0 | 20.4 |
| Portugal | 1,534 | 78 | 2.4 | 66.7 |
| United Kingdom | 1,695 | 90 | 8.4 | 46.1 |
| Sweden | 1,817 | 102 | 17.4 | 51.0 |
| European Union $\mathbf{1 5}$ countries | $\mathbf{1 , 6 3 4}$ | $\mathbf{8 4}$ | $\mathbf{8 . 2}$ | $\mathbf{5 2 . 1}$ |
| Norway | 1,747 | 90 | 25.0 | 74.9 |
| Switzerland | 1,821 | 107 | 27.1 | 30.4 |
| All 17 countries | $\mathbf{1 , 6 3 9}$ | $\mathbf{8 5}$ | $\mathbf{8 . 8}$ | $\mathbf{5 1 . 8}$ |
| Sour |  |  |  |  |

Source: CCFA.

## DIESEL MARKET SHARE BY COUNTRY



EUROPEAN DIESEL PASSENGER CAR MARKET



In Europe, average cylinder capacity and horsepower of car engines are very different from country to country. They depend mostly on the economic, tax and geographical conditions of each domestic market. In 2008 and 2009, the slow and regular upward trend towards the highest horsepower has stopped in parallel with, in particular, the increasing penetration of low range cars. Cylinder capacity stopped increasing in 2006 as a result of downsizing (identical engine power with less cylinder capacity). In 2010, these two elements progressed because of the increased share of premium ranges without returning to the 2008 levels.


The market share of four-wheel drive vehicles stopped falling and grew by one point standing at $8.8 \%$ throughout the European market, or 1.1 million units. The per capita rate of ownership varies widely from one country to the next depending on national market characteristics. This market share is very high in Switzerland, Norway and Austria, where mountainous terrain has fuelled sales of these vehicles. The market share of diesel vehicles in Europe is largely dependent on local regulations and tax rules.
In a falling European market in 2010, diesel car sales grew six points for $52 \%$. In Belgium, Spain, Luxembourg, Portugal, France and Norway, over two out of three new registered passenger cars are diesel. In Germany and Italy, the diesel share has recovered and respectively reached $42 \%$ (+11 points) and 46\% (-4 points).
Traditionally unfavorable to diesel, Scandinavian countries have sharply increased their purchase of diesel vehicles, a development mainly attributable to changes in tax regulations. This trend stopped in 2009 except in Sweden. It picked up in 2010 except in Finland where diesel car market share lost nearly 5 points. However, this ratio increased by two points in Norway and Denmark with respectively $75 \%$ and $47 \%$. It grew by 10 points in Sweden at $51 \%$.

## PASSENGER CAR FLEET IN EUROPE

In Western Europe as in France, growth in the number of passenger cars in use has been slowing since the end of the 1990s and now stands at around 1\% a year. The economic and financial crisis of 2008 amplified this phenomenon ( $+0.5 \%$ in 2010).
In new European countries and in Turkey where vehicle ownership is at a lower level, this crisis has extensively slowed numbers down: less than 3\% compared to between 5 and $7 \%$ in previous years; demand at the lowest cost is partly satisfied by imports of used vehicles.
Sales of diesel cars in Western Europe developed considerably over the last few years and diesel ownership increased to $35 \%$ in 2010.
After oscillating between 32 and $34 \%$ between 2000 and 2009, the share of cars over ten years old in Western Europe grew for the second consecutive year, reaching 34.6\% in 2010. The scrap incentive schemes in many European countries slowed down this increase, compared with 2009, in a context of low numbers of new passenger car registrations.
Western Europe has become a replacement market.

## PASSENGER CAR FLEET, AT $1^{\text {ST }}$ JANUARY FOR EACH YEAR

IN EU-17: EU-15, SWITZERLAND AND NORWAY

(1) The change for 2008 was calculated on a like-for-like basis.

IN THE 12 NEW EU MEMBER COUNTRIES AND TURKEY


DIESEL CAR OWNERSHIP IN EU-17


## SHARE OF CARS OVER TEN YEARS OLD IN EU-17



At $1^{\text {st }}$ January 2010, passenger cars in Western Europe (EU-15, Switzerland and Norway) reached 207 million units. The financial and economic crisis amplified the weakened growth of the fleet ( $0.5 \%$ in 2010) nearing that of the population. Per country, fleet drops were observed in Spain and the United Kingdom whilst the effects of scrap incentive schemes on fleet growth differed greatly between Germany ( $+1 \%$ within a huge framework compared to $+0.3 \%$ the previous year) and France (similar growth: $+0.6 \%$ vs. $+0.5 \%$ in 2009).
The share of diesel cars has been growing by 2 points a year since 2002 and reached $35 \%$ at 1st January 2010. In five countries, this diesel car ownership has become the majority: Austria, Belgium, Spain, France and Luxembourg. On the other hand, it is slightly over $25 \%$ in Germany and the United Kingdom. In the new EU member countries and Turkey, growth for this fleet of cars slowed dramatically because of the financial and economic crisis to less than 3\% compared to 5-7\% for the previous years. Per country, drops in diesel fleets were observed in Estonia, Latvia and Hungary. In Poland, growth was less than $3 \%$ compared to over 10\% in 2009. The Czech Republic's fleet remained stable (+0.3\% vs $+3.3 \%$ in 2009).


## NEW LIEHT COMMERCIAL VEHICLES IN EUROPE

The European light commercial vehicle market recovered by $\mathbf{1 1 \%}$ in $\mathbf{2 0 1 0}$ to $\mathbf{1 . 5}$ million units. After reaching a new record in 2007 with 2.1 million vehicles, the European market for light commercial vehicles was greatly affected by the crisis. In 2009 it fell $36 \%$ over two years, representing 800,000 fewer vehicles for a total of 1.3 million. Sales of French vehicles grew by $14 \%$ to 577,000 units representing $39 \%$ of the market (+1 point). Renovation and the extension of their offer to the small van sector in 2008 (Citroën Berlingo and Nemo, Peugeot Partner and Bipper and Renault Kangoo) have enabled French manufacturers to gain significant market shares, particularly in the United Kingdom (+2.5 points), Spain (+2.4 points), Belgium ( +1.5 point) and Italy ( +1.2 point) representing one more point than in 2009 and six more than in 2007.

LIGHT COMMERCIAL VEHICLE REGISTRATIONS IN EUROPE (17 COUNTRIES)


FRENCH MARKET SHARE


SHARE OF LIGHT COMMERCIAL VEHICLES IN LIGHT VEHICLE REGISTRATIONS IN 2010 (PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES)


FRENCH MANUFACTURERS' SHARE IN THE MAIN EUROPEAN COUNTRIES

As a \% of the total market


Light commercial vehicles are defined as vehicles whose gross weight rating is less than five tons. They come in various categories: commercial vehicles derived from passenger cars, light vans, light trucks, large vans, pickups and fourwheel drive vehicles. Since tax conditions are not the same in all European countries, the share of light commercial vehicles in total light vehicles ranges from 6\% in Luxemburg and Germany to nearly 18\% in Portugal and Norway. Globally, it stood at 10\% in 2010 compared to over $12 \%$ in 2007.
For many years, sales of these vehicles have been stimulated by model renewals and the fact that they offer an appropriate response to business transport and mobility needs. In 2009, the crisis had a severe effect on this market, which returned to similar levels to those recorded in 1996 before recovering in 2010

In Spain and Belgium, the market share of French manufacturers exceeded $45 \%$ in 2010. In Germany and Italy, countries with national manufacturers, their share was also up on 2000 19\% to $24 \%$ respectively.
France remains the leading European market (418,000 units) in front of the United Kingdom (232,000 units), Germany (202,000 units), Italy (178,000 units) and Spain (117,000 units).


## THE EUROPEAN INDUSTRIAL VEHICLE MARKET AND PRODUCTION

The European market for industrial vehicles weighing more than 5 tons grew slightly in 2010.
It stands at 212,000 units, a drop of 140,000 compared to 2008. After four years of growth between 2003 and 2007 and a record ceiling between 2007-2008, in 2009 and 2010 the market returned to a level close to that of 1993, a dark year for heavy trucks.
European industrial vehicle production rose by 63\% to 331,000 units, after the crisis of 2009 ( $-64 \%$ compared to 2008) following five years of high-level stability of the domestic market and the ongoing rise in exports of industrial vehicles outside the European Union (15 countries), especially to Eastern Europe and Asia.
It was down $13 \%$ on 2003.

NEW INDUSTRIAL VEHICLE REGISTRATIONS
IN EUROPE


RENAULT TRUCKS' MARKET SHARE IN EUROPE


THE WESTERN EUROPEAN HEAVY TRUCK MARKET AND PRODUCTION
Change
$2010-2009$

## Heavy truck registrations

| 5.1T to 15.9T | 83 | 55 | 54 | $-2.0 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| 16T and over | 214 | 152 | 158 | $3.8 \%$ |
| TOTAL | 298 | 207 | 212 | $2.3 \%$ |
| Heavy truck production |  |  |  |  |
| 5.1T to 15.9T | 102 | 60 | 77 | $28.7 \%$ |
| 16T and over | 279 | 144 | 254 | $77.0 \%$ |
| TOTAL | 381 | 203 | 331 | $62.8 \%$ |

Source: CCFA.

MARKET SHARE OF RENAULT TRUCKS
IN MAJOR EUROPEAN COUNTRIES
As a \% of the total market


In Europe, after feeling the effects of the recession between 2001 and 2003, in 2008, the heavy truck market reached a record level for the third consecutive year with an increase of $18 \%$ compared to 2003, thanks in part to the upturn in spending and in world trade that began in the second half of 2003. However, it suffered under the impact of the financial crisis in 2009 and leveled out 29\% below its 2003 figures despite the recovery. Heavy truck investment cycles are relatively long; the high points of 2000, 2006 to 2008 represent $75 \%$ more than the lowest point of 1993 or 150,000 more vehicles. In 2010, the market is only $5 \%$ higher than in 1993. Demand continued to focus on the 16 t-and-over segment, which accounted for $75 \%$ of total registrations, including both trucks and road tractors. Within this climate, Renault Truck registrations dropped slightly in 2010 and its market share stabilized at 9\%, barely below 2007. Renault Trucks' international development was affected and its European market share outside France has remained stable at 5\% compared to 6\% in 2008.


## FRENCH AUTOMOBILE MANUFACTURERS IN THE NEW EUROPEAN UNION MEMBER STATES

In 2010, vehicle production (+9\% at 3.2 million vehicles) grew compared to 2009, stabilizing at a slightly lower level than the record figures reached in 2008 whilst new vehicle sales remained very low ( $-6 \%$ at 980,000 units). French manufacturers have had a commercial presence in this region for a number of years, developing local production plants: PSA Peugeot Citroën in Slovakia, Russia and, in partnership with Toyota, the Czech Republic; Renault in Slovenia, Romania, through the acquisition of Dacia, and Russia (plant and partnership with AvtoVAZ). These industrial plants will enable the two manufacturers to meet demand in these countries, which is set to grow given the low vehicle densities (number of vehicles per 1,000 inhabitants) compared with France or Germany.

## MARKET AND VEHICLE PRODUCTION IN THE MAIN CENTRAL AND EASTERN EUROPEAN COUNTRIES

| New European Union member countries <br> (1) and Croatia | In thousands of units |  |  |
| :--- | ---: | ---: | ---: |
|  | 2009 | 2010 | Change <br> 2010-2009 |
| Vehicle production |  |  |  |
| Passenger cars | 2,870 | 3,101 | $8.0 \%$ |
| Light commercial vehicles | 80 | 114 | $43.3 \%$ |
| Heavy trucks | 8.4 | 10.2 | $21.0 \%$ |
|  |  |  |  |
| New vehicle registrations |  |  |  |
| Passenger cars | 900 | 857 | $-4.8 \%$ |
| Light commercial vehicles | 115 | 95 | $-17.5 \%$ |
| Heavy trucks | 22.1 | 28.0 | $27.0 \%$ |

(1) Excluding Malta and Cyprus.

Sources: CCFA, CICA.

REGISTRATIONS OF NEW LIGHT VEHICLES (UP TO 5T GVWR)


MARKET SHARES OF FRENCH MANUFACTURERS: NEW LIGHT VEHICLES


MARKET SHARES OF FRENCH MANUFACTURERS: NEW INDUSTRIAL VEHICLES


Although the EU-15 is dominated by replacement demand, this is not the case in new and future member states and neighboring countries, where the potential for first-time car ownership is significantly higher. Central and Eastern European countries (CEEC) produced 3.2 million vehicles in 2010. Their activity grew less than in Western Europe because of the local manufacture of small cars in phase with the current West European trends. In 2010 because of the crisis this production was higher for the second consecutive year (previously it was equivalent) than the domestic demand of the area, this being the
sum of new vehicle registrations plus imports of used vehicles. In 2010, new vehicle sales fell by $6 \%$ to 980,000 units compared to $-33 \%$ for the previous year. The results are different for each country. Hungary, Romania and Slovakia are more affected by the recession.


## EUROPE

## THE AUTOMOTIVE INDUSTRY IN THE EUROPEAN UNION

In 2008, 2.4 million people worked in the automotive industry in the EU-27 in companies with more than 20 employees. Value added per employee ranged from €27,000 a year in the six main new member states to more than €70,000 in Germany. In France, this figure was $€ 59,000$, above the European average of $€ 56,000$. Per capita personnel costs ranged from less than $€ 13,000$ in the six main new member states to $€ 62,000$ in Germany; in France they are $€ 52,000$, above the European average of €41,000. Employer social contributions for per capita personnel costs stood at $28 \%$ in France compared to 20\% in Germany.

THE AUTOMOTIVE INDUSTRY IN EU-27 IN $2008{ }^{(1)}$

| Companies with more than 20 employees | Units | $\begin{array}{r} \text { European } \\ \text { Union } \\ (27 \text { countries })^{(2)} \end{array}$ | Germany | France | Six main new member states ${ }^{(3)}$ | United Kingdom | Spain | Italy | Sweden | Belgium |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| People employed | thousand | 2,420 | 798 | 260 | 576 | 177 | 164 | 184 | 84 | 43 |
| Automotive manufacturing | thousand | 1,000 | 482 | 150 | 185 | 77 | 70 | 69 | 47 | 24 |
| Body and trailer manufacturers | thousand | 199 | 47 | 28 | - | 24 | 15 | 17 | 10 | 7 |
| Automotive equipment manufacturing | thousand | 1,147 | 269 | 82 | 391 | 76 | 80 | 98 | 27 | 11 |
| Sales | € million | 800,000 | 343,394 | 111,867 | 89,111 | 63,818 | 58,226 | 63,880 | 28,656 | 17,836 |
| Production | € million | 700,000 | 293,528 | 75,148 | 86,333 | 55,267 | 52,955 | 53,665 | 28,678 | 17,174 |
| Production/Sales | \% | 87.5 | 85.5 | 67.2 | 96.9 | 86.6 | 90.9 | 84.0 | 100.1 | 96.3 |
| Value added (to factor costs) | € million | 135,000 | 58,610 | 15,390 | 15,259 | 12,838 | 8,985 | 9,047 | 5,294 | 2,847 |
| VA/Production | \% | 19.3 | 20.0 | 20.5 | 17.7 | 23.2 | 17.0 | 16.9 | 18.5 | 16.6 |
| VA per employee | $€$ thousand | 55.8 | 73.5 | 59.2 | 26.5 | 72.4 | 54.8 | 49.2 | 63.3 | 66.9 |
| Base 100: 6 main new member states |  | 210 | 277 | 223 | 100 | 273 | 207 | 186 | 239 | 252 |
| Goods and services purchased | € million | 680,000 | 286,042 | 95,613 | 75,055 | 50,904 | 50,614 | 55,968 | 26,180 | 14,885 |
| Purchases as a \% of output | \% | 97.1 | 97.4 | 127.2 | 86.9 | 92.1 | 95.6 | 104.3 | 91.3 | 86.7 |
| Personnel costs | € million | 100,000 | 49,199 | 13,418 | 7,651 | 7,316 | 6,492 | 7,169 | 4,506 | 2,226 |
| Personnel costs per employee | $€$ thousand | 41.3 | 61.7 | 51.6 | 13.3 | 41.2 | 39.6 | 39.0 | 53.9 | 52.3 |
| Base 100: 6 main new member state |  | 311 | 464 | 389 | 100 | 310 | 298 | 293 | 405 | 394 |
| Operating cash flow (OCF) | € million | - | 9,411 | 1,972 | 7,608 | 5,522 | 2,493 | 1,878 | 788 | 621 |
| OCF/VA | \% | - | 16.1 | 12.8 | 49.9 | 43.0 | 27.7 | 20.8 | 14.9 | 21.8 |

(1) Since 2008, data has been published in a new economic activity involving in particular a change to the automotive industry scope (inclusion of electrical and electronic equipment manufacture).
(2) Data for the EU (27 countries) has been reconsolidated by CCFA.
(3) Six main new member countries: Czech Republic, Hungary, Poland, Romania, Slovakia and Slovenia.

Body and trailer manufacturing employees are included in the figures for vehicle manufacturers.
Sources: Eurostat and CCFA estimates.

VALUE ADDED PER EMPLOYEE


PERSONNEL COSTS PER EMPLOYEE


The automotive industry is a key sector of the European economy, encompassing:

- the construction of automotive vehicles;
- the manufacture of bodies and trailers;
- the manufacture of automotive equipment.

The data in the above table come from surveys of national companies and have been adjusted for consistency by Eurostat. Due to difficulties in collecting and standardizing statistics at both the national and European level, only data up to 2008 were available. In 2008, The European automotive industry employed 2.4 million people, $40 \%$ of which worked in vehicle construction. Together, Germany and France accounted for over 40\% of the employees in the industry, or $33 \%$ and $11 \%$ respectively. The people employed in the six new member countries (Hungary, Poland, Czech Republic, Romania, Slovakia and Slovenia) reached $24 \%$. The automotive industries differed significantly from country to country in terms of structure and wages. In Germany, Belgium, France and Sweden, the percentage of employees in the
ndustry involved in automotive manufacturing was around 60\%, compared with $32 \%$ in the six main new member countries. It was between $37 \%$ and $43 \%$ in Italy, Spain and the United Kingdom. Personnel costs per person employed varied between €13,000 in the six new member countries and €62,000 in Germany, a ratio of 1 to 5 .

## 2.4 million

PEOPLE WERE EMPLOYED IN THE AUTOMOTIVE INDUSTRY IN EU-27 IN 2008.

## FRENCH MANUFACTURERS IN 2010

|  | Units | PSA Peugeot Citroën | Renault |
| :--- | ---: | ---: | ---: |
| Sales | € million | 56,061 | 38,971 |
| Capital expenditure | € million | 1,688 | 1,133 |
| Net income | € million | 1,256 | 3,490 |
| Employees worldwide ${ }^{(1)}$ | No. of people | $\mathbf{1 9 8 , 2 2 0}$ | $\mathbf{1 2 2 , 6 1 5}$ |


|  | Units | PSA Peugeot Citroën |  |  |  |  |  | Renault |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Automotive activity: Peugeot and Citroën | Automotive equipment: Faurecia | Transport: Gefco | Financing: PSA Finance | Others | Eliminations | Automotive sector | Financial sector | Eliminations |
| Sales | € million | 41,405 | 13,796 | 3,351 | 1,852 |  | -4,561 | 36,889 | 2,175 | -93 |
| Operating income | € million | 621 | 456 | 198 | 507 | 11 | 3 | 381 | 703 | 15 |
| Capital expenditure ${ }^{(2)}$ | € million | 1,672 |  |  | 16 |  |  | 1,130 | 3 |  |
| Employees worldwide ${ }^{(1)}$ | No. of people | 120,880 | 64,190 | 9,380 | 2,595 | 1,175 |  | 119,816 | 2,799 |  |

(1) On 31 December. (2) The capital expenditure given for automotive activities are those for all industrial and commercial activities, excluding financing.
Sources: PSA Peugeot Citroën and Renault annual reports.

PSA Peugeot Citroën: www.psa.fr
In 2010, in a global economic resurgence and when part of the base market (excluding France) was supported by demand incentive schemes, PSA Peugeot Citroën sales increased by $13 \%$, faster than the global market. The group's European market share grew in a weakened market; opportunities outside of this zone were maintained with, in particular, record sales in Latin America and China. Business outside Europe represented 39\% of total sales and PSA Peugeot Citroen remains the second European group (passenger cars and light commercial vehicles). It is the world's largest manufacturer of diesel engines.
The Group's commitment to globalization is based mainly on long-term, targeted cooperation initiatives with other automobile manufacturers. In 2006, an agreement was signed with Dongfeng Motor (second largest assembly plant in China, operating since end 2009). In 2009, PSA Peugeot Citroën cooperated further with Mitsubishi on electrical vehicles. In 2010, the two manufacturers inaugurated a vehicle assembly plant in Kalouga. More recently, a cooperation contract was signed with China Changan Automobile Group and approved by the Chinese authorities, one of its objectives being the construction of an assembly plant in China. PSA is accelerating adaptation of its models to suit non-European consumers as part of its strategy to become a global market player.
Furthermore, the group has continued to conduct research aimed at reducing fuel consumption in vehicles. A new family of small one liter, three cylinder gasoline engines will also be developed and industrialized in France by 2012, with the objective of vehicles emitting less than 100 g of $\mathrm{CO}_{2} / \mathrm{km}$. The second generation of Stop\&Start called e-HDi is progressively being installed in the Group's ranges since end 2010. Finally, the first cars fitted with HYbrid4 technology will be on the market from the second half of 2011.
The group's Performance Plan for 2010-2012 based on dynamic sales and cost reduction, the launch of new models and the revision of part of the range should enable it to weather the still difficult economic climate. This strategy is supported by many commitments in terms of sustainable development (eco-design, safety and mobility, etc.) The group is also continuing its efforts to improve operational efficiency, particularly in its relationships with suppliers. After identifying thirteen strategic suppliers in 2009, PSA is planning to accredit its one hundred key suppliers by 2015 to consolidate the automotive industry.

## Renault: www.renault.com

The upturn of the automotive market in Europe limited by the end of the governmental schemes and support affected Renault's results. In a weakened market with intense competition and continuing selective sales policies, results were up by $7 \%$ in Europe. Outside Europe, they increased by 26\% representing nearly $37 \%$ of sales. Renault is ranked second on the European light vehicle market. Cooperation launched in 1999 with Nissan was further strengthened within the Alliance. New synergies have also been set up. They concern plants (the first factory manufacturing for the world was inaugurated in Chennai, India early 2010) and also purchasing, logistics, engineering, advanced research and studies. In 2009, the first stone was laid at the

Tangiers plant (Morocco). Renault and Nissan's electric vehicles will be equipped with batteries developed in collaboration. In 2010, the group also strengthened its alliance strategy by signing an agreement with Daimler AG. The cooperation concerns the development of small cars including electric, gas and diesel cars and also light commercial vehicles. The strategic partnership with AvtoVAZ, now involving Nissan, will accelerate the growth of this manufacturer and strengthen Renault's and Nissan's presence in Russia.
In 2011, Renault launched a new strategic plan "Renault 2016 Drive the change" to meet two objectives: group growth and generation of free cash flow by 2016. This plan is based on seven levers particularly focused on quality (products and services), profitability (cost reduction, R\&D expenditure and investment optimization) whilst taking in to account challenges facing society in general (sustainable mobility). Furthermore, as part of its innovation policy, the group has launched the production of the 1.6 dCi 130 diesel engine in its Cléon plant, to continue improving the efficiency of heat engines.

## Renault Trucks: www.renault-trucks.com

Renault Trucks employs 14,000 people all over the world of which about 10,000 work in France. Beyond industrial cooperation, synergies within the AB Volvo group between the four brands (Renault, Volvo, Mack and UD Trucks - formerly Nissan diesel) have generated significant savings, particularly in purchasing. 2010 was marked by an upturn after a drastic fall in the heavy truck market the previous year. In Europe, it reached a level slightly above that observed in 1993, a dark year for this sector. In this climate, Renault Trucks' market share stood at around $10 \%$ within the European Union. Figures vary greatly depending on the country. Business is in recovery in four key areas: Russia, Latin America the Middle East and Africa, including North Africa. Since 2009, Renault Trucks is using two new sites outside Western Europe: the first in Turkey following an agreement signed in 2007 with Karsan for the assembly of several thousand vehicles per year and the second in Russia, following the opening of a Volvo plant. Excluding France, there are nine assembly sites throughout the world.

The product offering is led by the current Euro V standards of October 2009 and Euro VI for end 2012 as well as the launch of solutions that aim to reduce heavy truck fuel consumption.

## 335,000 <br> people

WORLDWIDE EMPLOYEES OF FRENCH MANUFACTURERS

## FRENCH AUTOMOBLLE MANUFACTURERS IN 2010

## EUROPE

## France

(1) Aulnay
(2) Batilly
(3) Blainville
(4) Bourg-en-Bresse
(5) Dieppe
(6) Douai
(7) Flins
(8) Hordain
(9) Limoges
(10) Maubeuge
(11) Mulhouse
(12) Poissy
(13) Rennes
(14) Sandouville
(15) Sochaux

Spain
(16) Barcelona (Nissan)
(17) Palencia
(18) Valladolid
(19) Vigo
(20) Villaverde

Italy
(21) Val di Sangro

Portugal
(22) Mangualde

Czech Republic
(23) Kolín

Romania
(24) Pitesti (Dacia)

United Kingdom
(25) Luton (General Motors)

Russia
(26) Kalouga
(PSA-Mitsubishi)
(Volvo Trucks)
(27) Moscow
(28) Togliatti (AvtoVAZ) (project)

Slovakia
(29) Trnava

Slovenia
(30) Novo Mesto

Turkey
(31) Bursa
(Tofas)
(Karsan)

59

## Africa

South Africa (38) Rosslyn (Nissan) Morocco
(39) Casablanca
(40) Tangiers
(Renault-Nissan) (project)


## North and South

America
Argentina
(32) Buenos Aires
(33) Santa Isabel

Brazil
(34) Curitiba
(35) Porto Real

Colombia
(36) Medellin

Mexico
(37) Aguascalientes (Nissan)

Asia
China
(41) Shenzhen (project)
(42) Wuhan (project)

South Korea
(43) Busan (Renault

Samsung Motors)
India
(44)
(45) Chakan
(Renault-Nissan-Bajaj Auto) (project)
(46) Chennai
(Renault-Nissan)/(project)
(47) Nahsik (Renault-Mahindra)

Iran
(48) Tehran

Malaysia
(49) Gurun

## WORLD PRODUCTION OF FRENCH AUTOMOBILE MANUFACTURERS

In 2010, the global production of French manufacturers reached a record of 6.4 million vehicles, the previous record dating back to 2007 with 6.2 million. In 2008 and 2009, it fell respectively by $6.1 \%$ and $7.7 \%$ because of the global recession before recovering in 2010 with growth of $18.5 \%$. However, since 1996, production has increased by $68 \%$, with an annual average of nearly 4\% primarily due to expanding markets in Europe outside France but also to new nonEuropean markets. Passenger car production fell by $16.7 \%$ to 5.6 million units in 2010 after a fall the two previous years; light commercial vehicles (+32.9\%, at 711,000 units) and heavy trucks (+52.4\%, at 32,000 units), which had done well in 2008 before being heavily affected by the financial and economic crisis, grew dynamically in 2010.

PRODUCTION OR ASSEMBLY/PRODUCTION SITES PER MODEL

| Group/Make | Model | Launch | Production or assembly sites in 2010 | Production (in units) Total at end 2010 |
| :---: | :---: | :---: | :---: | :---: |
| PSA PEUGEOT CITROËN |  |  |  |  |
| Peugeot, Citroën | iOn, C-ZERO | 2010 | Japan (Mitsubishi) | 350/350 |
| Peugeot, Citroën | 107, C1 | 2005 | Kolín (Czech Rep.) | 575,600/551,100 |
| Peugeot | 206 | 1998 | Mulhouse, Argentina, Iran | 7,326,000 |
| Peugeot | 207 | 2006 | Poissy, Villaverde (S), Trnava (Slovakia), Argentina, Brazil, China | 2,075,700 |
| Citroën | C3 | 2002/2008 | Aulnay, Poissy, Villaverde (S), Porto Real (Br), Trnava (Slovakia) | 2,759,600 |
| Citroën | DS3 | 2009 | Poissy | 70,100 |
| Peugeot | 307 | 2001 | Argentina | 3,610,500 |
| Peugeot | 308 | 2007 | Mulhouse, Sochaux, Russia | 870,600 |
| Peugeot | RCZ | 2010 | Austria (Magna Steyr) | 19,200 |
| Peugeot | 3008 | 2009 | Sochaux | 197,600 |
| Peugeot | 5008 | 2009 | Sochaux | 91,300 |
| Citroën | Xsara Picasso | 1997 | Porto Real (Brazil) | 3,353,800 |
| Citroën | ZX | 1991 | China | 2,460,000 |
| Citroën | C4 | 2004/2010 | Mulhouse, Vigo (S), China, Russia | 2,110,700 |
| Peugeot, Citroën | 405/Xantia | 1987/1993 | Iran | 4,236,000/1,326,200 |
| Peugeot | 407 | 2004 | Rennes-la-Janais | 860,200 |
| Peugeot, Citroën | 4007, C-Crosser | 2007 | Japan (Mitsubishi), Russia | 39,700/38,300 |
| Citroën | C5/C6 | 2008/2006 | Rennes-la-Janais, China | 1,020,200/20,975 |
| Peugeot | 408 | 2010 | China | 43,600 |
| Peugeot | 508 | 2010 | Rennes-la-Janais | 6,400 |
| Peugeot | 607 | 2000 | Rennes-la-Janais | 169,400 |
| Peugeot, Citroën | 807, C8 | 2002 | Hordain | 178,800/138,000 |
| Peugeot, Citroën | Bipper, Nemo | 2008 | Turkey (Tofas) | 107,900/121,553 |
| Peugeot, Citroën | Partner, Berlingo | 1996/2008 | Vigo (S), Mangualde (P), Turkey, Argentina | 1,796,700/2,284,100 |
| Peugeot, Citroën | Expert, Jumpy | 2007 | Hordain | 444,400/412,100 |
| Peugeot, Citroën | Boxer, Jumper | 1994/2006 | Val di Sangro (l) | 723,400/635,900 |
| RENAULT GROUP |  |  |  |  |
| Renault | Twingo | 1993/2007 | Novo Mesto (SI), Colombia | 2,482,127/535,352 |
| Renault | Wind | 2010 | Novo Mesto (SI) | 6,388 |
| Renault | Clio | 1998/2005 | Flins, Turkey, Novo Mesto (SI), Valladolid (S), Dieppe, Argentina, Colombia, Mexico | 7,767,369 |
| Renault | Symbol | 2008 | Argentina, Turkey | 198,419 |
| Renault | Modus | 2004 | Valladolid (S) | 585,556 |
| Renault | Logan | 2004 | Russia, Brazil, Morocco, Colombia, Iran, India | 797,763 |
| Renault | Latitude | 2010 | South Korea | 6,010 |
| Renault | Sandero | 2007 | Brazil, Morocco, Colombia, South Africa (Rosslyn), Russia | 287,911 |
| Renault | Fluence | 2009 | Turkey | 83,553 |
| Renault | Mégane | 1995/2002/2008 | Douai, Palencia (S), Turkey, Brazil | 4,854,351/3,788,842/881,345 |
| Renault | Laguna | 2007 | Sandouville | 235,001 |
| Renault | Espace | 2002 | Sandouville | 337,206 |
| Renault | Kangoo | 1997/2007 | Maubeuge, Morocco, Argentina | 2,532,409/362,713 |
| Renault | Master | 1997/2010 | Batilly, Brazil | 1,064,866/50,666 |
| Renault | Trafic II | 2001 | Luton (UK, GM), Barcelona (S, Nissan) | 473,317 |
| Dacia | Logan | 2004 | Pitesti (Romania) | 1,084,338 |
| Dacia | Sandero | 2008 | Pitesti (Romania) | 353,942 |
| Dacia | Duster | 2010 | Pitesti (Romania) | 83,849 |
| RSM | SM3/Fluence | 2002/2009 | Busan (South Korea) | 434,894/99,770 |
| RSM | SM5/Latitude | 2000/2010 | Busan (South Korea) | 666,591/67,371 |
| RSM | QM5 (Koleos) | 2007 | Busan (South Korea) | 137,903 |
| RSM | SM7 | 2004 | Busan (South Korea) | 110,796 |

Sources: CCFA, PSA Peugeot Citroën, Renault.

## 6.4 million

VEHICLES WERE PRODUCED
BY FRENCH MANUFACTURERS THROUGHOUT THE WORLD IN 2010

In 1996, French automobile manufacturers changed the way they reported output. They began reporting the number of vehicles assembled at the rollout location. The concept of KD and CKD units has been abandoned. This production takes into account
the Renault Trafic II, assembled by GM Europe in the United Kingdom and by Nissan in Spain. In addition, the scopes of consolidation have changed (see notes on page 66).

## MARIETS FOR NEW FRENCH VEHICLES

In 2010 for the third consecutive year and in contrary to the previous years, the national markets for French manufacturers (+10\%) grew more than sales outside France ( $-8 \%$ ) which were more affected by the world financial and economic crisis. In France, the strong presence of French manufacturers in sectors benefitting from market support (scrap incentive scheme) or eco-improvement support ("bonus/malus" system) allowed them to increase sales in a difficult environment. Once again, foreign markets represented about three-quarters of opportunities for French manufacturers compared to two-thirds between 1999 and 2001 and less than 60\% in 1990. Deliveries outside Europe in 2010 (i.e. outside EU-27, Switzerland and Norway) represent over 50\% of total markets for French manufacturers, compared to less than $30 \%$ in 2000.

WORLD PRODUCTION OF FRENCH
AUTOMOBILE MANUFACTURERS


New light commercial vehicles (up to 5 tons)


## New heavy trucks over 5T

In thousands of units


## VEHICLE REGISTRATIONS IN FRANCE

## New passenger cars



New light commercial vehicles (up to 5 tons)


## New heavy trucks over 5T



## FRENCH CAR EXPORTS



New light commercial vehicles (up to 5 tons)


New heavy trucks over 5T


From 1997 to 2001, registrations of French vehicles in France followed a rising trend. An offer that was rich in new models, efficient and financially advantageous allowed them to gain market share over 1997 figures. The cycle reversed in the period 2002-2007. Increased competition and, subsequently, a selective sales strategy implemented by French manufacturers had not allowed them to consolidate these gains. In 2008, the rise in volumes sold can be explained by the dynamic commercial vehicle market and the French manufacturers' offer that was rich in models with low $\mathrm{CO}_{2}$ emissions in line with the "bonus/ malus" system. In 2009 and 2010, this eco-scheme associated with the scrap incentive program supported general car sales and particularly those in French groups adapted to the offer. Since 2006, French car exports have included the Renault Trafic II and from 2007 those of Renault Samsung Motors.

French passenger car exports reached 4.3 million units, a rise of $22 \%$. Commercial vehicle exports increased significantly after being greatly affected by the recession. Light commercial vehicle production totaled 460,000 units (up 40\%) and 21,000 units (a $72 \%$ rise) for heavy trucks.

## COMPETITIVE FACTORS IN THE FRENCH AUTOMOTIVE INDUSTRY

In an aggressively competitive global market, French automobile manufacturers must be competitive, able to handle industry-wide factors such as labor costs and the strong euro and also problems that are the bane of the automotive sector like the opening of the base market to competition, the difficulty of passing the rise in raw material costs on to the end customer, and more.
In 2010, industry conventions have demonstrated that compared to other eurozone countries the change in hourly labor rates since 2000 and the particularly high national contributions in France weigh heavily.

LABOR RATES IN THE MANUFACTURING INDUSTRY (IN EUROS PER HOUR)


Source: Results of the four yearly ECMOSS survey and extrapolation using quarterly indices of labor costs.

OPERATING MARGIN OF THE AUTOMOTIVE SECTOR: RATIO OF OPERATING CASH FLOW TO VALUE ADDED (OCF/VA)


Source: INSEE (base 2005), CCFA extrapolation according to the new calculation system.

EURO EXCHANGE RATE


Source: IMF

## SHARE OF NON-EUROZONE IN EXTERNAL MARKETS FOR FRENCH MANUFACTURERS



Source: CCFA.

Competitiveness is defined as an industry's ability to withstand competition and expand in markets. It is relative, in that it is determined in comparison with the other market operators. To continue to grow, the French car industry must guarantee performance comparable to that of its European, American, Japanese, Korean and in the future, Chinese, even Indian competitors.
Beyond the problems of globalized competition and industry (payroll, social and fiscal costs), there are competitive factors specific to the French automotive industry, resulting from the properties of the vehicles themselves and of the global automobile industry. One of the factors affecting the French industry is the hourly labor costs. In France, the cost of labor including social contributions is one of the highest in the European Union including the eurozone. It is higher than the United Kingdom, Italy, Spain, etc. and much higher than costs in Eastern Europe. And labor costs affect the entire industry, particularly via the supply chain. Furthermore, the exchange rate can significantly alter trade terms because of the increasingly large share of production outside of the eurozone.

Besides, the prices of raw materials denominated in euros have risen substantially since 2001. Passing these price hikes on to consumers is extremely difficult in an environment of aggressive competition and the declining purchasing power of households affected by significant price increases in a range of areas: food, energy, housing... For several years, all of these factors have weighed heavily on the French automotive industry's margins (ratio of operating cash flow to value added); according to Insee, they vary from $25 \%$ in the early 2000s to $7 \%$ in 2009 after $4 \%$ in 2008 . The margin depends in particular on cost competitiveness and is associated (in the mid-term) with non-price competitiveness.

## PASSENGER CAR PRODUCTION



## NEW CAR REGISTRATIONS



Since early 2002, the euro's rise has affected French exports, forcing companies to bolster their sales and production initiatives in order to continue to expand their markets outside the euro zone. On the other hand, there are factors associated with opening up the market, whether internal or external. In general, the internal "base market" acts as a strong foundation for using international development and innovation to drive growth in foreign markets. The French automotive industry's base market is its domestic and especially European market where there is open competition and where non-European manufacturers have a significant and steadily growing share. In other auto-making countries, market access is more difficult and local manufacturers therefore have a broader base market from which to develop internationally. The prices of raw materials in euros have increased hugely since early 2001, despite the fall in the second half 2008 followed by a rebound. In early 2011, rubber appeared very strong with $486 \%$ growth reaching a record level; oil shot up by $167 \%$ and steel by $72 \%$. It is difficult to pass price hikes on to consumers in the current climate of stiff competition. This is particularly the case in so-called developed countries in light of the multiple

RAW MATERIAL PRICES IN EUROS


SHARE OF FOREIGN MAKES IN PASSENGER CAR MARKETS

choices made by households in terms of consumption, which were aggravated by the economic and financial crisis. Finally, for the freight sector that buys light commercial vehicles and heavy trucks, the current gloomy context weighs on business and prices.

# THE AUTOMOTIUE INDUSTRY AND THE FINANCIAL AND ECONOMIC CRISIS 


#### Abstract

World sales of automobiles, particularly in OECD countries, have been harshly hit by the financial crisis that began in 2007, which was closely followed by an economic crisis. Thus, the industrial production index in France-measured by the INSEE—dropped sharply between summer 2008 and early 2009, before markedly bouncing back a notable recovery by the end of the year and in 2010. These fluctuations affected an important sector with a large presence in certain regions. If we count direct jobs (production and research sites of manufacturers), indirect jobs (supplier sites) and induced jobs (generated by the business of the former), the automotive economy is often a mainstay of local economies. Since 2009, the Public Authorities have helped the automotive industry to deal with the crisis. They rapidly implemented measures with short-term effects (one million scrapping premiums in France, training assistance, partial unemployment benefits, etc.) and later set up instruments of a more structural nature encouraging, for example, research and development capabilities (research tax credits, CIR) and longterm funding (strategic investment fund in 2008 and a fund for modernization of automotive equipment manufacturers in 2009). All of these tools should help increase the competitiveness of the French economy and thus that of the automotive industry. Furthermore, the Plateforme de la Filière Automobile (PFA - Automotive Branch Platform) was set up in 2009 by French automobile manufacturers and their suppliers, who joined to form the Comité de Liaison des Fournisseurs de l'Automobile (CLIFA - Automotive Suppliers' Liaison Committee), which aimed to improve the effectiveness of the automotive industry.


INDUSTRIAL PRODUCTION INDEX - ALL INDUSTRY AND AUTOMOTIVE INDUSTRY DATA CORRECTED FOR SEASONAL VARIATIONS AND CALENDAR EFFECTS BY THE INSEE


INVESTMENT FUNDS

| Regions | Direct jobs | Indirect jobs | Induced jobs | Reference year | Sources |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Nord- <br> Pas-de-Calais | 21,100 | 18,439 | nd | 2008 | NPDC Insee - The automotive branch in Nord-Pas-de-Calais September 2010 |
| South Alsace (Mulhouse) and North FrancheComté | 9,400 | 3,500 | 2,345 | 2007 | Alsace Insee - Figures for Alsace no. 2 - March 2009 |
| North FrancheComté (Sochaux) | 11,800 | 2,400 | 6,200 | 2007 | Franche-Comté Insee Essentials no. 113 - May 2009 |
| Seine-Aval | 11,200 | 3,300 | 3,600 | 2006 | Ile-de-France Insee - On page no. 291 - January 2008 |
| Val-d'Oise and Yvelines | 75,000 | 75,000 | $\begin{array}{r} \text { between } \\ 50,000 \\ \text { and } \\ 100,000 \end{array}$ | $\begin{array}{r} 2006- \\ 2007 \end{array}$ | RAVY (Automotive Network of Val-d'Oise Yvelines) - Press release - 2008 Version |


|  | Creation | Aims | Provisions |
| :--- | :--- | :--- | :--- | :--- |
| Strategic Investment <br> Fund (FSI) | November 2008 | Sovereign wealth fund set up by the public authorities to meet <br> the equity capital needs of companies with potential for growth <br> and competitiveness for the economy | Equity capital of 21 billion euros on 31 <br> December 2010 |
| Fund for modernization of <br> automotive equipment <br> manufacturers (FMEA) | January 2009 | To take minority holdings in companies working in the automotive <br> branch which are undertaking industrial projects that create value <br> and competitiveness for the economy | Initial amount of 600 million euros equally <br> distributed among Renault SA, PSA Peugeot <br> Citroën and the FSI |
| Funds for modernization of auto- <br> motive equipment manufacturers <br> (FMEA) Level 2 | November 2009 | Fund specifically aimed at smaller automotive suppliers <br> (Level 2 and higher) | 50 million euros gathered by five leading <br> automotive equipment manufacturers and <br> the players of FMEA Level 1 |

Source: Fonds Stratégique d'Investissement (FSI).

## -/+ 40\%

RANGE OF THE INDUSTRIAL PRODUCTION INDEX FOR THE AUTOMOTIVE INDUSTRY DURING THE CRISIS

The economic and financial crisis has important effects on the automotive sector, upstream starting with the suppliers and downstream as far as vehicle sales/maintenance, including freight transport, manufacturers of equipment or services for companies, including research and development. Capital-intensive by nature, the automotive industry requires considerable physical investments (production sites, etc.), which are paid off over long periods. During their design and before they are sold, vehicles require work in research centers lasting several years, in a process of permanent progress, in order to be able to meet the needs of society in terms of safety as well as the environment (reducing greenhouse gas emissions, etc.). In addition, industrial sites generate local economic activity that is not limited exclusively to their own employees (direct employment). Regional divisions of the INSEE have produced papers describing, on the one hand, indirect jobs made up of personnel employed by suppliers, subcontractors and service providers and, on the other hand, induced jobs, which are those that are required to fulfill the consumption needs of employees (direct and indirect) and their families. A study conducted by the Franche-Comté INSEE shows that a population of 58,800 depends on the existence of 11,800 jobs in automotive manufacturing. The collapse of the European market in 2008 caused the output of the automotive industry-measured by the INSEE-to drop with a sharper decline than the industrial average. During the crisis, the index declined by $40 \%$ before recovering its losses and then gaining $10 \%$ in $2010(-14 \%,+2 \%$ and $+6 \%$
respectively for the industry). These sudden changes in business and resources were difficult to reconcile with, for instance, the need for continuity in the important research work conducted by the automotive industry. On the local level, the falling output of assembly plants has mostly diffused and many regions have been more greatly affected by the extent of the fluctuations in the automotive industry. As regards long-term financing difficulties, the Strategic Investment Fund (FSI) had invested by the end of 2010 in three companies in the automotive sector (investment of 20 million euros and acquisition of holdings equal to 5.9\%). As for the Fund for modernization of automotive equipment manufacturers (FMEA) to which French manufacturers contributed 400 million euros, it has already provided almost 200 million euros to 13 equipment manufacturing companies. The Automotive Branch Platform (PFA) has four priorities: lean manufacturing, tomorrow's expertise and businesses, better communication management, and a mid- and long-term strategy for competitiveness of manufacturers and their suppliers. Since 2010, it relies on a regional level on the Associations Régionales de l'Industrie Automobile (ARIA - Regional Associations of the Automotive Industry). It has also organized trade confer-ences-in particular on die-stamping-and, on a local level, has cooperated with the Public Authorities (DIRECCTE and the leading regional automotive company, credit mediator, OSEO, CDC), the UIMM and other professional organizations, and competitiveness clusters in the context of the Regional Operational Committee for the Automotive Industry, organized by the ARIA.

## ECONOMIC RATIOS OF THE AUTOMOTIVE INDUSTRY IN FRANCE

The automotive industry uses a wide variety of technologies, requiring significant investment:
it has accounted for over $16 \%$ of all industrial capital expenditure since the beginning of the 2000s. However, this share fell to $9 \%$ in 2009, as the Western worlds' market for new vehicles stagnated and subsequently plummeted. To address new social demands (the environment, road safety, etc), the automotive industry is investing more in intangibles and R\&D (see over the next few pages) for which automotive competitiveness clusters are particularly appropriate.

CONTRIBUTION OF THE AUTOMOTIVE INDUSTRY TO THE MANUFACTURING AND ENERGY SECTOR


- Investments in fixed capital

EMPLOYEES OF AUTOMOTIVE MANUFACTURING


VALUE ADDED OF AUTOMOTIVE MANUFACTURING


[^2] declined for several reasons: costs associated with new

INVESTMENTS OF AUTOMOTIVE MANUFACTURING


DOMESTIC AND EXPORT SALES BY THE AUTOMOTIVE MANUFACTURING INDUSTRY


NB - about these graphs: CCFA estimates for 2010 and certain variables for 2008 and 2009 - see also pages 72 and 73 (particularly for concept changes).
environmental standards, a stagnating and then contracting market for new cars in Western Europe aggravated by the financial and economic crisis, and the rising cost of raw materials. In 2009 it fell to its lowest 1993 figures. However, it enjoyed new growth in 2010 but did not climb higher than its pre-recession levels. The automotive manufacturing industry dedicated $2 \%$ of sales to capital expenditure ( $€ 1.5$ billion) to develop new models and optimize its production capacity. These figures do not include research and development costs (see the next page). Export sales have constantly increased, today oscillating around $60 \%$ compared with $38 \%$ in 1990. Currently, the new ESANE information system does not allow us to update these data.

## 9\%

SHARE OF AUTOMOTIVE INDUSTRY EMPLOYEES IN THE MANUFACTURING AND ENERGY SECTOR IN 2009 IN FRANCE

# RESEARCH AND DEVELOPMENT SPENDING IN THE AUTOMOTIVE INDUSTRY 

In 2008, the French automobile industry returned to its position as leader of all other industries in France in terms of corporate research and development spending. Its expenditure was $€ 5.7$ billion, accounting for $17 \%$ of total corporate spending on research and development. After rising strongly between 2001 and 2006 (+24\%), R\&D expenditure in the automotive industry reached a ceiling of around $€ 4$ billion before growing by $9 \%$ in 2008 , representing $37 \%$ of gross added value for the industry. The automobile leverages a wide variety of technologies and therefore requires significant research initiatives to ensure its reliability throughout its lifetime, user safety and environmental protection. The automotive industry's R\&D budgets exceeded those of the pharmaceutical industry and the aviation and space construction industry.

GROSS DOMESTIC EXPENDITURE ON RESEARCH AND DEVELOPMENT IN THE MAIN CORPORATE RESEARCH SEGMENTS IN FRANCE IN 2008

|  | $\begin{aligned} & \text { DRDS }{ }^{(1)} \\ & \text { In } € \text { millions } \end{aligned}$ | $\begin{aligned} & \text { ERDS }{ }^{(2)} \\ & \text { In } € \text { millions } \end{aligned}$ | Budget |  | Of which public financing ${ }^{(3)}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | In € millions | \% of total | In € millions | \% of total |
| Automotive industry | 4,310 | 1,430 | 5,741 | 17.4\% | 32 | 1.0\% |
| Pharmaceutical industry | 3,439 | 1,525 | 4,964 | 15.0\% | 76 | 2.4\% |
| Aviation and space | 2,738 | 1,056 | 3,794 | 11.5\% | 1,196 | 38.6\% |
| Chemical industry | 1,437 | 297 | 1,734 | 5.3\% | 81 | 2.6\% |
| Manufacture of measuring devices and instruments, testing and navigation, clocks | 1,205 | 362 | 1,568 | 4.7\% | 363 | 11.7\% |
| Components, electronic cards, computers, peripheral equipment | 1,384 | 180 | 1,564 | 4.7\% | 158 | 5.1\% |
| Manufacture of communication equipment | 1,167 | 285 | 1,451 | 4.4\% | 281 | 9.1\% |
| IT and information services | 1,291 | 61 | 1,352 | 4.1\% | 100 | 3.2\% |
| Manufacture of machinery and equipment not included elsewhere | 934 | 148 | 1,082 | 3.3\% | 32 | 1.0\% |
| Manufacture of electrical equipment | 759 | 203 | 962 | 2.9\% | 24 | 0.8\% |
| Telecommunications | 847 | S | S | S | 22 | 0.7\% |
| Manufacture of rubber and plastic products | 695 | 105 | 800 | 2.4\% | 17 | 0.6\% |
| Other research segments | 5,561 | 1,603 | 7,165 | 21.7\% | 719 | 23.2\% |
| TOTAL | 25,768 | 7,255 | 33,023 | 100.0\% | 3,102 | 100.0\% |

(1) DRDS: Domestic Research and Development Spending
(2) ERDS: External Research and Development Spending.
(3) Excluding research tax credits.
s: statistical secrecy.
Source: French Education and Research Ministry (MEN-MESR-DEPP C2).

TOTAL CORPORATE RESEARCH AND DEVELOPMENT EXPENDITURE IN FRANCE IN 2007 IN THE MAIN RESEARCH SEGMENTS


AUTOMOTIVE INDUSTRY SPENDING
ON RESEARCH AND DEVELOPMENT


## € 5.7 hillion

FRENCH AUTOMOTIVE INDUSTRY RESEARCH AND DEVELOPMENT BUDGET IN 2008

The research-related statistics office of the French Ministry of Education carries out surveys on research and development (R\&D) spending by companies and in the wider public sphere. The total R\&D budget is broken down into domestic spending, which covers work performed in France regardless of the origin of funding, and external spending corresponding to work performed by other companies or public research organizations. A portion of the latter work may be performed outside of France. From 2008, data are published in a new business nomenclature. Since 1999, the leading R\&D segment in France has been the automotive industry except in 2007 when it was ranked second. The R\&D segment in France stimulates its suppliers such as the plastics and electronics industries. In 2008, $22 \%$ of domestic $R \& D$ spending in the automobile industry was performed
by subsidiaries in which foreign companies had a controlling interest of 50\% or more.
In 2008, 35,000 equivalent full-time employees (including 17,900 researchers) worked in automotive R\&D. These figures were up $6 \%$ compared to 2003 ( $29 \%$ for researchers).
According to the French National Industrial Property Institute (INPI), PSA Peugeot Citroën Automobiles (including Faurecia) and Renault filed the largest number of patents with INPl in 2010. France has three major equipment manufacturers in the top twenty.

## AUTOMOTIVE COMPETITIVENESS CLUSTERS IN FRANCE, RESEARCH TAK CREDITS, FUTURE INVESTMENTS

The public authorities have launched and developed three types of financial instrument to increase the research and development capabilities of French companies.
This support helps improve the innovation of said companies and therefore their competitive edge. Set up by the government and local authorities in 2005, these competitiveness clusters bring together companies (small and mid-sized), research units and training centers to work on collaborative projects.
They also provide many services: business intelligence, assistance for filing patents, networking, etc.
Their role is to boost the competitive nature of the French economy by highlighting its capacity for innovation and encouraging the structure and proximity of the different regions.
The public authorities also support Research and Development in companies through the Research Tax Credit, a fiscal measure created in 1983, improved in 2004 but simplified and amplified by the 2008 Finances Law. Future investments were launched at the end of 2009 after the Juppé-Rocard report recommended boosting innovation in France. The objective of this $€ 35$ billion investment program, of which $€ 750$ million were for the automotive sector, is to strengthen production and improve the competitive edge of French companies.

AUTOMOTIVE COMPETITIVENESS CLUSTERS IN FRANCE IN $2009{ }^{(1)}$

|  | Mov'eo | Véhicule <br> du Futur | LUTB ${ }^{(2)}$ | iDforCAR ${ }^{(2)}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| With a... | World <br> vocation | National <br> vocation | National <br> vocation | National <br> vocation |
| Number of companies with a business unit in a competitiveness cluster | 168 | 118 | 85 | 72 |
| Of which SMEs (under 250 employees) | 108 | 64 | 42 | 35 |
| Employees of business units involved in the cluster (number of people) | 26,361 | 45,919 | 28,854 | 18,155 |
| Spending by public bodies on cluster projects (in $€$ thousands) | 64,462 | 53,342 | 12,930 | 1,709 |
| Spending by corporate bodies on cluster projects (in $€$ thousands) | 17,386 | 61,286 | 23,382 | 5,482 |
| Total spending | 81,848 | 114,628 | 36,312 | 7,191 |
| Number of labeled projects | 67 | 39 | 21 | 14 |

(1) Information concerning employees is taken from 2008 data.
(2) Information concerning expenditure is taken from 2008 data.

Sources: DGCIS survey, INSEE, DIACT, competitiveness clusters.

In 2010, the automotive industry continued to conduct its research and development efforts through clusters, where it works to meet the challenges of industrial excellence and durable mobility. This transverse action brings together automakers, equipment manufacturers, innovative small and mid-sized companies, research laboratories and training organizations including universities. The internationally oriented Mov'eo cluster (www. pole-moveo.org) covers the lle-de-France, Basse-Normandie and Haute-Normandie regions. Mov'eo has the main aim of federating projects dealing with the optimization of mobility. The Véhicule du Futur cluster (www.vehiculedufutur.com) draws on the traditional catchment areas of the automotive industry, Alsace and FrancheComté, with growing interaction with Germany and Switzerland. The cluster aims to anticipate industrial activity, technological orientation and customer expectations for coming years. The goal of the Lyon Urban Truck \& Bus cluster (www.lutb.fr) is to meet the challenges offered by the growing need for mobility of persons and goods within towns. It coordinates structuring activities for the region: Set up in western France (Brittany, Pays de la Loire, Poitou-Charentes), the iDforCAR cluster (www.id4car. org) aims to achieve excellence in the automotive industry by developing know-how in small series and specific vehicles, a field with stiff competition on the international stage. In 2009, the manufacturing industry received 70\% of the total Research Tax Credit representing € 4.7 billion. In 2009, the automotive industry was the third sector to benefit from Research Tax Credit, representing 6.7\%.

The $€ 750$ million of Future investments dedicated to the automotive sector concern vehicles for the future which must be more economical and higher performing in environmental terms. The automotive industry also enjoys other areas that have opened up amongst the programs investing for the future.


## FRENCH AUTOMOTIVE FOREIGN TRADE

2010 was a positive year for world trade after an unprecedented contraction in 2009.
In this climate, exports of French automotive products fell by $18 \%$ to $€ 41$ billion. The automotive industry remains one of the leading export sectors alongside aeronautical, agro-food, etc. In 2009, two companies in this sector were ranked in the leading three exporting companies.
The industry's trade deficit improved ( $-€ 3.5$ billion) thanks to the energy of markets outside the European Union, but remains affected in particularly by the French market's healthy demand for small cars produced in countries with much lower cost structures and the drop in demand for premium cars in Europe, reducing opportunities for French manufacturers' domestic plants.
The positive balance for parts grew to € 5.1 billion, mainly due to the increase in production on French manufacturers' sites outside France using French supplies, for example thruster units (surplus of $€ 2$ billion).

FRENCH AUTOMOTIVE FOREIGN TRADE
$\left.\begin{array}{lrrrrrrrr} & \text { New cars } & \begin{array}{c}\text { New light } \\ \text { commercial } \\ \text { vehicles }\end{array} & \begin{array}{c}\text { New heavy } \\ \text { trucks }\end{array} & \begin{array}{c}\text { Parts and } \\ \text { engines }\end{array} & \begin{array}{c}\text { Automotive } \\ \text { industry } \\ \text { sector }\end{array} & \begin{array}{c}\text { Used } \\ \text { vehicles }\end{array} & \begin{array}{c}\text { Automotive } \\ \text { sector }\end{array} & \begin{array}{c}\text { \% share of } \\ \text { automotive } \\ \text { products }{ }^{(1)}\end{array} \\ \text { automobiles }\end{array}\right)$
(1) Not including military equipment.
(2) Exports / imports x 100 .

FOB: Free-on-board: transaction value including freight and insurance up to the border of the exporting country.
CIF: Cost, insurance, freight: transaction value including freight and insurance up to the border of the importing country.
Sources: customs data processed by CCFA, National Accounts, 2000 base.

In 2010, the automotive industry's share of all goods exports (imports) stood at 10\%. In 1997, a crisis year for the French new vehicle market, it stood at $12 \%$ and $9 \%$ respectively. The trade balance for passenger cars improved significantly between 1996 and 2004.
The deficit of $€ 350$ million observed in 1996 became healthy surpluses of more than $€ 7$ billion. Since 2005, a decrease in production in France and rising imports following the large-scale opening of the French markets to foreign manufacturers were reflected in a sharp decline in the surplus, which became a deficit in 2007. The world financial and economic crisis worsened the deficit in 2008 and 2009. The recovery in 2010 helped stabilize the deficit. The trade balance deficit for commercial vehicles increased to $€ 1.2$ billion in line with the rise in exports. After a steep fall in 2009, exports of light commercial vehicles and heavy trucks respectively increased by $19.9 \%$ to $€ 1.7$ billion and $28.8 \%$ to $€ 2.3$ billion. Flows of parts and engines increased: $+19.3 \%$ for imports and $+21.9 \%$ for exports. The trade surplus improved by $30.3 \%$ at €5.1 billion.
The Customs ranking for export has two French automotive construction companies in the top three exporters. Because of the recession in 2009 and the unprecedented shrinking of global trade, Automobiles Peugeot and Renault Trucks respectively held the fifteenth and the twenty-seventh position compared to the ninth and seventh in 2008.

## EXPORT RANKINGS - YEAR 2009

| Rank | Company ${ }^{(1)}$ |
| :--- | :--- |
| 2 | Peugeot Citroën Automobiles SA |
| 3 | Renault SAS |
| 15 | Automobiles Peugeot |
| 27 | Renault Trucks |

(1) In these rankings, Customs use the company name not the group. Source: Customs.

## FRENCH AUTOMOTIVE FOREIGN TRADE

The deficit in industrial vehicles (excluding used vehicles) improved in 2010, at -€3.4 billion (-€4.4 billion in 2009). This represents a deficit of $€ 6.5$ billion with EU-27 countries to $a € 3.1$ billion surplus with the rest of the world.
The reduction of the deficit is mainly due to the result posted with the EU-27, which can be attributed to the end of the crisis in automotive markets outside the European Union.
The surplus with the rest of the world increased by $€ 3.1$ billion compared to $€ 1.2$ billion in 2009 . The deficit with Turkey fell to $€ 300$ million after three years of growth. Exchanges with many countries always result in important surplus figures: Algeria ( $€ 820$ million), Iran ( $€ 640$ million), Switzerland ( $€ 610$ million) and Brazil ( $€ 450$ million).


[^3]Sources: customs data processed by CCFA.

After exceeding €4 billion between 1997 and 2005, the trade surplus with the EU-15 gave way to a deficit of $€ 1.2$ billion in 2007. This was further increased in 2008 to $€ 5$ billion, reduced in 2009 to -€3.1 billion before once again falling to -€3.4 billion in 2010. Between 2009 and 2010, the increase in the deficit can be explained by the fall in trade with Germany (from - €6.1 billion to $-€ 6.8$ billion) and Spain (from $-€ 1.6$ billion to $-€ 2$ billion) because of the end of the government support for scrap incentive schemes in these countries. Nevertheless, there are important trade surpluses with Belgium-Luxembourg ( $€ 1.9$ billion), the United Kingdom ( $€ 1.7$ billion) and Italy ( $€ 0.7$ billion).

With the 12 new EU member countries, the heavy truck deficit was $€ 3$ billion in 2010 ( $-€ 2.5$ billion in 2009), because of the rise in local operators. Outside the EU-27, the automotive manufacturing trade surplus stood at €3.1 billion. Trade with Latin America and Africa remains encouraging. The deficit with Japan and South Korea combined was slightly improved at $-€ 1.7$ billion.

## €3.1 hillion

SURPLUS OF INDUSTRIAL AUTOMOBILE TRADE BETWEEN FRANCE AND THE NON-EU-27 COUNTRIES FOR 2010

## DIESEL PASSENGER CARS

Since 2002, there have been more diesel passenger car registrations than registrations of vehicles running on other fuels. In 2010, they represented 71\% of total registrations, remaining at the 2009 level due to the importance of low range passenger cars on the French market.
$58 \%$ of cars in use on $1^{\text {st }}$ January 2011 had diesel engines.
In 2010, 2.2 million diesel cars were produced by French manufacturers representing a 10\% drop compared to the record level of 2004. The share of diesel cars in total production (39\%) has risen compared to 2009 but has fallen compared to 2004 (47\%). For German manufacturers, it stands at 35\%.

## DIESEL PASSENGER CARS

|  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1995 | 2000 | 2005 | 2008 | 2009 | 2010 |
| Production change |  |  |  |  |  |  |
| 2010-2009 |  |  |  |  |  |  |

Source: CCFA.

MAIN NEW DIESEL PASSENGER
CAR RANKINGS IN 2010

| Rank | Make | Model | \% diesel market |
| :--- | ---: | ---: | ---: |
| $\mathbf{1}$ | Renault | Mégane | 9.1 |
| $\mathbf{2}$ | Peugeot | $206-207$ | 8.3 |
| 3 | Renault | Clio | 7.0 |
| 4 | Citroën | C3 | 5.8 |
| 5 | Renault | C4-Xsara | 5.1 |
| 6 | Citroën | 308 | 3.6 |
| 7 | Peugeot | 3008 | 3.1 |
| 8 | Volkswagen | Golf | 2.2 |
| 9 | Ford | Fiesta | 2.2 |
| 10 | Volkswagen | Polo | 2.1 |

Source: CCFA.


## NEW PASSENGER CAR REGISTRATIONS BY MODEL, RANGE AND BODY STYLE

The range structure of new cars has developed significantly over the last twenty years. The high-mid range represented $24 \%$ of the market in 1990, 14\% in 2000 and about $10 \%$ in 2009 and 2010. Since 2008, the "bonus/ malus" government scrap incentive schemes have encouraged the development of low ranges that today represent $85 \%$ of the market, compared to $80 \%$ in 2007.
The organization of cars by body has also changed since 1990. Sedan market share was over $90 \%$ of the market in 1990 compared to $72 \%$ in 2000 and 61\% today.
Manufacturers have been adapting over the last few years to the change in demand by offering a wide range of small cars and new models in different segments (DS, 3008, 5008, 508, Wind, Latitude, Duster).

## RANKING OF THE MAIN NEW PASSENGER CAR MODELS IN 2010

| Rank | Make | Model | \% market | Rank | Make | Model | \% market |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Peugeot | 206-207 | 8.1 | 16 | Citroën | C5 | 1.2 |
| 2 | Renault | Clio | 7.2 | 17 | Renault | Modus | 1.2 |
| 3 | Renault | Mégane | 6.9 | 18 | Peugeot | 5008 | 1.2 |
| 4 | Citroën | C3 | 5.8 | 19 | Citroën | DS3 | 1.2 |
| 5 | Renault | Twingo | 4.1 | 20 | Ford | Focus | 1.1 |
| 6 | Citroën | C4-Xsara | 3.7 | 21 | Nissan | Qashqai | 1.1 |
| 7 | Dacia | Sandero | 3.0 | 22 | Renault | Laguna | 1.0 |
| 8 | Peugeot | 308 | 2.8 | 23 | Fiat | 500 | 1.0 |
| 9 | Peugeot | 3008 | 2.2 | 24 | Fiat | Panda | 0.9 |
| 10 | Volkswagen | Polo | 2.2 | 25 | Fiat | Punto | 0.9 |
| 11 | Ford | Fiesta | 2.0 | 26 | Dacia | Duster | 0.9 |
| 12 | Volkswagen | Golf | 1.9 | 27 | Seat | Ibiza | 0.8 |
| 13 | Opel | Corsa | 1.7 | 28 | Toyota | Yaris | 0.8 |
| 14 | Peugeot | 107 | 1.5 | 29 | Renault | Kangoo | 0.8 |
| 15 | Citroën | C1 | 1.4 | 30 | Mini | Mini | 0.8 |
|  |  |  |  |  |  |  | ource: CCFA. |

NEW PASSENGER CAR REGISTRATIONS BY RANGE

| Ranges | 1990 |  |  | 2000 | $2008{ }^{(1)}$ |  |  | 2009 |  | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | units | \% | units | \% | units | \% | units | \% | units | \% |
| Low | 986,532 | 42.7 | 855,161 | 40.1 | 1,052,757 | 50.3 | 1,304,706 | 56.7 | 1,283,902 | 57.0 |
| Low-mid | 477,631 | 20.7 | 695,146 | 32.6 | 661,655 | 31.6 | 654,079 | 28.4 | 627,694 | 27.9 |
| High-mid | 555,053 | 24.0 | 303,028 | 14.2 | 254,475 | 12.2 | 233,460 | 10.1 | 234,664 | 10.4 |
| Premium | 256,381 | 11.1 | 163,293 | 7.7 | 122,442 | 5.9 | 110,104 | 4.8 | 105,313 | 4.7 |
| Others | 33,533 | 1.5 | 117,256 | 5.5 | 40 | 0.0 | 49 | 0.0 | 96 | 0.0 |
| TOTAL | 2,309,130 | 100.0 | 2,133,884 | 100.0 | 2,091,369 | 100.0 | 2,302,398 | 100.0 | 2,251,669 | 100.0 |

(1) The special Transit Temporaire series was integrated as of 2004. Source: CCFA.

MARKET SHARE BY RANGE


MARKET SHARE BY BODY STYLE


NEW PASSENGER CAR REGISTRATIONS BY BODY STYLE

| Body | 1990 |  |  | 1995 |  | 2000 |  | 2008 |  | 2009 |  | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Units | \% | Units | \% | Units | \% | Units | \% | Units | \% | Units | \% |
| Sedan | 2,155,724 | 93.4 | 1,731,191 | 89.7 | 1,527,676 | 71.6 | 1,266,633 | 60.6 | 1,446,314 | 62.8 | 1,377,498 | 61.2 |
| Estate | 61,418 | 2.7 | 78,278 | 4.1 | 119,739 | 5.6 | 192,377 | 9.2 | 172,800 | 7.5 | 153,476 | 6.8 |
| Coupé-cabriolet | 36,269 | 1.6 | 30,067 | 1.6 | 50,527 | 2.4 | 53,969 | 2.6 | 68,969 | 3.0 | 70,353 | 3.1 |
| All MPVs | 28,682 | 1.2 | 58,376 | 3.0 | 369,434 | 17.3 | 459,342 | 22.0 | 468,644 | 20.4 | 430,857 | 19.1 |
| Including compact MPVs | - | - | - | - | 241,190 | 11.3 | 278,033 | 13.3 | 240,828 | 10.5 | 233,363 | 10.4 |
| 4WD | 17,129 | 0.7 | 25,684 | 1.3 | 57,116 | 2.7 | 102,493 | 4.9 | 132,942 | 5.8 | 205,106 | 9.1 |
| Others | 9,908 | 0.4 | 6,908 | 0.4 | 9,392 | 0.4 | 16,555 | 0.8 | 12,729 | 0.6 | 14,379 | 0.6 |
| TOTAL | 2,309,130 | 100.0 | 1,930,504 | 100.0 | 2,133,884 | 100.0 | 2,091,369 | 100.0 | 2,302,398 | 100.0 | 2,251,669 | 100.0 |

## USED PASSENGER CARS

In 2010, as in previous years, registrations of used passenger cars exceeded 5 million units
to reach 5,386,000 (+3\% compared to 2009)
In 2009, new vehicle sales fell by $3 \%$ whilst the new car market (stimulated by incentive schemes) grew by $10 \%$.
Every year, two or three used cars are purchased for every new car. In relation to the number of cars on the road, $18 \%$ change hands every year. Households keep a vehicle for an average of five years. $59 \%$ of cars owned or used by households were bought used, versus $51 \%$ in 1991. Households replacing a second-hand car with another second-hand car represent 45\% of car replacements.

USED PASSENGER CARS

|  | Units | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REGISTRATIONS |  |  |  |  |  |  |  |  |  |
| New cars | thousand | 1,873 | 2,309 | 2,134 | 2,046 | 2,110 | 2,091 | 2,302 | 2,252 |
| Used cars | thousand | 4,441 | 4,759 | 5,082 | 5,466 | 5,571 | 5,393 | 5,240 | 5,386 |
| Used/new ratio |  | 2.4 | 2.1 | 2.4 | 2.7 | 2.6 | 2.6 | 2.3 | 2.4 |
| Cars less than 5 years old | \% used |  | 52 | 40 | 40 | 38 | 37 | 38 | 37 |
| of which: cars less than 1 year old | \% used |  | 12 | 12 | 9 | 9 | 8 | 7 | 8 |
| cars less than 1 year old | \% new |  | 25 | 29 | 24 | 23 | 21 | 17 | 19 |
| Cars more than 5 years old | \% used |  | 48 | 60 | 60 | 62 | 63 | 62 | 63 |
| Total (at 31/12) | thousand | 19,130 | 23,550 | 28,060 | 30,400 | 30,700 | 30,850 | 31,050 | 31,300 |
| Used/total ratio | \% | 23.2\% | 20.2\% | 18.1\% | 18.0\% | 18.1\% | 17.5\% | 16.9\% | 17.2\% |

Source: CCFA.

## USED/NEW CAR RATIO



## USED/TOTAL CAR RATIO




Somewhere between 5 and 6 million used cars are exchanged every year. This market is subject to less fluctuation than the new car market. In 2010, demand for new cars dropped by 2.2\% to 2.3 million units whilst demand for used cars increased by $2.8 \%$ to 5.4 million units. The new/used ratio increased to 2.4 (i.e. +0.1 point). The demand for used vehicles is generally similar to the growth rate of the entire population, and is less sensitive to economic factors than demand for new cars. It is still affected by measures to stimulate the new car market ("bonus/ malus" system, government scrap incentive, etc.).
Transactions involving vehicles more than five years old rose due to the aging of the passenger car fleet and to increasing multi-car ownership in France. This share rose from 48\% in 1990 to $63 \%$ in 2010.
Used cars that are less than one year old can be considered new. In fact, they are often registered by automotive dealers as demonstration or leased vehicles and then sold on the retail market. They represented 438,000 registrations or $19 \%$ of the new car market, an increase of two points compared to the previous year due to the lesser effect of the scrap incentive on the price of new vehicles.
Since 2001, registrations of used cars less than one year old have declined steadily as a percentage of total registrations, only accounting for $8 \%$ in 2010, versus $12 \%$ in 2001.

## NEW VEHICLE REGISTRATIONS <br> IN FRENCH OUERSEAS DEPARTMENTS

The annual markets for new vehicles are a more recent phenomenon in France's overseas departments and have accounted for 60,000 to 75,000 vehicle registrations since 1998. The four French overseas departments are Guadeloupe, French Guiana, Martinique and Reunion Island.
Given the geographic environment, commercial vehicles over 5 tons account for a smaller proportion of registrations in overseas departments (1\%) than in mainland France (1.5\%). In contrast, the proportion of light commercial vehicles is slightly higher (15.9\% versus 15.4\% in mainland France).
In 2010, the number of registrations of new light vehicles dropped by 3\% compared with the previous year. The DOM (French overseas departments) market weakened whilst the French mainland grew by 1\%. The scrap incentive also supported passenger car sales but the recession weighed heavily on the market. French manufacturers suffer from intense competition in passenger cars; their market share has been below $50 \%$ since 2006. However, they are faring better on the light commercial vehicle market (over 50\% of the market) which is a lot lower than in mainland France (around two-thirds of the market). However, on the narrow heavy vehicle market, Renault Trucks have almost 40\% market share (around 33\% in mainland France).

NEW VEHICLE REGISTRATIONS IN FRENCH OVERSEAS DEPARTMENTS

| New passenger cars | 2000 | 2005 | 2008 | 2009 | 2010 | Change 2010-2000 | Change 2010-2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Guadeloupe | 13,691 | 14,359 | 14,295 | 14,084 | 13,438 | -1.8\% | -4.6\% |
| French Guiana | 4,031 | 4,085 | 4,357 | 4,446 | 4,382 | 8.7\% | -1.4\% |
| Martinique | 14,424 | 14,749 | 13,679 | 13,142 | 13,147 | -8.9\% | 0.0\% |
| Reunion Island | 21,463 | 25,142 | 23,267 | 20,935 | 20,295 | -5.4\% | -3.1\% |
| TOTAL FRENCH OVERSEAS DEPARTMENTS | 53,609 | 58,335 | 55,598 | 52,607 | 51,262 | -4.4\% | -2.6\% |
| Light commercial vehicles (up to 5 tons) | 2000 | 2005 | 2008 | 2009 | 2010 | Variation 2010-2000 | Variation 2010-2009 |
| Guadeloupe | 2,685 | 2,772 | 3,120 | 2,632 | 2,394 | -10.8\% | -9.0\% |
| French Guiana | 1,143 | 1,169 | 1,509 | 1,355 | 1,239 | 8.4\% | -8.6\% |
| Martinique | 2,368 | 2,732 | 2,793 | 2,247 | 2,016 | -14.9\% | -10.3\% |
| Reunion Island | 5,200 | 6,021 | 6,060 | 4,412 | 4,166 | -19.9\% | -5.6\% |
| TOTAL FRENCH OVERSEAS DEPARTMENTS | 11,396 | 12,694 | 13,482 | 10,646 | 9,815 | -13.9\% | -7.8\% |


| Commercial vehicles including coaches and buses (over 5t) | 2000 | 2005 | 2008 | 2009 | 2010 | Variation 2010-2000 | Variation 2010-2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Guadeloupe | 146 | 196 | 232 | 212 | 135 | -7.5\% | -36.3\% |
| French Guiana | 66 | 99 | 128 | 146 | 85 | 28.8\% | -41.8\% |
| Martinique | 187 | 183 | 296 | 257 | 84 | -55.1\% | -67.3\% |
| Reunion Island | 362 | 464 | 652 | 492 | 293 | -19.1\% | -40.4\% |
| TOTAL FRENCH OVERSEAS DEPARTMENTS | 761 | 942 | 1,308 | 1,107 | 597 | -21.6\% | -46.1\% |

Source: CCFA.

FRENCH MANUFACTURER MARKET SHARE IN FRENCH OVERSEAS DEPARTMENTS

New passenger cars


New light commercial vehicles


New heavy trucks


NEW PASSENGER CAR REGISTRATIONS IN FRENCH OVERSEAS DEPARTMENTS


## CAR OWNERSHIIP

In 2010, multi-car households accounted for 36\% of the total compared with 26\% in 1990 and 16\% in 1980.
Car ownership is very high among households in rural and semi-rural areas, i.e. rural areas located close to towns (nearly 93\%). $64 \%$ of households in the Paris region own at least one vehicle (60\% in 2000). 65\% of young households bought a vehicle in 2010 (49\% in 2000). 76\% of older households own a vehicle, compared with 69\% in 2000.

|  | 1980 | 1990 | 1995 | 2000 | 2005 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BY SOCIO-PROFESSIONAL CATEGORY |  |  |  |  |  |  |
| Farmers | 87.3\% | 95.9\% | 98.9\% | 91.1\% | 100.0\% | 92.1\% |
| Farm workers | 72.6\% | 74.7\% | - | - | - |  |
| Tradesmen, craftsmen, business owners | 91.1\% | 95.2\% | 89.4\% | 90.6\% | 91.2\% | 91.1\% |
| Self-employed professionals, executives | 93.6\% | 94.4\% | 85.5\% | 84.6\% | 83.7\% | 84.1\% |
| Middle management | 90.2\% | 93.3\% | 88.7\% | 90.8\% | 87.6\% | 89.8\% |
| White collar workers | 75.4\% | 78.3\% | 75.9\% | 77.5\% | 80.9\% | 82.5\% |
| Blue collar workers | 80.4\% | 87.2\% | 89.7\% | 88.7\% | 89.1\% | 91.2\% |
| Service employees | 57.9\% | 59.3\% | - | - | - |  |
| Other working population | 91.2\% | 90.2\% | - | - | - |  |
| Non-working population | 39.6\% | 54.6\% | 65.8\% | 70.9\% | 72.8\% | 77.1\% |
| of which retired persons | - | 59.4\% | 70.9\% | 76.0\% | 76.2\% | 80.1\% |
|  |  |  |  |  |  |  |
| BY AREA OF RESIDENCE |  |  |  |  |  |  |
| Rural areas | 71.7\% | 82.1\% | 88.6\% | 91.1\% | 92.4\% | 92.7\% |
| Towns with fewer than 20,000 inhabitants | 69.6\% | 76.6\% | 84.7\% | 86.1\% | 88.4\% | 90.2\% |
| Towns with 20,000 to 100,000 inhabitants | 72.3\% | 77.3\% | 80.0\% | 84.2\% | 83.7\% | 87.1\% |
| Towns with over 100,000 inhabitants | 69.5\% | 74.2\% | 75.1\% | 76.6\% | 78.5\% | 80.8\% |
| Greater Paris | 69.3\% | 77.0\% | 60.8\% | 60.4\% | 61.5\% | 63.6\% |
| Inner Paris | 48.8\% | 47.3\% |  |  |  |  |


| BY LOCATION OF RESIDENCE |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Town centre | - | - | $67.6 \%$ | $69.4 \%$ | $69.2 \%$ |
| Suburb | - | - | $79.3 \%$ | $80.5 \%$ | $80.9 \%$ |
| Semi-rural area | - | - | $88.5 \%$ | $89.8 \%$ | $91.2 \%$ |
| Rural area | - | - | $85.3 \%$ | $90.4 \%$ | $92.6 \%$ |


| BY AGE OF HEAD OF HOUSEHOLD |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Under 25 | - | - | $51.2 \%$ | $49.3 \%$ | $63.3 \%$ | $64.9 \%$ |
| 25 to 34 | - | - | $85.1 \%$ | $82.4 \%$ | $82.3 \%$ | $83.9 \%$ |
| 35 to 44 | - | - | $86.7 \%$ | $86.3 \%$ | $87.5 \%$ | $88.0 \%$ |
| 45 to 54 | - | - | $87.5 \%$ | $87.4 \%$ | $86.1 \%$ | $88.1 \%$ |
| 55 to 64 | - | - | $84.9 \%$ | $87.0 \%$ | $86.7 \%$ | $86.9 \%$ |
| Over 65 | - | - | $61.9 \%$ | $69.0 \%$ | $70.8 \%$ | $76.2 \%$ |
| ALL |  |  |  |  |  |  |
| Vehicles for which women are the main drivers | $69.3 \%$ | $76.5 \%$ | $78.4 \%$ | $80.3 \%$ | $81.2 \%$ | 83 |

Sources: INSEE up to 1993, PARCAUTO TNS-SOFRES from 1994.

CAR OWNERSHIP BASED ON AREA OF RESIDENCE


The car ownership rate is the proportion of households that own at least one vehicle, expressed as a percentage. It is closely connected to income, the age of the head of the household, the socio-professional category, the residential location and the number of people living in the house.

- 20\% of the wealthiest households had a car ownership rate of over 90\% in 2010; 20\% of the least well-off households have at least one car, at over 60\%.
- In towns with over 100,000 inhabitants, the car ownership rate has not declined; 81\% of households owned vehicles in 2010, compared with 75\% in 1995.
- Rural households, large households and workers typically own more vehicles.
- The non-working and employee categories have relatively lower rates, although their car ownership rates have increased considerably since 2000 ( 5.0 and 6.2 points respectively).



## PERSONAL VEHICLES IN USE

Daily car use has regularly dropped in recent years: the number of vehicles used daily or near-daily was $72 \%$ in 2010, compared with 79\% in 2000.
Since 2006, there are more diesel-powered (60\%) than gasoline-powered cars.
The average number of kilometers on the odometer stands at around 103,000 kilometers, i.e. 10,000 kilometers more than in 2000 and 34,000 kilometers more than in 1990.
$78 \%$ of all cars in use belong to the low and mid-low ranges, compared with $60 \%$ in 1990.

VEHICLE FLEET (OWNED, LEASED OR LOANED) BY HOUSEHOLDS

|  | Units | 1980 | 1990 | 1995 | 2000 | 2005 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total fleet | millions | 16.7 | 23.0 | 25.1 | 27.4 | 31.0 | 33.6 |
| Average age of the fleet | years | 5.8 | 5.8 | 6.6 | 7.3 | 7.7 | 8.0 |
|  |  |  |  |  |  |  |  |
| BREAKDOWN BY MAKE |  |  |  |  |  |  |  |
| Renault | \% | 36.2 | 33.3 | 33.3 | 33.3 | 30.2 | 28.6 |
| PSA Peugeot Citroën (including Talbot) | \% | 47.1 | 38.3 | 36.2 | 35.2 | 36.4 | 38.2 |
| Foreign makes | \% | 16.7 | 28.4 | 30.5 | 31.4 | 33.2 | 33.2 |
|  |  |  |  |  |  |  |  |
| BREAKDOWN BY TAXABLE HORSE POWER |  |  |  |  |  |  |  |
| 2 and 3 hp | \% | 12.3 | 3.4 | 1.6 | 0.7 | 43.3 | 44.3 |
| 4 and 5 hp |  |  | 38.4 | 38.9 | 40.5 |  |  |
| 6 and 7 hp | \% | 47.0 | 47.1 | 48.6 | 50.0 | 46.6 | 42.5 |
| 8 hp and above | \% | 17.5 | 12.8 | 10.9 | 8.8 | 10.1 | 13.1 |
| BREAKDOWN BY VEHICLE RANGE |  |  |  |  |  |  |  |
| Low range | \% |  | 39.4 | 43.4 | 45.1 | 44.5 | 46.8 |
| Low-mid | \% |  | 20.8 | 24.3 | 27.3 | 32.2 | 30.9 |
| High-mid | \% |  | 26.0 | 22.2 | 19.9 | 16.2 | 11.5 |
| Premium range | \% |  | 8.7 | 7.0 | 7.0 | 5.7 | 5.0 |
| Others | \% |  | 5.1 | 3.2 | 0.8 | 1.4 | 5.7 |
| Percentage of vehicles purchased new | \% | 55.7 | 50.4 | 45.2 | 43.9 | 40.1 | 41.1 |
|  |  |  |  |  |  |  |  |
| BREAKDOWN BY FUEL TYPE |  |  |  |  |  |  |  |
| Premium unleaded | \% |  | 15.5 | 38.4 | 49.1 | 51.1 | 40.4 |
| Premium leaded - AVSR | \% |  | 62.9 | 28.8 | 11.9 |  |  |
| Regular gasoline | \% |  | 4.1 | 1.3 | - |  |  |
| LPG-CNG | \% |  | 0.1 | 0.0 | 0.7 |  |  |
| Diesel | \% |  | 17.4 | 30.9 | 38.1 | 48.9 | 59.6 |
| Average kilometers on odometer | km |  | 69,500 | 84,080 | 93,140 | 99,460 | 103,470 |
| Percentage of vehicles used on a daily or near-daily basis | \% |  | 75.1 | 77.4 | 78.7 | 75.7 | 71.8 |
| Percentage of vehicles used for travel to and from work | \% |  | 55.4 | 54.3 | 55.1 | 55.2 | 53.7 |

Years after 2007 cannot be compared directly with previous years; the scope of light commercial vehicles has been enlarged.
Source: PARCAUTO TNS-Sofres survey processed by CCFA and IFSTTAR.

An annual Sofres survey gives a clear picture of the cars owned or available to households in France. Most of these vehicles are passenger cars, but light commercial vehicles account for about $5 \%$ of the total fleet. Their share continues to grow. After rising throughout the 1990s, the average age of a vehicle tended to stabilize between 2000 and 2002 as the economic environment improved. After 2003, it started to rise again, reaching 8.2 years in 2007. The two following years it dropped slightly and became stable at 8 years in 2009 and 2010. The most common power categories are between 4 and 7 horse power. Cars in the low and mid-low ranges have gained value after a couple of years and their share of the total population has once again increased to the detriment of the premium ranges: in 2010 they represented respectively $47 \%$ and $31 \%$ of the population, whilst the high-mid range represented $12 \%$. Luxury or high-end comfort equipment is increasingly popular; in 2010, 64\% of cars were fitted with air conditioning. In terms of safety equipment, numbers have also risen; $59 \%$ of vehicles have ABS and $30 \%$ a speed-limiting device. In terms of the environment, $26 \%$ of cars have a particle filter.

## VEHICLE USE




## DOMESTIC PASSENGER TRANSPORT

Personal transport drives the economy: shaping economic and social exchanges, creating wealth, and underpinning whole sectors such as health and tourism.
When expressed as passenger-kilometers, which under-represents urban transport and focuses on domestic transport to the exclusion of long-distance international transport, roads emerge as the dominant mode: 82\% for passenger cars and 6\% for coaches and buses in 2010.
Cars and light commercial vehicles allow people to carry their belongings, offering an appropriate solution to transport in sparsely-populated residential areas or regions where there is insufficient demand to make public transport networks economically and socially relevant solutions.

## DOMESTIC PASSENGER TRANSPORT



Sources: MEEDDM/SOeS, INSEE.

Personal transport is obviously linked to the economy, as is the transport of freight, but it also includes the vital social aspect of meeting people.
Whereas freight is more closely associated with industrial, agricultural and craft production, personal transport covers a much broader economic sphere. While commuting between home and work is predominant, the developing service economy also depends on the mobility of people; this is particularly important in such personal services as health and tourism. This situation is exacerbated in the case of personal services such as health, tourism, etc. People select their mode of transport on the


> $-2 \%$

EVOLUTION OF DOMESTIC PASSENGER TRANSPORT


Sources: MEEDDM/SOeS, INSEE.
basis of their starting point/destination, distance and time and the quantities/volumes of goods, as in the transport of freight. Transporting people requires significant capital expenditure in each mode and is generally paid off over a long period during which the infrastructure is built and maintained. When measuring transport in terms of passenger-kilometers, light vehicles tend to dominate in domestic passenger transport. This can be expressed as the number of daily trips, particularly in dense urban areas where transport facilities and other methods (bicycles, motorcycles, etc.) play an important role, or as passengerkilometers when dealing with international long distance travel, showing the relevance of each mode of transport: the French National Travel \& Transport Survey (ENTD 2007) whose results are just being published makes it possible to update national statistics that date back to 1994.
Domestic passenger transport per person expressed in pas-senger-kilometers rose continuously until 2002 (a rise of 18\% compared to 1990). Since then, it appears to have tailed off due to rising fuel prices, and dropped 2\% between 2002 and 2010.

## DOMESTIC FREICHT TRANSPORT

Transporting freight drives the economy enabling production sites to connect with each other and with consumer sites, which in turn link to reprocessing-recycling plants. The time dimension must be added to this spatial model, often associated with town and country planning.
Each mode of transport - road, rail, inland waterways, pipeline, etc. - depends on infrastructure that requires the kind of large-scale capital expenditure that is generally paid off over a long period. Road haulage meets many of the criteria involved in selecting a transport hub. According to the Road Freight Haulage Survey from the French Ministry of Transport, 58\% of the French freight loads are delivered within a radius of 50 kilometers, and $49 \%$ of ton-kilometers generated by these deliveries involve distances of under 300 kilometers.

DOMESTIC FREIGHT TRANSPORT IN FRANCE


Source: MEEDDAT/SOeS

BREAKDOWN OF ROAD TRANSPORT OF FREIGHT USING FRENCH CARRIERS ACCORDING TO THE LOAD DISTANCE IN 2009


Source: TRM survey by the MEEDDM/SOeS.

The demand for freight transport is closely linked to the economy of the country and its interactions with other countries; it corresponds, on the one hand, with the domestic demand of various economic players and, on the other hand, with exports of producing companies in the country. Some countries, such as Germany and France, act as key freight transit countries due to their geographical locations. In the case of road haulage, this also leads to the phenomenon of cabotage.
The physical transfer of goods exported by a country is a major focus of economic competitiveness. The destination (the source for imports) and the type of freight or goods traded are often critical when choosing the appropriate mode of transport. Some liquids can be transported via pipelines, thereby avoiding any disruptions in supply; ports are used for trade with distant countries.

Domestic demand from economic players (households, businesses and administrations in the broadest sense) covers a very varied range of goods and properties. This demand is met either by domestic production or by imports, and transport provides a physical connection among production sites and with consumer outlets, and finally between the latter and reprocessingrecycling plants. In France, this has a major impact on town and country planning.

Because of the great variety in goods, many factors influence the choice of mode of transport. Among them:

- the weight of the goods: car manufacturers mainly transport coils of steel by rail or waterways;
- the value of goods transported;
- delivery time: perishables such as fresh products must be transported quickly and for the most part are usually transported by road;
- departure and arrival sites, both in production (linked with town and country planning) and in consumption. This mostly means households living in built-up areas.

Different modes of transport also depend on a specific infrastructure. This entails large-scale capital expenditure, usually paid off over a long period, and careful deployment. Intensive usage, due to massive traffic flows, makes the infrastructure issue all the more relevant, as does the use of several different modes of transport in a single logistics chain, where there will be interruptions when loads are shifted from one mode to another.

Due to its flexibility, ability to pervade the entire road network, adaptability and quality of service, road haulage addresses many of these factors, demonstrating that rather than being a single homogenous market, transport consists of a multitude of submarkets, which often cannot replace each other. No choice of mode is available for most goods transported, particularly in the last few kilometers because it increases the transportation distances. Good intermodal connections require acceptable costs and changes in efficient transport means.

Ignoring the geographical location of the departure and arrival sites, there are two basic units for measuring the transport of goods: tons (measured during loading) and ton-kilometers. The French Ministry of Transport's Road Freight Haulage Survey shows that nearly $60 \%$ of French freight tons move less than 50 km from their source, and that nearly 51\% of French ton-kilometers are generated less than 300 km from the source.

## AUTOMOBILE TRAFFIC

Automotive traffic increased by an annual average of 2.5\% between 1980 and 2005, and has remained relatively stable since (+0.1\% per year). In 2010, growth in traffic was observed after two low years associated with the most devastating financial and economic crisis since the Second World War. The level remains below that observed in 2007. The economic upturn of 2010 was reflected in more work-home journeys and also by growth in road freight which still remains far below its pre-recession level (2007). Per vehicle type, passenger car traffic in France grew by $+0.8 \%$ : this moderate increase is mainly caused by the growth in cars on the road. The annual average in number of kilometers travelled remains stable for the second consecutive year after several years of low figures during the 2000s. A reflection of economic activity, French heavy trucks enjoyed growth: $+3.9 \%$ after two years of falling by over $-11 \%$. The average kilometers driven by a heavy truck remains lower than the level of the early 1990s.

TRAFFIC STATISTICS ${ }^{(1)}$

|  | Units | 1990 | 2000 | 2009 | 2010 | Average annual change in \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 2000-1990 | 2010-2000 | 2010-2009 |
| FLEETS (annual averages) | thousands of vehicles | 28,106 | 33,464 | 37,356 | 37,625 | +1.8 | +1.2 | +0.7 |
| Passenger cars |  | 23,280 | 27,770 | 30,950 | 31,175 | +1.8 | +1.2 | +0.7 |
| of which: petrol |  | 19,760 | 18,150 | 13,845 | 13,364 | -0.8 | -3.0 | -3.5 |
| diesel |  | 3,520 | 9,621 | 17,106 | 17,812 | +10.6 | +6.4 | +4.1 |
| Light commercial vehicles (LCV) |  | 4,223 | 5,062 | 5,766 | 5,810 | +1.8 | +1.4 | +0.8 |
| of which: petrol |  | 2,279 | 1,302 | 711 | 631 | -5.4 | -7.0 | -11.3 |
| diesel |  | 1,944 | 3,761 | 5,055 | 5,179 | +6.8 | +3.3 | +2.5 |
| Heavy trucks (> 5t) |  | 535 | 551 | 552 | 551 | +0.3 | +0.0 | -0.2 |
| Coaches and buses |  | 68 | 81 | 87 | 88 | +1.8 | +0.9 | +1.2 |
| ANNUAL AVERAGE KILOMETERS | thousands of km |  |  |  |  |  |  |  |
| Passenger cars |  | 13.4 | 13.5 | 12.8 | 12.8 | +0.1 | -0.6 | +0.1 |
| of which: petrol |  | 11.9 | 10.7 | 8.8 | 8.7 | -1.1 | -2.1 | -0.6 |
| diesel |  | 21.3 | 18.8 | 16.0 | 15.8 | -1.2 | -1.7 | -1.1 |
| Light commercial vehicles (LCV) |  | 14.6 | 15.5 | 15.2 | 15.6 | +0.6 | +0.0 | +2.6 |
| of which: petrol |  | 9.9 | 8.3 | 7.5 | 7.7 | -1.7 | -0.9 | +1.5 |
| diesel |  | 20.2 | 18.0 | 16.3 | 16.6 | -1.1 | -0.8 | 1.8 |
| Heavy trucks (> 5t) |  | 36.1 | 41.2 | 33.9 | 35.3 | +1.3 | -1.5 | +4.1 |
| Coaches and buses |  | 31.0 | 30.2 | 35.5 | 35.9 | -0.3 | +1.7 | +1.0 |
| CONSUMPTION PER VEHICLE | liters/100 km |  |  |  |  |  |  |  |
| Passenger cars: petrol |  | 8.68 | 8.12 | 7.76 | 7.82 | -0.7 | -0.4 | +0.7 |
| Passenger cars: diesel |  | 6.73 | 6.74 | 6.58 | 6.56 | +0.0 | -0.3 | -0.4 |
| LCV: petrol |  | 9.39 | 9.29 | 8.38 | 8.44 | -0.1 | -1.0 | +0.7 |
| LCV: diesel |  | 9.77 | 9.67 | 9.36 | 9.37 | -0.1 | -0.3 | +0.1 |
| Heavy trucks: diesel |  | 36.23 | 36.62 | 35.13 | 35.33 | +0.1 | -0.4 | +0.6 |
| Buses and coaches: diesel |  | 32.00 | 32.99 | 32.81 | 32.99 | +0.3 | +0.0 | +0.6 |
| FUEL CONSUMPTION (all road traffic) | millions of liters |  |  |  |  |  |  |  |
| Gasoline |  | 24,110 | 18,729 | 11,817 | 11,500 | -2.5 | -4.8 | -2.7 |
| Diesel |  | 17,977 | 30,779 | 36,881 | 38,198 | +5.5 | +2.2 | +3.6 |
| Total |  | 42,086 | 49,508 | 48,697 | 49,698 | +1.6 | +0.0 | +2.1 |
| TOTAL TRAFFIC | billions of vehicle-km | 420 | 518 | 552 | 560 | +2.1 | +0.8 | +1.5 |
| of which: French passenger cars and light commercial vehicles |  | 373 | 455 | 482 | 489 | +2.0 | +0.7 | +1.3 |
| ROAD TRAFFIC |  |  |  |  |  |  |  |  |
| Passengers in passenger cars | billions of passenger-km | 568.1 | 686.9 | 721.4 | 727.3 | +1.9 | +0.6 | +0.8 |
| Passengers in coaches and buses | billions of passenger-km | 41.3 | 43.0 | 48.9 | 49.9 | +0.4 | +1.5 | +2.2 |
| Freight | billions of ton-km | 192.6 | 282.5 | 291.4 | 305.1 | +3.9 | +0.8 | +4.7 |

(1) Data from the traffic reports have been refocused.

Source: National transport accounts MEEDDTL/SOeS, Insee.

## 85\%

PERCENTAGE OF ROAD TRANSPORT IN DOMESTIC GOODS TRANSPORTATION IN 2010

Automobile traffic is estimated by tying in/analyzing/ examining vehicle numbers on national, regional, local and urban roads with the average number of kilometers covered per year by the vehicles in use and fuel consumption data. It also includes data on vehicles registered abroad. In 2010, road accounts for $87 \%$ of all domestic transport for passengers and $85 \%$ for freight.
In 2010, the number of French-registered vehicles on the road rose by $0.7 \%$, comparable to previous years, but far lower than in the 1990s.
More light vehicles use diesel engines which now power $62 \%$ of this segment. In terms of traffic, diesel represented 75\% of light
vehicles in France compared to 55\% in 2000 and 31\% in 1990 The consumption per vehicle given in the table above includes over-consumption associated with biofuels, which have a lower energy quotient than conventional fuels. Between 2009 and 2010, the objectives for biofuel use measured in calorific value (PCI) grew from 6.25 to $7 \%$.

## ROAD TRAFFIC AND CO 2 EMISSIONS

The number of French and foreign vehicles on French roads has increased by 34\% since 1990, while the corresponding $\mathrm{CO}_{2}$ emissions have risen by only $7 \%$. The credit for enhanced energy efficiency stems from a variety of factors. The average consumption per registered vehicle on the road in France decreased by nearly 16\% between 1990 and 2010 as a result of the increased percentage of diesel-powered vehicles, auto improvements and changes in driving behavior. On the other hand, not considering the impact of biofuels, the $\mathrm{CO}_{2}$ emissions of an industrial vehicle transporting one ton of freight one kilometer across France have dropped by 24\% between 1990 and 2010.
In 2010 as in 2009 and contrary to the previous two years, the increasing share of biofuels in fuel deliveries (close to annual French targets) also helped reduce $\mathrm{CO}_{2}$ net of renewable energy sources.

TRAFFIC IN FRANCE AND CORRESPONDING $\mathrm{CO}_{2}$ EMISSIONS NET OF RENEWABLE ENERGY SOURCES


Sources: CITEPA and Traffic reports.

ANNUAL GROWTH RATE OF THE NUMBER OF PASSENGER CARS ON THE ROAD IN FRANCE


Source: CCFA

AVERAGE KILOMETERS COVERED
IN A YEAR BY A PASSENGER CAR


Source: Traffic reports

## AVERAGE CONSUMPTION OF A PASSENGER CAR

ON THE ROAD ${ }^{(1)}$


Source: Traffic reports.

CHANGE IN THE AMOUNT OF $\mathrm{CO}_{2}{ }^{(2)}$ EMITTED BY A HEAVY TRUCK TRANSPORTING ONE TON OF FREIGHT ONE KILOMETER ACROSS FRANCE

(1) Unit consumption includes the overconsumption effects associated with biofuels.
(2) The reduction of $\mathrm{CO}_{2}$ emissions due to the use of biofuels is not considered.
Sources: MEEDDM/SOeS, CCFA calculations.


Passenger car traffic involves two elements: passenger cars and their average annual kilometers driven. Over the long term, the increase of the fleet has slowed down and now shadows the growth of the population as a whole. The growth in multiple car ownership and the sharp rise in fuel prices are behind the drop in the average number of kilometers driven per year by passenger cars. In 2010, the first estimates from CITEPA for road transport $\mathrm{CO}_{2}$ emissions net of renewable energy sources stand at 116 million tons. After the stable situation observed in the early 2000s, a clear drop was observed linked to the effects of the economic

## PASSENGER TRANSPORT PRICE INDICES

In 2010, because of the increase in fuel prices, the price index for passenger cars (purchases and use)
rose by over 5\%. The price index for rail passengers grew by $2 \%$, a rhythm similar to previous years except for 2009. The price index for air passengers fell by $2 \%$ after four years of increases. The price index for the road transport of passengers (not including taxis) accelerated its fall ( $-3 \%$ ).
Since 2003 the real price indices for the various passenger transport modes have changed in very different directions: from a fall of $-16 \%$ for road transport of passengers (not including taxis) to a $+12 \%$ increase for personal vehicles, relative stability for air transport and a 6\% rise for rail transport.

PRICE INDICES FOR DIFFERENT PASSENGER TRANSPORT MODES, ADJUSTED FOR INFLATION


ANNUAL VARIATION IN PRICE INDICES FOR DIFFERENT
PASSENGER TRANSPORT MODES, ADJUSTED FOR INFLATION

|  | Passenger cars | Road transport of passengers, not including taxis | Rail transport of passengers | Road transport of passengers | Air transport of passengers |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1991 | 3.1\% | 4.9\% | 3.6\% | 5.1\% | - |
| 1992 | 2.1\% | 4.6\% | 3.4\% | 4.8\% | - |
| 1993 | 3.0\% | 3.6\% | 2.9\% | 4.0\% | 1.6\% |
| 1994 | 2.4\% | 3.6\% | 0.7\% | 3.5\% | -1.2\% |
| 1995 | 2.5\% | 2.6\% | 1.9\% | 2.6\% | 0.8\% |
| 1996 | 3.6\% | 2.4\% | 1.6\% | 2.4\% | -3.9\% |
| 1997 | 0.9\% | 2.4\% | 0.5\% | 2.4\% | 2.9\% |
| 1998 | -0.5\% | 2.0\% | -0.1\% | 2.1\% | 3.0\% |
| 1999 | 1.2\% | 0.9\% | 0.9\% | 1.1\% | -0.8\% |
| 2000 | 5.1\% | 0.6\% | 1.4\% | 1.0\% | -0.5\% |
| 2001 | -0.2\% | 1.4\% | 2.5\% | 1.8\% | 5.2\% |
| 2002 | 0.8\% | 1.2\% | 2.6\% | 1.4\% | 3.9\% |
| 2003 | 2.2\% | 1.5\% | 3.6\% | 1.7\% | 5.6\% |
| 2004 | 3.9\% | 1.7\% | 2.7\% | 1.9\% | -2.0\% |
| 2005 | 5.1\% | 0.4\% | 2.8\% | 1.3\% | -0.4\% |
| 2006 | 3.5\% | -1.2\% | 2.4\% | 0.1\% | 2.8\% |
| 2007 | 2.5\% | -0.4\% | 2.4\% | 0.4\% | 2.0\% |
| 2008 | 6.2\% | -1.6\% | 2.1\% | -0.4\% | 6.6\% |
| 2009 | -3.4\% | -1.7\% | 3.1\% | -0.1\% | 5.2\% |
| 2010 | 5.2\% | -3.0\% | 2.1\% | -1.6\% | -2.1\% |

Source: INSEE.

The price indices of the various passenger transport modes show evolutions in prices inclusive of tax. So, for air transport, this includes airport tax; in other modes,

infrastructure-related costs are only shown insofar as they can be included in the retail price. Furthermore, only the part paid directly by the household is considered. For example, if a region or a local authority decides, in the context of a town or country planning strategy or social measures, to subsidize a part of transport-related expenses, this will appear as a reduction in household expenses. Fuel surcharges are included in the index for air transport of passengers. The indices for rail and road transport of passengers only relate to intercity links. The index for passenger cars was defined including purchasing as well as running expenses. To calculate the actual change in the real prices of these main modes of transport, these indices have been adjusted by the consumer price index in the above graph. After remaining near their 1995 level, the real price indices of the various modes of passenger transport fluctuated in different directions after 2003: between 2003 and 2010, the real index associated with passenger cars (purchase and use of passenger cars) increased by $12 \%$, greatly exceeding its 2000 levels. Despite rising for four years in a context of rising oil prices, the index for air transport of passengers remains relatively stable. The index for rail transport increased by 6\%, continuing the growth started in 2000, while the index for road transport of passengers (excluding taxis) fell by $16 \%$; it is important to remember that only the part paid directly by the households is taken into consideration.

## FREICHT TRANSPORT PRICE INDICES

In 2008, road freight, traditionally moderately variable, grew by 5\% compared to the previous year before dropping by $2 \%$ in 2009 and remaining stable in 2010. However, over the last quarters, price index developments in freight transport excluding road transport have been much greater than previously. Since 2000, the price index of freight transport by road rose by $2 \%$ per year on average, from $1.1 \%$ for international to $1.9 \%$ for intercity and proximity freight transport by road. Over the same period, the fluvial index showed a lesser change ( $+1.3 \%$ per year), varying from $1.5 \%$ for domestic transport to $1.1 \%$ for international transport. Air transport, followed by fluvial transport and, to a lesser extent, road transport, has seen considerable year-on-year variations in its freight indices. The high and low points of the air transport index observed over the last year have a $11 \%$ gap ( $13 \%$ in 2009 and $39 \%$ in 2008). The volatility of fuel prices is the cause; for river transport, the relationship between demand and supply explains the figures.

## FREIGHT TRANSPORT PRICE INDICES IN FRANCE



FREIGHT TRANSPORT PRICE INDICES


Source: MEEDDM/SOeS.


Freight transport price indices are calculated by the statistics department of the French Transport Ministry (SOeS). For road and river transport, only activities performed on behalf of others by companies registered in France with freight as their core business are included; a company transporting its own products by its own means is therefore not counted. The indices are calculated according to representative services defined mainly by the loading and unloading locations, the type of freight transported, as well as the characteristics of the contract binding the shipper and the carrier. The data used correspond to the current prices at the end of each quarter. Monitored since the start of 2006, indices for air freight consist of freight transport services departing France by air waybill. The transport service is defined by the unloading location and the airline in charge of transport. Unlike the data for road and fluvial transport, the indices are drawn up using the so-called unit value method. They include fuel and security surcharges paid to the airline providing the transport.
The maritime price index has also been monitored since early 2006. It includes services provided by a company registered in France with maritime freight as its core business (bulk and ferry). It is based on international price indices, unit price and tariffs. Due to the high volatility of fuel prices, the price index for air freight has fluctuated greatly since 2006; over the last three years, the difference between the low points and the high points respectively stand at $39 \%, 13 \%$ and $14 \%$. On annual average, after growing 16\% between 2006 and 2008, the index fell 23\% in 2009 compared to the previous year before increasing once again in 2010 (+13\%).
The price index for maritime freight is very volatile, in line with the changes in bulk prices. As an annual average, after growing
by $31 \%$ between 2006 and 2008, it fell by $44 \%$ compared to the previous year before bouncing back by $15 \%$ in 2010. Available since 2000, river freight price index enjoyed average growth of 1\% per year until 2009 and 2010, compared to 4\% until 2008. Between 2000 and 2008, the increase was considerably lower in the domestic index ( $+3 \%$ per year) than in the international index (+5\%). However the international index fell in 2009 before returning to growth in 2010, so for the period 2000-2010, it only rose by $1.1 \%$ whereas the domestic index grew by $1.5 \%$. To a lesser extent than with air transport, infra-annual variations are also found in fluvial transport, more often due to supply and demand The road haulage price index has increased on average by $1.7 \%$ per year since 2000 compared to $1.9 \%$ in 2009. This can be broken down as $1.1 \%$ for international and $1.9 \%$ for intercity. Compared with fluvial and air transport, infra-annual variations are of less importance even though, as shown by the structure of road haulage cost price of the CNR (see page 47), in December 2010 fuel accounted for $26 \%$ and $18 \%$ respectively of the total cost of long-distance and regional road haulage.

## HOUSEHOLD CAR COSTS

For all households, the smaller the district in which the household is, the more the fuel purchases increase. For households with cars, fuel purchases comprise a lower share of overall consumption for the $20 \%$ of better-off households (3\%), compared with over $4 \%$ for other households. In light of the tax component in the price of fuel and insurance, low-income households with cars pay more taxes, proportionally to their consumption, than the $20 \%$ of wealthier households.

## CAR BUDGET



MAINTENANCE, REPAIRS, SPARE PARTS AND TRANSPORT INSURANCE


## CAR PURCHASES



FUEL AND OTHER
USE-RELATED SERVICES (mainly tolls)


FUEL COST FOR HOUSEHOLDS, INCLUDING THOSE WITHOUT CARS, BY RESIDENCE AREA


Source: INSEE, Family budget survey 2006.


The "Family Budget" surveys conducted every five years by the French National Institute for Statistics and Economic Studies (INSEE) reveal the proportion of large consumer items in the household budget and provide data depending on their different characteristics: socio-professional category, age, income, residence area, etc.
There are two important differences for typical car items when compared to national figures. With respect to transport insurance costs, the full cost is factored into the surveys, while only the service (spending minus repayments) is recorded at the macroeconomic level. When it comes to spending on used vehicles, the full cost is reflected in the surveys, while at the macroeconomic level, this spending corresponds mainly with the margins made by professionals involved in a transaction, and does not include transactions between individuals.
Some charts show the breakdown of different car items as a percentage of total consumption, equivalent to individual consumption (excluding rent) based on income, broken down by 20\% segments of the population: Q5 represents the fifth quintile, i.e. the $20 \%$ of households with the highest income, ahead of Q4 and then the combination of Q1 to Q3. In 2005-2006, the vehicle budget for all households with cars amounted to just over 16\% of their total consumption. New and used car purchases account
for barely a half, ranging from $7 \%$ for the $60 \%$ of households with lowest incomes to 8\% for the fifth quintile. Nearly two thirds of households in Q1-Q3 buy used cars, whereas nearly two-thirds of Q5 households buy new cars.
While nearly $4 \%$ of total consumption is devoted to fuel, only the richest quintile spends much less on consumption for this item. The same goes for transport insurance. As these items are taxed most heavily, it looks as if car-owning Q1-Q3 households pay more taxes than households in the richest quintile for the use of their vehicles in proportion to their consumption.
By breaking down all households (car owners or not) into categories of residence location, fuel appears to play a higher role the smaller the town. This means that households in the Paris area spend $2 \%$ of their consumption on fuel whereas people in rural areas spend 5\%.

## ROAD FREIGHT COST PRICE

According to CNR, between 2002 and 2010 the cost price for long distance road freight rose by $\mathbf{2 6 \%}$, an average of $2.9 \%$ a year. For this same period, cost price for regional transport rose by $24 \%$, an average of $2.7 \%$ per year. The share of professional diesel in the cost price of long-distance road freight rose by 7 percentage points between 2001 and 2007 to almost $28 \%$. Then, this share lost nearly 5 points to reach around $23 \%$ in 2008-2009 before bouncing back three points to $26 \%$ in 2010. For the period 2001-2010, the share of infrastructure gained 0.9 point to $5.8 \%$ in 2010. The cost of equipment ownership (road tractors and semi-trailers) dropped by 3 points to $11.7 \%$.

ROAD FREIGHT COST PRICE STRUCTURE: LONG DISTANCE


ROAD FREIGHT COST PRICE STRUCTURE IN DECEMBER 2010


ROAD FREIGHT PRODUCTION COST

${ }^{\text {S }}$

The National Road Transport Committee (CNR) publishes, among others, two indexes showing changes in the cost of professional road transport: one for long distances and the other for regional transport.
Long distance transport covers national or international transportation by a maxi-code articulated truck and trailer where operating restrictions make it impossible or uncertain for the driver to return home each day. Regional transport, with vehicles carrying a total load of between 3.5 and 19 tons, refers to transport within a region and its neighboring regions, where operating conditions enable the driver to return home each day. Between December 2001 and 2007, professional diesel, together with substantial increases in oil prices, took an increasingly large role in the production cost of long-distance road freight, rising from $20 \%$ to nearly $28 \%$ of the total price. One year later, because of the drop in oil prices from this summer, costs fell by $22 \%$ before improving to $23 \%$ in 2009 and then $26 \%$ in 2010.
From 2001-2010, infrastructure costs increased by 0.9 point to $5.8 \%$.
On the other hand, equipment ownership (road tractors and semi-trailers) and maintenance (upkeep and repairs) dropped by 3 and 1.1 percentage points respectively, more than the figure for driving staff (down 1.6 percentage point). In the case
of regional transport, fuel accounted for $18 \%$ of combined costs in December 2010; this lower percentage is one of the causes of the low 2-point increase in the regional index between 2002 and 2010 when compared with the long-distance index. The share for equipment ownership rose from 20 to $22 \%$ over the same period.

## AUTOMOTIVE PRICE INDICES

In 2010, the new passenger car price index rose $0.3 \%$, or 1.3 percentage point less than inflation.
Since 1995, the new car price index has decreased by $15 \%$ in real terms. In the continuing increase of oil prices after the fall of the second half of 2009, fuel prices rose sharply in 2010 (+13.4\%).
The parts, accessories, repairs and maintenance price index continued to rise by more than 3\% in 2010, reflecting among other things the higher cost of raw materials, essential technical capital expenditure, and better qualified labor.

YEAR-ON-YEAR AUTOMOTIVE PRICE CHANGES

|  | Consumer prices | New car prices | Prices of car parts, accessories, <br> repair and maintenance | Fuel prices |
| :--- | :---: | :---: | :---: | :---: |
| 2008 | $2.8 \%$ | $0.6 \%$ | $5.1 \%$ |  |
| 2009 | $0.1 \%$ | $0.2 \%$ | $4.1 \%$ | $12.2 \%$ |
| 2010 | $1.5 \%$ | $0.3 \%$ | $3.0 \%$ | $-17.1 \%$ |

Source: Insee, CCFA calculations.
NEW PASSENGER CAR, FUEL, PARTS, ACCESSORIES,
MAINTENANCE AND REPAIR PRICE INDICES, ADJUSTED FOR INFLATION


Source: INSEE, CCFA presentation.

RETAIL PRICE OF DIESEL IN FRANCE AND THAT FOR JANUARY 1999, INDEXED FOR CONSUMER PRICES


Sources: DGEMP, INSEE, CCFA calculations.

## HARMONIZED PRICE INDICES FOR THE EUROZONE

 (13 COUNTRIES)

Source: Eurostat.

## 11\% and 19\%

RESPECTIVE INCREASES IN PRICE INDICES FOR NEW CARS AND ALL CONSUMER PRICES SINCE 2000

The table shows year-on-year changes in the following indices:

- consumer prices;
- new car prices;
- prices of car parts, accessories, repair and maintenance;
- fuel prices.

The new car price index compares the prices of passenger cars with similar technical characteristics, so that price rises resulting from quality and equipment improvements can be factored out. Allowance is made for periodic rebates (except by mutual agreement) as well as the "bonus/malus" system.
To calculate the actual change in the key components of the cost of owning a car, these indices have been adjusted by the consumer price index in the first graph above.
When price controls were lifted in 1985, the cost of a new passenger car rose in real terms. Subsequently, the successive cuts in VAT rates on new passenger cars, from 33.3\% to 18.6\% between 1987 and 1992, led to a reduction in new car prices in real terms.

Since then, car prices have continued to decline steadily in real terms due to the regular impact of competition and occasional impact of government support measures ("bonus/malus" system and scrap incentive scheme since 2008).
Actual repair and maintenance costs have risen steadily since 1985, along with the increase in required technology investments and the improved qualifications of mechanics. Between 1996 and 2000, these prices stabilized. Declining component costs were offset by increased labor costs. The index has been rising again since 2002
In the Eurozone (13 countries), Eurostat calculates a new and used car price index; the data from the various countries are then harmonized. Since 1996, the evolution of this index compared with that of the general price index has shown intense pressure, as in France, on prices associated with the stiffness of competition. In 2010, the general price index rose 23\% compared to 2000, whilst that of new and used car purchases only grew by $9 \%$.

## CONSUMER SPENDING ON PRIUATE VEHICLES

In 2010, the economic upturn (+1.5\%) did not erase the unprecedented fall in 2009 ( $\mathbf{- 2 . 7 \%}$ ), the most devastating financial and economic crisis since the Second World War. Household spending improved (+1.3\% vs. +0.6\%) at a slower rhythm than those observed between 2001 and 2007 (over 2\%). This growth was made possible by reduced savings as households witnessed their purchasing power stagnate per consumption unit and with high levels of unemployment. In this context, household purchases of cars supported by the different scrap incentive and "bonus/malus" schemes remained at the 2009 level (€41 billion); the reduction in average retail prices (more smaller and inexpensive models) observed in 2008 and 2009 seems to have stopped. It is worth mentioning that these purchases are estimated as net, i.e. without the scrap incentive schemes. Household fuel purchases increased dramatically ( $+12 \%$ to $€ 37$ billion), in line with the considerable price fluctuations but remained below those of 2008 ( $€ 41$ billion). This expenditure accounts for costs similar to purchases of new and used cars, whereas in 1990 it was a quarter lower.

CONSUMER SPENDING ON PASSENGER VEHICLES

|  | Units |  | 1990 |  | 2000 |  | $2009{ }^{(1)}$ |  | $2010{ }^{(1)}$ | $\begin{aligned} & \text { Change } \\ & 2010-2009 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VEHICLE PURCHASES | € billion | 31.9 | 4.4\% | 35.0 | 3.5\% | 41.2 | 2.9\% | 41.0 | 2.9\% | -0.5\% |
| - New and used cars |  | 29.6 | 4.1\% | 31.8 | 3.1\% | 37.1 | 2.7\% | 37.0 | 2.6\% | -0.3\% |
| of which new cars |  | 24.7 | 3.4\% | 23.6 | 2.3\% | 27.3 | 1.9\% | 26.0 | 1.8\% | -4.4\% |
| - Caravans, motorcycles, bicycles |  | 2.3 | 0.3\% | 3.2 | 0.3\% | 4.2 | 0.3\% | 4.0 | 0.3\% | -2.4\% |
| RUNNING COSTS | € billion | 44.9 | 6.2\% | 66.5 | 6.6\% | 82.9 | 5.9\% | 88.4 | 6.2\% | +6.6\% |
| - Upkeep, repairs, spare parts and accessories |  | 19.3 | 2.6\% | 27.9 | 2.8\% | 39.3 | 2.8\% | 40.7 | 2.8\% | +3.4\% |
| Automotive equipment manufacturing |  | 9.3 | 1.3\% | 14.3 | 1.4\% | 21.9 | 1.6\% | 22.7 | 1.6\% | +3.7\% |
| Including automotive service |  | 8.1 | 1.1\% | 10.5 | 1.0\% | 13.7 | 1.0\% | 14.2 | 1.0\% | +3.7\% |
| - Fuel and lubricants |  | 21.2 | 2.9\% | 31.1 | 3.1\% | 33.0 | 2.4\% | 36.9 | 2.6\% | +11.8\% |
| - Tolls, parking fees, rental, driving lessons |  | 4.4 | 0.6\% | 7.5 | 0.7\% | 10.6 | 0.8\% | 10.8 | 0.8\% | +2.4\% |
| INSURANCE | € billion | 3.9 | 0.5\% | 4.1 | 0.4\% | 5.4 | 0.4\% | 5.7 | 0.4\% | +4.9\% |
| TOTAL CONSUMER SPENDING ON PASSENGER VEHICLES | € billion | 80.7 | 11.1\% | 105.7 | 10.4\% | 129.5 | 9.3\% | 135.0 | 9.4\% | +4.3\% |
| Public transport | € billion | 10.3 | 1.4\% | 15.2 | 1.5\% | 23.6 | 1.7\% | 24.0 | 1.7\% | +1.7\% |
| TOTAL CONSUMER SPENDING FOR THE YEAR | € billion | 728 | 100\% | 1,013 | 100\% | 1,398 | 100\% | 1,435 | 100\% | +2.6\% |
| NUMBER OF HOUSEHOLDS (mainland France) | thousand | 21,632 |  | 24,256 |  | 27,025 |  | 27,298 |  | +1.0\% |
| Spending on passenger vehicles per household | euro | 3,729 |  | 4,356 |  | 4,792 |  | 4,947 |  | +3.2\% |
| Spending on passenger vehicles per vehicle-owning household | euro | 4,855 |  | 5,425 |  | 5,759 |  | 5,924 |  | +2.9\% |

(1) These are provisional data and can be readjusted for three years.

Source: INSEE - Consumer Spending, 2010-2005 base.

PERCENTAGE OF HOUSEHOLD BUDGET ALLOCATED TO OWNING A CAR, 1990 TO 2010


> Purchase cost Fuel, lubricants
— Running costs (excluding fuel)

## TOTAL VEHICLE-RELATED EXPENDITURE



In 2010, households spent €135 billion (+4\%) on their individual transport, most frequently by car. This amount represents $85 \%$ of the total spending that households devote to transport (individual and public). Consumer spending on cars, relative to total consumer spending, is expressed as the percentage of household budget allocated to owning a car. This percentage has ranged from $9 \%$ to $11.5 \%$ since the start of the 1990s; these macroeconomic data are based on different concepts than those obtained by surveys (see page 46). Spending on car purchases tends to fluctuate widely, a fact that largely explains most of the changes in the percentage of the household budget allocated to owning a car, and its falling trend.

In 2010, the budget for a car purchase was 2.9\%, very close to its lowest figure (2008) since the beginning of the 1990s. The budget for maintaining and repairing vehicles, which increased in the 1990s in line with the development of car ownership and the increase of the average age of cars on the road, has been oscillating between $2.8 \%$ and $2.9 \%$ since 2002. After increasing over several years, household spending on car insurance (representing the service, spending minus repayments) grew by $5 \%$ in 2010 to €5.7 billion; this figure was €3.6 billion in 1999.

## AUTOMOBILE FINANCING

In 2010, 59\% of new cars purchased by consumers were bought on credit (+1 point compared with to 2009) compared to over 60\% between 2003 and 2008.
Similar to the previous years, car (or conventional) loans were the most common source of financing (49\%) almost equal to personal loans (37\%) and lease-financing with a purchase option (14\%). In a context of very low interest rates (without taking inflation into account), personal loans lost in 2010 what they had regained in 2009, associated in particular with renegotiations in home loans. For new vehicles used by companies (both private cars and light commercial vehicles or heavy trucks), 2009 was marked by an upturn, but il did not compensate for the sharp drops in loans in 2009. After the recession, financing difficulties which led to the extension of many long-term rental contracts were far less significant.

CONSUMER FINANCING METHODS
FOR NEW CAR PURCHASES


Sources: ASF, CCFA.

TOTAL AMOUNTS OF NEW LOANS GRANTED TO RESIDENTS OVER A 12-MONTH PERIOD


INTEREST ON LOANS, EXCLUDING
OVERDRAFTS
Interest rate in \%


Source: Banque de France.


Buyers of new and used cars have the choice of paying cash or purchasing the vehicle on credit.
There are three types of financing on offer:

- car or conventional loans provided either by the finance subsidiaries of the manufacturers and importers, or by the subsidiaries of financial or banking groups, which are independent from the manufacturers;
- Lease financing, with a purchase option (LOA); the lessee has the use of the vehicle and pays rent over the term of the lease, which may be as long as 72 months, i.e. six years. He can use his purchase option during the lease or at the end of the lease period. - personal or bank loans.

Data obtained from a variety of sources (industry associations, registration statistics, surveys) are used to estimate the percentage of new cars purchased with loans.
Between 2003 and 2007, consumer credit has grown sharply in France: using data over twelve months, new consumer loans (excluding overdrafts) rose from €38 billion in January 2003 to over $€ 56$ billion at the start of 2008 , an average annual increase of $8 \%$. Over the same period, home loans rose from

57 to €145 billion, an annual average of 20\%. Such growing debt has helped offset lower rises in purchasing power noted by INSEE for all households. Between early 2008 and 2010, due to the financial and economic crisis, households used less credit and considerable drops were recorded: from -8\% for consumer loans to $-36 \%$ for home loans (which returned to their level of the end of 2004). Then in the specific context of the European debt, credit ratings dropped sharply during 2010. Consumption credits did not benefit from this situation ( $-2 \%$ at $€ 51$ billion) but home loans beat historic records (+76\% at €164 billion), supported by many renegotiated loans.

## CAR AND MOTORCYCLE SALES AND REPAIRS

In France, all motor vehicles are sold and repaired through dealership networks, totaling 15,000 outlets, including around $\mathbf{1 0 , 0 0 0}$ for French makes. In 2010, motor vehicle sales generated revenue of $€ 80$ billion (+2.5\% compared to 2009). Per vehicle type, the change is varied: an increase for passenger cars in a market greatly supported by government schemes, recovery for the light commercial vehicle market, but a sharp fall for heavy trucks. Vehicle repair and maintenance has moved on from the terrible year of 2009, marking a return to 2008 levels. According to INSEE, vehicle sales and repairs (categorized as J10) involved 77,035 companies at $1^{\text {st }}$ January 2008, just over 6\% of which worked for a manufacturer (apart from franchisees). They employed 47\% of salaried employees in this sector. The 4 leading groups (10 leaders respectively) employed 8\% of the salaried staff (respectively 13\%) and produced $7 \%$ factor costs added value (respectively $14 \%$ ).

LIGHT VEHICLE SALES NETWORKS
IN FRANCE ON ${ }^{\text {15T }}$ JANUARY 2010

| MAKES | Primary dealership |
| :--- | ---: |
| Renault | 759 |
| Peugeot | 433 |
| Citroën | 435 |
| French makes | $\mathbf{1 , 6 2 7}$ |
| Ford | 312 |
| Opel | 280 |
| Fiat | 232 |
| Volkswagen | 372 |
| BMW | 181 |
| Mercedes-Benz | 156 |
| Japanese makes | 1,287 |
| South Korean makes | 472 |
| Other makes | 1,616 |
| TOTAL | 6,535 |

## STRUCTURE OF INDUSTRIAL VEHICLE

## NETWORKS BY MAKE

| MAKES | Distribution and service | Customer support only |
| :--- | ---: | ---: |
| Renault Trucks | 147 | 339 |
| Volvo Trucks | 12 | 118 |
| Mercedes-Benz | 82 | 74 |
| Iveco | 50 | 77 |
| Scania | 48 | 57 |
| DAF Trucks | 32 | 42 |
| MAN | 28 | 59 |
| TOTAL | 399 | 766 |

Sources: CNPA, Industrial vehicle trade and repair in France, March 2006, and CCFA.

Sources: CNPA, CCFA.

In current $€$ billions, including VAT

| Activity | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | Change 2010-2009 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Automotive sales | 71.3 | 72.4 | 77.1 | 76.8 | 78.1 | 80.1 | $2.5 \%$ |
| Automotive maintenance and repairs | 18.5 | 19.3 | 20.1 | 20.4 | 19.7 | 20.4 | $8.5 \%$ |
| Retail automotive equipment sales | 7.4 | 7.5 | 7.9 | 8.0 | 8.1 | 8.6 |  |
| Motorcycle sales and repairs | 2.6 | 2.7 | 2.7 | 2.7 | 2.5 | 2.5 | $-0.7 \%$ |
| Retail fuel sales | 14.1 | 14.8 | 14.9 | 17.2 | 12.4 | 14.0 | $-0.4 \%$ |
| TOTAL | 113.9 | 116.7 | 122.7 | 125.1 | 120.9 | 125.6 | $13.0 \%$ |

Source: INSEE - National Accounts, base 2005 of national accounts: provisional results

Vehicles require special care throughout their service
life. This care includes continuous supervision whenever and wherever necessary with optimum servicing in order to maintain the vehicle's initial qualities.
Vehicle manufacturers and official dealers and repair specialists thus work closely to provide maintenance and repairs. They also cooperate to ensure warranty service, driver safety, environmental protection, spare parts availability and information about technical improvements.
To ensure a link between sales and customer support, dealer networks are based on carefully selected distributors and repair specialists capable of meeting make and product requirements.

## €80 billion

FRENCH MOTOR VEHICLE REVENUE IN 2010, INCLUDING VAT, ACCORDING TO INSEE


## AUTOMOTINE INDUSTRY PRODUCTION AND ITS ECONOMIC IMPACT

From 2000 to 2007, the production of the automotive industry has ranged between 71 and 77 billion euros.
In 2008, it fell by 9\% before dropping 21\% because of the global financial and economic crisis to €53 billion in 2009. In a very difficult climate for the automotive market, the value added (VA) of the automotive industry has continued to fall, reaching €9 billion in 2009 (or 17\% of total production). Its total purchases (or intermediate consumption) down by $24 \%$ represented five times its VA, at $€ 44$ billion, benefiting a number of economic sectors.
The operating margin (ratio between operating cash flow and VA) was $7 \%$ in 2009, much lower than the average of the early 2000s (25\%).
A capital-intensive industry, the investment rate (GFCF (gross fixed capital formation) to VA ratio) for the automotive sector was $28 \%$ ( $20 \%$ overall and $18 \%$ for the industry excluding energy).

## ANALYSIS OF AUTOMOTIVE INDUSTRY PRODUCTION

|  |  | 2000 | 2005 | 2006 | 2007 | 2008 | $2009{ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PURCHASES FROM OTHER INDUSTRIES | \% | 75.4 | 80.6 | 79.9 | 79.9 | 78.8 | 80.5 |
| Electrical, electronic and IT equipment, machines | \% | 19.8 | 19.9 | 18.6 | 18.7 | 18.1 | 18.3 |
| of which: Manufacture of IT, electronic and optical products | \% | 4.8 | 4.8 | 4.3 | 4.0 | 3.8 | 3.9 |
| Manufacture of electrical equipment | \% | 3.6 | 3.8 | 3.5 | 3.5 | 3.6 | 3.6 |
| Manufacture of machinery and equipment not included elsewhere | \% | 11.4 | 11.2 | 10.8 | 11.2 | 10.7 | 10.8 |
| Extraction, energy and water industries | \% | 37.4 | 40.9 | 39.7 | 39.7 | 39.2 | 39.9 |
| of which: Electricity, gas, steam and air conditioning | \% | 17.8 | 18.4 | 18.3 | 18.5 | 18.3 | 18.3 |
| Water, sanitation, waste management and depollution | \% | 9.4 | 11.0 | 10.5 | 10.4 | 10.2 | 10.3 |
| Other manufacturing industries (including repairs and installations) | \% | 3.5 | 4.4 | 3.9 | 4.1 | 4.1 | 4.2 |
| Chemical industry | \% | 2.2 | 2.4 | 2.3 | 2.3 | 2.2 | 2.5 |
| Manufacture of textiles, clothing industries, leather and shoes | \% | 1.6 | 1.7 | 1.8 | 1.5 | 1.5 | 1.5 |
| Wood, paper and printing industries | \% | 1.5 | 1.5 | 1.4 | 1.5 | 1.6 | 1.6 |
| Extraction, energy and water industries | \% | 1.3 | 1.2 | 1.3 | 1.5 | 1.5 | 1.7 |
| of which: Electricity, gas, steam and air conditioning | \% | 0.6 | 0.6 | 0.7 | 0.8 | 0.8 | 0.8 |
| Water, sanitation, waste management and depollution | \% | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.8 |
| Construction | \% | 0.5 | 0.6 | 0.6 | 0.5 | 0.5 | 0.6 |
| Motorcycle and car sales and repairs | \% | 0.6 | 0.9 | 0.9 | 0.9 | 0.9 | 0.8 |
| Transport and storage | \% | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.7 |
| Information and communication | \% | 0.7 | 0.7 | 0.7 | 0.6 | 0.7 | 0.7 |
| Financial and insurance services | \% | 0.9 | 0.9 | 0.9 | 0.9 | 0.8 | 0.8 |
| Real estate activities | \% | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| Corporate services | \% | 11.6 | 12.9 | 14.5 | 14.2 | 14.4 | 14.8 |
| of which: Legal, accounting, control and technical analysis, etc. | \% | 1.4 | 1.8 | 1.8 | 1.7 | 1.8 | 1.9 |
| research and development | \% | 4.1 | 5.4 | 7.0 | 6.9 | 7.0 | 8.0 |
| Other specialized, scientific and technical activities | \% | 2.7 | 2.7 | 2.6 | 2.5 | 2.6 | 2.6 |
| Administrative and support services | \% | 3.3 | 3.1 | 3.1 | 3.1 | 3.1 | 2.3 |
| Other commercial sector industries | \% | 1.9 | 1.6 | 1.9 | 1.8 | 1.8 | 1.9 |
| All commercial sector purchases | \% | 16.4 | 18.0 | 19.7 | 19.4 | 19.5 | 20.1 |
| PURCHASES WITHIN THE INDUSTRY | \% | 24.6 | 19.4 | 20.1 | 20.1 | 21.2 | 19.5 |
| Total production at base prices | $€$ billion | 71.4 | 76.7 | 74.6 | 74.0 | 67.3 | 53.2 |
| In \% of production at base prices | \% | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| TOTAL PURCHASES ${ }^{(2)}$ | $€$ billion | 58.0 | 64.7 | 64.5 | 63.7 | 57.9 | 44.1 |
| In \% of production at base prices | \% | 81.3 | 84.4 | 86.5 | 86.2 | 86.1 | 82.9 |
| Value added by the industry | € billion | 13.4 | 12.0 | 10.1 | 10.2 | 9.4 | 9.1 |
| In \% of production at base prices | \% | 18.7 | 15.6 | 13.5 | 13.8 | 13.9 | 17.1 |
| Operating cash flow (OCF) | € billion | - | - | 1.2 | 1.4 | 0.4 | 0.6 |
| In \% of value added (margin rate) | \% | - | - | 11.7 | 13.4 | 4.4 | 6.9 |
| Gross Fixed Capital Formation (GFCF) | $€$ billion | - | - | - | - | - | - |
| In \% of value added (investment rate), 2000 base | \% | 31.4 | 24.6 | 26.1 | 26.7 | 30.8 | 28.4 |

(1) Accounts for 2009 are semi-definitive.
(2) Total purchases (intermediate consumption): value of goods and services transformed or consumed fully during the production process. It does not include the depreciation of fixed production assets,
which is recorded in uses of capital employed.
Source: INSEE - National accounts (base 2005).

FALL IN MARGIN BETWEEN 2007 AND 2009

In 2009, total purchases as a percentage of production reached 83\%, slightly lower than 2006 to 2008 and equivalent to 2001 figures. In 2009, 20\% of total purchases in the automotive industry were from within the branch and 80\% from outside. Intermediate goods accounted for 40\% of purchases, including metallurgy and metalwork; the metalworking industry remained the leading supplier, accounting for $18 \%$ of total purchases. The commercial sector accounted for $20 \%$ of purchases: the most requested corporate services were research and development
(8\%), other specialized scientific and technical services (3\%), and administrative and support services (2\%). Purchases from manufacturers of machines and equipment (excluding electrical, electronic and IT products) accounted for $11 \%$ of total purchases in the automotive industry.

## AUTOMOTIVE OEMS AND SUPPLIERS

## Automobile manufacturing acts as a structure for its suppliers and the French economy as a whole.

In 2010, the FIEV estimated the workforce of the automotive suppliers represented by the CLIFA to be 260,000 jobs.
The development of French automotive manufacturing drives the sector of OEMs and other suppliers such as plastic converters, industrial rubber, the casting business, industrial metalworking services, and so on.
According to Eurostat, while French automotive manufacturers are second in Europe in terms of turnover, the French OEM industry is also the second in Europe.

TURNOVER OF SUPPLIERS
TO THE AUTOMOTIVE INDUSTRY (2010)

| In $€$ billions |  |
| :--- | ---: |
| FIEV |  |
| French Vehicle Equipment Industries | 17.9 |
| FIM |  |
| Federation of Mechanical Industries | 8.7 |
| SNCP |  |
| National Union of Rubber and Polymer Workers | 5.5 |
| GPA |  |
| Automotive Plastic Converters Association | $5.0^{(1)}$ |
| FIEEC |  |
| Federation of Electric, Electronic and | 4.0 |
| Communication Industries | 2.2 |
| French Casting Industry | $0.21^{(1)}$ |
| Glass industry |  |

(1) 2009 data.

Sources: FIEV, professional organizations.

WORKFORCE OF SUPPLIERS TO THE AUTOMOTIVE INDUSTRY IN 2010


A variety of participants of different sizes, businesses and ranks contribute to automotive manufacturing. Partnership solutions can also be very varied as shown by studies conducted by the Service des Etudes et des Statistiques Industrielles (Department for Industrial Studies and Statistics - SESSI) in 2006 on the automotive supplier chain and the current work by the Fédérations des Industries des équipements pour véhicules (French Vehicle Equipment Industries - FIEV).
The automotive industry comprises automotive manufacturing and suppliers. Suppliers have two types of markets: the first type with a total worth of $€ 15.1$ billion in 2010, producing equipment for assembly chains, and the second type dealing with spare parts, with a total worth of around $€ 2.8$ billion. In recent years, outsourcing has meant increasing reliance on suppliers, whose services represent a large and growing proportion of the total cost of vehicle manufacture (about three quarters according to the French Automotive Equipment Industries Association - FIEV).
The French automotive industry still relies on its French industrial base; the FIEV has estimated the turnover of suppliers to the automotive industry to have reached $€ 43.5$ billion. It accounts for a major share of the engineered plastics parts business, the industrial rubber markets, the casting business, and industrial metalworking services, which include cutting, stamping, industrial mechanics, machining, forging, drop forging, die forging, and metal coatings.
To show the total industrial weight of the automotive branch, we should add to these automotive suppliers represented by the Comité de liaison des fournisseurs de l'automobile (Automotive Suppliers' Liaison Committee - CLIFA) the
business represented, for example, by purchases the automotive industry makes in France from other branches such as steelworks, chemistry or even power generation (see page 54).


## EMPLOYMENT

In the broadest sense, in 2010 the industry provided work for close to 2.3 million people, representing 9\% of France's employed working population. The automotive industry alone directly employed 220,000 people, representing more than $8 \%$ of all employment in the manufacturing and energy sector. The effects of the financial and economic crisis that started in 2008 were sorely felt in industrial branches and those associated with vehicle use, particularly for heavy trucks, and transport.

JOBS RELATED DIRECTLY OR INDIRECTLY TO THE AUTOMOTIVE INDUSTRY IN 2010






Sources: CCFA, CNPA, SESSI, INSEE, SOeS, URF and USIRF.

As the driving force behind industrial output in France, the automotive industry and its suppliers directly and indirectly created 593,000 jobs either in production or through its purchases from other sectors. It is worth noting that today, employee figures for the automotive industry do not include temporary positions as they are now included in the purchase of new services. Also, following the change in category (see page 73), OEM employees join those working for car seat and electrical equipment manufacturers for engines and vehicles, that previously were included in purchases from manufacturing and energy industries.
According to figures published by the FIEV (French Vehicle Equipment Industries), employees for 2010 in the automotive industry stood at 259,000, including 88,000 for equipment (FIEV), 76,000 for mechanics (FIM), 34,000 for tires and rubber (SNCP) and 25,000 for plastics (GPA, 2009 figures).
Vehicle usage provided jobs for more than 653,000 people, particularly in the areas of vehicle-related services (sales, repairs, automotive equipment retailing, etc.), fuel and recycling (oil recovery, car breakers, etc.). These figures concern employees and also individual entrepreneurs and non-salaried employees. Finally, the road transport (passenger and freight) sector and its related infrastructure employed more than 1 million people. These include both outsourced and in-house transport operations. In a broader sense of freight transport and logistics (storage and related services), the French Transport Ministry's Statistics Department (SESP) carried out a multi-sector analysis that showed there were 1.5 million employees in this sector in 2004.

In the past, most jobs in the automotive industry (including automotive equipment) were located in the Greater Paris area. The industry has since become more decentralized, with only $12 \%$ of employees still based in the Paris region in 2007, according to data from surveys of companies (EAE) in the former SESSI. The other main automotive regions were Nord-Pas-de-Calais (13\%), Franche-Comté (10\%), Upper and Lower Normandy (10\%), Rhône-Alpes (10\%), and Alsace and Lorraine (8\% each).


## WORLD

## PRODUCTION

Each country's production figures are based on nationally reported data.
Double counting is eliminated in regional totals,
PASSENGER CARS

|  | 1980 | 1990 | $2000{ }^{(2)}$ | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EUROPE | 11,983,548 | 15,231,409 | 17,407,047 | 18,099,954 | 19,330,513 | 18,381,339 | 15,247,066 | 17,266,098 |
| WESTERN EUROPE | 10,401,320 | 13,061,853 | 14,778,879 | 13,934,905 | 14,216,262 | 12,849,218 | 11,037,669 | 12,138,971 |
| Germany | 3,520,934 | 4,660,657 | 5,131,918 | 5,398,508 | 5,709,139 | 5,532,030 | 4,964,523 | 5,552,409 |
| Belgium | 882,001 | 1,160,412 | 912,233 | 881,929 | 789,674 | 680,131 | 524,595 | 528,996 |
| Spain | 1,028,813 | 1,679,301 | 2,366,359 | 2,078,639 | 2,195,780 | 1,943,049 | 1,812,688 | 1,913,513 |
| France ${ }^{(1)}$ | 2,938,581 | 3,294,815 | 2,879,810 | 2,723,196 | 2,550,869 | 2,145,935 | 1,819,497 | 1,924,171 |
| Italy | 1,445,221 | 1,874,672 | 1,422,284 | 892,502 | 910,860 | 659,221 | 661,100 | 573,169 |
| Netherlands | 80,779 | 121,300 | 215,085 | 87,332 | 61,912 | 59,223 | 50,620 | 48,025 |
| Portugal | 61,000 | 60,221 | 178,509 | 143,478 | 134,047 | 132,242 | 101,680 | 114,563 |
| United Kingdom | 923,744 | 1,295,611 | 1,641,452 | 1,442,085 | 1,534,567 | 1,446,619 | 999,460 | 1,270,444 |
| Sweden | 235,320 | 335,853 | 259,959 | 288,583 | 316,850 | 252,287 | 128,738 | 177,084 |
| CENTRAL AND EASTERN EUROPE | 1,582,228 | 2,002,000 | 2,330,692 | 3,619,367 | 4,479,368 | 4,910,554 | 3,698,466 | 4,523,733 |
| TURKEY | 31,529 | 167,556 | 297,476 | 545,682 | 634,883 | 621,567 | 510,931 | 603,394 |
| AMERICA | 8,663,060 | 8,450,862 | 10,022,089 | 9,302,895 | 9,325,594 | 9,202,759 | 6,954,032 | 8,477,448 |
| NAFTA | 7,526,658 | 7,747,823 | 8,371,806 | 6,892,197 | 6,475,498 | 6,189,535 | 3,960,731 | 5,090,128 |
| of which: Canada | 846,777 | 1,072,281 | 1,550,500 | 1,427,582 | 1,342,133 | 1,195,436 | 822,267 | 968,860 |
| USA | 6,376,825 | 6,077,449 | 5,542,217 | 4,366,996 | 3,924,268 | 3,776,641 | 2,195,588 | 2,731,105 |
| Mexico | 303,056 | 598,093 | 1,279,089 | 1,097,619 | 1,209,097 | 1,217,458 | 942,876 | 1,390,163 |
| SOUTH AMERICA | 1,136,402 | 703,039 | 1,650,283 | 2,410,698 | 2,850,096 | 3,013,224 | 2,993,301 | 3,387,320 |
| of which: Argentina | 218,516 | 81,107 | 238,921 | 263,120 | 350,735 | 399,236 | 380,067 | 508,401 |
| Brazil | 977,697 | 663,097 | 1,351,998 | 2,092,029 | 2,391,354 | 2,545,729 | 2,575,418 | 2,828,273 |
| ASIA-PACIFIC | 8,796,971 | 11,910,333 | 13,573,073 | 22,175,957 | 24,212,695 | 25,058,888 | 25,289,717 | 32,388,885 |
| of which: China | - | - | 605,000 | 5,233,132 | 6,381,116 | 6,737,745 | 10,383,831 | 13,897,083 |
| South Korea | 55,000 | 986,751 | 2,602,008 | 3,489,136 | 3,723,482 | 3,450,478 | 3,158,417 | 3,866,206 |
| India | 30,538 | 176,015 | 517,957 | 1,473,235 | 1,713,479 | 1,846,051 | 2,175,220 | 2,814,584 |
| Japan | 7,038,108 | 9,947,972 | 8,359,434 | 9,754,903 | 9,944,637 | 9,928,143 | 6,862,161 | 8,307,382 |
| AFRICA | 277,058 | 209,603 | 213,444 | 339,772 | 332,544 | 382,095 | 281,783 | 346,379 |
| of which: South Africa | 277,058 | 209,603 | 230,577 | 334,482 | 276,018 | 321,124 | 222,981 | 295,394 |
| TOTAL | 29,720,637 | 35,802,207 | 41,215,653 | 49,918,578 | 53,201,346 | 53,025,081 | 47,772,598 | 58,478,810 |

COMMERCIAL VEHICLES

|  | 1980 | 1990 | $2000{ }^{(2)}$ | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EUROPE | 2,563,596 | 2,688,509 | 2,783,468 | 3,299,335 | 3,522,065 | 3,396,455 | 1,808,776 | 2,556,528 |
| WESTERN EUROPE | 1,663,080 | 1,671,915 | 2,326,653 | 2,341,198 | 2,474,948 | 2,325,472 | 1,204,952 | 1,687,073 |
| Germany | 357,619 | 315,895 | 394,697 | 421,106 | 504,321 | 513,700 | 245,334 | 353,576 |
| Belgium | 47,029 | 91,784 | 121,061 | 36,127 | 44,729 | 44,367 | 12,759 | 26,306 |
| Spain | 152,846 | 374,049 | 666,515 | 698,796 | 693,923 | 598,595 | 357,390 | 474,387 |
| France ${ }^{(1)}$ | 439,852 | 474,178 | 468,551 | 446,023 | 464,985 | 423,043 | 228,196 | 305,250 |
| Italy | 166,635 | 246,178 | 316,031 | 319,092 | 373,452 | 364,553 | 182,139 | 265,231 |
| Netherlands | 32,102 | 29,832 | 52,234 | 72,122 | 76,656 | 73,271 | 26,131 | 46,081 |
| Portugal | 58,000 | 77,466 | 68,215 | 83,847 | 42,195 | 42,913 | 24,335 | 44,160 |
| United Kingdom | 389,170 | 270,133 | 172,442 | 207,707 | 215,686 | 202,896 | 90,679 | 123,019 |
| Sweden | 63,080 | 74,415 | 41,384 | 44,489 | 49,170 | 56,012 | 27,698 | 40,000 |
| CENTRAL AND EASTERN EUROPE | 900,516 | 975,000 | 323,203 | 516,039 | 582,587 | 545,440 | 245,150 | 378,292 |
| TURKEY | 19,352 | 41,594 | 133,471 | 442,098 | 464,530 | 525,543 | 358,674 | 491,163 |
| AMERICA | 2,599,948 | 5,032,605 | 9,761,798 | 9,761,754 | 9,828,465 | 7,683,330 | 5,608,388 | 8,163,968 |
| NAFTA | 2,349,318 | 4,775,818 | 9,325,214 | 9,016,810 | 8,979,266 | 6,754,191 | 4,822,200 | 7,087,462 |
| of which: Canada | 527,522 | 850,566 | 1,411,136 | 1,143,784 | 1,236,657 | 886,805 | 668,215 | 1,102,166 |
| USA | 1,634,846 | 3,702,787 | 7,257,640 | 6,925,127 | 6,856,461 | 4,916,900 | 3,535,809 | 5,030,335 |
| Mexico | 186,950 | 222,465 | 656,438 | 947,899 | 886,148 | 950,486 | 618,176 | 954,961 |
| SOUTH AMERICA | 250,630 | 256,787 | 436,584 | 744,944 | 849,199 | 929,139 | 786,188 | 1,076,506 |
| of which: Argentina | 63,153 | 5,337 | 100,711 | 168,981 | 193,912 | 197,850 | 132,857 | 208,139 |
| Brazil | 187,477 | 251,450 | 329,519 | 519,005 | 585,796 | 670,247 | 607,505 | 820,085 |
| ASIA-PACIFIC | 4,344,363 | 4,492,406 | 4,497,938 | 6,013,551 | 6,502,163 | 6,448,515 | 6,470,438 | 8,511,694 |
| of which: China | - | - | 1,464,000 | 2,044,767 | 2,501,340 | 2,561,435 | 3,407,163 | 4,367,584 |
| South Korea | 65,012 | 334,879 | 512,990 | 350,966 | 362,826 | 376,204 | 354,509 | 405,735 |
| India | 83,379 | 186,640 | 283,403 | 543,276 | 540,250 | 486,277 | 466,330 | 722,199 |
| Japan | 4,004,776 | 3,538,824 | 1,781,362 | 1,729,330 | 1,651,690 | 1,647,501 | 1,071,896 | 1,318,558 |
| AFRICA | 127,698 | 125,174 | 115,305 | 229,757 | 212,022 | 203,918 | 131,668 | 146,705 |
| of which: South Africa | 127,698 | 125,174 | 126,787 | 253,237 | 258,472 | 241,841 | 150,942 | 176,655 |
| TOTAL | 9,675,970 | 12,399,000 | 17,158,509 | 19,304,397 | 20,064,715 | 17,732,218 | 14,019,270 | 19,378,895 |

[^4]Sources: CCFA, CICA.

## PRODUCTION

WORLD MOTOR VEHICLE PRODUCTION BY MANUFACTURER AND ECONOMIC AREA, 2010


[^5]
## RECISTRATIONS

NEW PASSENGER CAR REGISTRATIONS BY COUNTRY

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 (2) | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 2,426,187 | 3,349,788 | 3,378,343 | 3,467,961 | 3,148,163 | 3,090,040 | 3,807,175 | 2,916,259 |
| Austria | 227,548 | 288,618 | 309,427 | 308,594 | 298,182 | 293,697 | 319,403 | 328,563 |
| Belgium | 399,240 | 473,506 | 515,204 | 526,141 | 524,795 | 535,947 | 476,194 | 547,340 |
| Denmark | 73,774 | 80,654 | 112,688 | 154,383 | 159,341 | 150,143 | 112,199 | 153,583 |
| Spain ${ }^{(1)}$ | 504,051 | 988,270 | 1,381,515 | 1,634,608 | 1,614,835 | 1,161,176 | 952,772 | 982,015 |
| Finland | 103,167 | 139,095 | 134,646 | 145,689 | 123,163 | 139,611 | 88,344 | 107,346 |
| France | 1,873,202 | 2,309,130 | 2,133,884 | 2,045,745 | 2,109,672 | 2,091,368 | 2,302,398 | 2,251,669 |
| Greece | 35,700 | 115,480 | 290,222 | 267,669 | 279,745 | 267,295 | 219,730 | 141,501 |
| Ireland | 93,563 | 82,584 | 230,989 | 178,766 | 186,335 | 151,603 | 57,455 | 88,445 |
| Italy | 1,717,432 | 2,307,055 | 2,415,600 | 2,325,718 | 2,492,774 | 2,161,673 | 2,159,436 | 1,961,578 |
| Luxembourg | 21,500 | 38,422 | 41,896 | 50,837 | 51,332 | 52,359 | 47,265 | 49,726 |
| Norway | 95,550 | 61,901 | 97,376 | 109,164 | 129,195 | 110,617 | 98,675 | 127,754 |
| Netherlands | 450,076 | 502,732 | 597,640 | 483,970 | 505,540 | 499,918 | 387,155 | 482,527 |
| Portugal | 58,357 | 210,924 | 257,834 | 194,702 | 201,816 | 213,389 | 161,013 | 223,464 |
| United Kingdom | 1,513,761 | 2,008,934 | 2,221,670 | 2,344,864 | 2,404,007 | 2,131,795 | 1,994,999 | 2,030,846 |
| Sweden | 192,588 | 229,941 | 290,529 | 282,766 | 306,799 | 253,982 | 213,408 | 289,684 |
| Switzerland | 279,764 | 329,899 | 316,519 | 269,452 | 284,688 | 288,557 | 266,049 | 292,453 |
| European Union 15 countries | 9,690,146 | 13,125,133 | 14,312,087 | 14,412,413 | 14,406,499 | 13,193,996 | 13,298,946 | 12,554,546 |
| Europe 17 countries | 10,065,460 | 13,516,933 | 14,725,982 | 14,791,029 | 14,820,382 | 13,593,170 | 13,663,670 | 12,974,753 |
| Central and Eastern Europe | 1,900,000 | 1,600,474 | 2,551,000 | 3,892,851 | 4,785,713 | 5,179,431 | 2,975,649 | 3,482,461 |
| Canada | 948,967 | 886,217 | 849,132 | 858,826 | 841,585 | 872,720 | 729,023 | 694,349 |
| USA | 8,760,937 | 9,300,678 | 8,846,625 | 7,820,854 | 7,618,413 | 6,813,369 | 5,400,890 | 5,635,432 |
| Mexico | 286,000 | 353,000 | 603,010 | 680,942 | 641,394 | 589,051 | 439,103 | 503,775 |
| Argentina | 215,177 | 77,306 | 224,950 | 336,296 | 422,230 | 452,539 | 373,231 | 524,514 |
| Brazil | 793,028 | 532,791 | 1,188,818 | 1,634,396 | 2,086,681 | 2,341,709 | 2,645,013 | 2,859,000 |
| South Korea | 45,972 | 626,126 | 1,057,620 | 976,211 | 1,040,372 | 1,020,457 | 1,234,618 | 1,308,326 |
| Japan | 2,854,185 | 5,102,659 | 4,259,771 | 4,612,318 | 4,325,508 | 4,184,266 | 3,905,310 | 4,203,181 |
| Turkey | 31,000 | 215,000 | 456,696 | 373,219 | 357,465 | 305,998 | 369,819 | 509,784 |
| WORLD | 28,500,000 | 34,825,967 | 38,689,767 | 46,602,403 | 49,515,309 | 49,872,894 | 49,738,317 | 55,851,007 |

Source: CCFA.

NEW COMMERCIAL VEHICLE REGISTRATIONS BY COUNTRY

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 (2) | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 175,687 | 203,389 | 314,804 | 304,433 | 334,116 | 334,999 | 242,178 | 282,157 |
| Austria | 21,821 | 29,211 | 36,457 | 38,793 | 41,509 | 42,303 | 31,026 | 34,001 |
| Belgium | 34,478 | 46,670 | 66,125 | 72,079 | 81,664 | 81,276 | 63,431 | 64,048 |
| Denmark | 19,469 | 23,031 | 38,108 | 71,965 | 66,867 | 41,465 | 19,585 | 19,980 |
| Spain ${ }^{(1)}$ | 105,934 | 249,185 | 335,684 | 318,526 | 324,463 | 201,367 | 121,450 | 132,104 |
| Finland | 17,699 | 32,154 | 18,128 | 20,941 | 20,944 | 21,632 | 12,451 | 14,218 |
| France | 323,291 | 446,983 | 477,204 | 498,397 | 519,492 | 523,432 | 416,183 | 457,215 |
| Greece | 53,500 | 30,075 | 25,015 | 26,391 | 27,130 | 25,570 | 17,388 | 12,341 |
| Ireland | 11,905 | 28,087 | 46,261 | 46,957 | 50,013 | 34,010 | 10,566 | 11,544 |
| Italy | 122,293 | 159,322 | 268,057 | 273,021 | 276,548 | 260,412 | 198,390 | 199,350 |
| Luxembourg | 1,300 | 2,961 | 4,642 | 4,675 | 5,315 | 6,046 | 4,197 | 4,267 |
| Norway | 15,135 | 23,035 | 35,618 | 49,243 | 53,008 | 42,630 | 28,762 | 34,600 |
| Netherlands | 47,926 | 68,791 | 114,354 | 84,713 | 97,275 | 104,139 | 64,204 | 59,777 |
| Portugal | 46,967 | 71,904 | 161,045 | 70,472 | 74,790 | 61,730 | 42,747 | 49,290 |
| United Kingdom | 274,143 | 293,473 | 301,523 | 389,496 | 395,179 | 353,463 | 227,543 | 262,730 |
| Sweden | 19,684 | 33,133 | 38,474 | 47,194 | 51,923 | 47,477 | 34,105 | 44,450 |
| Switzerland | 22,418 | 28,165 | 29,345 | 28,932 | 30,720 | 32,789 | 28,675 | 30,371 |
| European Union 15 countries | 1,276,097 | 1,718,369 | 2,245,881 | 2,268,053 | 2,367,228 | 2,139,321 | 1,505,444 | 1,647,472 |
| Europe 17 countries | 1,313,650 | 1,769,569 | 2,310,844 | 2,346,228 | 2,450,956 | 2,214,740 | 1,562,881 | 1,712,443 |
| Central and Eastern Europe | 850,000 | 874,072 | 579,060 | 888,951 | 1,015,478 | 1,028,883 | 584,017 | 737,660 |
| Canada | 335,827 | 416,041 | 736,951 | 807,182 | 848,760 | 800,802 | 753,209 | 888,923 |
| USA | 2,476,777 | 4,845,360 | 8,965,048 | 9,228,127 | 8,841,902 | 6,679,796 | 5,200,478 | 6,136,787 |
| Mexico | 166,000 | 198,000 | 302,944 | 507,180 | 510,290 | 486,712 | 337,279 | 343,106 |
| Argentina | 59,881 | 17,481 | 81,995 | 124,182 | 142,696 | 159,231 | 113,911 | 173,785 |
| Brazil | 187,233 | 180,000 | 302,288 | 293,342 | 376,047 | 478,641 | 496,227 | 656,064 |
| South Korea | 58,502 | 328,151 | 372,840 | 244,000 | 249,000 | 211,000 | 231,000 | 248,000 |
| Japan | 2,161,305 | 2,674,834 | 1,703,114 | 1,127,202 | 1,028,140 | 897,969 | 703,946 | 752,955 |
| Turkey | 19,000 | 43,015 | 199,825 | 292,296 | 276,741 | 220,546 | 206,050 | 283,388 |
| WORLD | 9,150,000 | 13,410,615 | 18,723,143 | 21,309,891 | 21,573,201 | 18,687,828 | 15,927,470 | 19,259,777 |

(1) As of 2006, some light commercial vehicles have been reclassified as passenger cars.

On a like-for-like basis, the Spanish new passenger car market contracted by $1.9 \%$ to 1,500,000 units in 2006.
(2) Some light commercial vehicles have been reclassified as passenger cars.

Source: CCFA.

## PRODUCTION

PASSENGER CAR PRODUCTION BY ENGINE TYPE, CYLINDER CAPACITY AND COUNTRY

|  | Petrol and others, except diesel and electric |  |  |  |  |  |  | Diesel |  |  |  |  |  | Electric |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | $\begin{aligned} & \text { Up to } \\ & 1,000 \end{aligned}$ | $\begin{array}{r} 1,001 \mathrm{to} \\ 1,500 \end{array}$ | $\begin{array}{r} 1,501 \text { to } \\ 2,000 \end{array}$ | $\begin{array}{r} \text { 2,001 to } \\ 2,500 \end{array}$ | $\begin{array}{r} \text { Over } \\ 2,501 \end{array}$ | determined | TOTAL | $\begin{aligned} & \text { Up to } \\ & 1,500 \end{aligned}$ | $\begin{array}{r} 1,501 \text { to } \\ 2,000 \end{array}$ | $\begin{array}{r} 2,001 \text { to } \\ 2,500 \end{array}$ | $\begin{array}{r} \text { Over } \\ 2,501 \end{array}$ | determined |  |
| GERMANY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1990 | 3,998,650 | 3,747 | 779,288 | 2,521,197 | 338,965 | 355,453 |  | 662,007 | 11,986 | 504,025 | 117,413 | 28,583 |  |  |
| 2009 | 2,737,233 | 28,776 | 866,375 | 1,150,466 | 135,907 | 555,709 |  | 2,227,276 | 109,165 | 1,649,484 | 210,401 | 258,226 |  | 14 |
| 2010 | 2,999,637 | 9,939 | 783,251 | 1,283,682 | 135,894 | 786,871 |  | 2,552,693 | 128,774 | 1,903,064 | 228,026 | 292,829 |  | 79 |
| BELGIUM |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1990 | 1,003,028 |  | 207,398 | 727,812 | 65,542 | 2,276 |  | 157,384 | 2,764 | 126,394 | 28,226 |  |  |  |
| 2008 | 294,953 |  | 48,494 | 169,672 | 74,866 | 1,921 |  | 385,178 | 26,857 | 315,842 | 42,479 |  |  |  |
| 2009 | 220,564 |  | 58,936 | 101,983 | 35,207 | 24,438 |  | 304,031 | 15,550 | 228,875 | 59,606 |  |  |  |
| SPAIN |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1990 | 1,529,080 | 25,908 | 329,437 | 12,739 |  |  | 1,160,996 | 150,221 | 18,753 | 42,155 |  |  | 89,313 |  |
| 2009 | 1,029,520 | 12,271 | 721,966 | 278,243 | 3,846 | 637 | 12,557 | 803,479 | 387,191 | 381,132 | 18,468 | 9 | 16,679 |  |
| 2010 | 970,295 |  | 735,069 | 220,815 |  | 5,027 | 9,384 | 981,086 | 410,136 | 515,706 | 41,418 | 6,050 | 7,776 |  |
| FRANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1990 | 2,490,808 | 259,104 | 1,315,307 | 853,195 | 21,266 | 41,936 |  | 804,007 | 50,851 | 547,002 | 206,154 |  |  |  |
| 2009 | 2,982,986 | 281,054 | 1,264,823 | 1,227,523 | 19,396 | 1,787 | 188,403 | 1,823,626 | 890,604 | 910,733 | 16,545 | 5,608 | 136 |  |
| 2010 | 3,431,186 | 296,091 | 1,186,775 | 1,698,814 | 62,074 | 916 | 186,516 | 2,178,408 | 1,054,837 | 1,097,072 | 20,235 | 6,231 | 33 | 746 |
| ITALY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1990 | 1,756,118 | 685,385 | 644,895 | 402,929 | 38 | 20,614 | 2,257 | 118,427 | 25,299 | 75,891 | 17,169 |  | 68 | 127 |
| 2009 | 436,652 |  | 402,604 | 20,389 | 1,558 | 12,101 |  | 224,448 | 111,146 | 109,935 | 3,367 |  |  |  |
| 2010 | 332,268 |  | 300,198 | 16,578 | 1,096 | 14,396 |  | 240,901 | 129,262 | 109,729 | 1,910 |  |  |  |
| UNITED KINGDOM |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1990 | 1,173,660 | 56,860 | 489,355 | 449,008 |  | 68,744 | 109,693 | 121,951 |  | 93,644 | 8,610 |  | 19,697 |  |
| 2009 | 658,558 |  | 215,580 | 373,377 | 4,598 | 64,886 | 117 | 340,730 | 116,372 | 100,733 | 71,350 | 52,232 | 43 |  |
| 2010 | 799,917 |  | 206,879 | 474,292 | 5,016 | 113,692 | 38 | 474,153 | 154,146 | 135,797 | 99,571 | 80,820 | 3,819 |  |

DIESEL PASSENGER CAR PRODUCTION BY MAKE AND COUNTRY

(1) Inc/uding Talbot up to 1985.
(2) Including others.

Source: CCFA.

## PRODUCTION

LIGHT COMMERCIAL VEHICLE AND INDUSTRIAL VEHICLE PRODUCTION BY WEIGHT,
MANUFACTURER AND COUNTRY IN 2010, EXCLUDING COACHES AND BUSES

| Group, manufacturer and country | GVWR ${ }^{(1)} 3.5 \mathrm{t}$ to 5 t | GVWR over 5 t to 16t | GVWR 16t and over, road tractors all weights | GVWR 3.5t and over | GVWR over 5t |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Renault | 78,837 |  |  | 78,837 | - |
| Renault Trucks | 0 | 5,447 | 24,255 | 29,702 | 29,702 |
| Scania |  |  | 9,594 | 9,594 | 9,594 |
| Etalmobil | 0 | 0 |  | 0 | 0 |
| TOTAL FRANCE | 78,837 | 5,447 | 33,849 | 118,133 | 39,296 |
| Daimler | 113,873 | 21,548 | 57,095 | 192,516 | 78,643 |
| MAN |  |  | 29,891 | 29,891 | 29,891 |
| Iveco Magirus |  |  | 7,762 | 7,762 | 7,762 |
| Volkswagen | 30,333 |  |  | 30,333 | - |
| Multicar | 1,273 |  |  | 1,273 | - |
| TOTAL GERMANY | 145,479 | 21,548 | 94,748 | 261,775 | 116,296 |
| MAN - OAF - Steyr |  | 11,912 | 6,867 | 18,779 | 18,779 |
| TOTAL AUSTRIA |  | 11,912 | 6,867 | 18,779 | 18,779 |
| Volvo Trucks |  | 2,300 | 22,972 | 25,272 | 25,272 |
| Others |  |  | 66 | 66 | 66 |
| TOTAL BELGIUM |  | 2,300 | 23,038 | 25,338 | 25,338 |
| Iveco | 32,920 | 23,000 | 4,948 | 60,868 | 27,948 |
| TOTAL ITALY (including others) | 32,955 | 23,000 | 4,948 | 60,903 | 27,948 |
| Ford | 2,569 |  |  | 2,569 | - |
| Leyland Trucks. Foden (DAF) |  | 4,981 | 4,309 | 9,290 | 9,290 |
| Dennis DSV |  |  | 826 | 826 | 826 |
| LDV | 0 |  |  | 0 | - |
| TOTAL UNITED KINGDOM | 2,569 | 4,981 | 5,135 | 12,685 | 10,116 |
| Volvo Trucks |  |  | 21,300 | 21,300 | 21,300 |
| Scania |  |  | 9,700 | 9,700 | 9,700 |
| TOTAL SWEDEN |  |  | 31,000 | 31,000 | 31,000 |
| DAF |  |  | 22,168 | 22,168 | 22,168 |
| Scania |  |  | 21,715 | 21,715 | 21,715 |
| Others |  |  | 881 | 881 | 881 |
| TOTAL NETHERLANDS |  |  | 44,764 | 44,764 | 44,764 |
| Iveco | 10,350 | 3,540 | 9,599 | 23,489 | 13,139 |
| TOTAL SPAIN | 10,350 | 3,540 | 9,599 | 23,489 | 13,139 |
| Commercial vehicles |  |  |  |  |  |
| Daimler (including FUSO) | 116,773 | 24,477 | 57,095 | 198,345 | 81,572 |
| Iveco | 43,270 | 26,540 | 22,309 | 92,119 | 48,849 |
| MAN | 0 | 11,912 | 36,758 | 48,670 | 48,670 |
| Volvo Trucks | 0 | 2,300 | 44,272 | 46,572 | 46,572 |
| Scania | 0 | 0 | 41,009 | 41,009 | 41,009 |
| DAF | 0 | 4,981 | 26,477 | 31,458 | 31,458 |
| Renault Trucks | 0 | 5,447 | 24,255 | 29,702 | 29,702 |
| Light commercial vehicles over 3.5t |  |  |  |  |  |
| Renault | 78,837 | - | - | 78,837 | - |
| Volkswagen | 30,333 | - | - | 30,333 | - |
| Ford | 2,569 | - | - | 2,569 | - |
| Others | 3,198 | 1,311 | 2,053 | 6,562 | 3,364 |
| GENERAL TOTAL EU-15 COUNTRIES | 274,980 | 76,968 | 254,228 | 606,176 | 331,196 |

(1) GVWR: gross vehicle weight rating.

Source: CCFA.

NEW PASSENGER CAR REGISTRATIONS BY GROUP IN EUROPE
The special French Temporary Transit series was included in the new passenger car registrations as of 2004.
In thousands of units and as a \% of total registrations

|  | 1985 | 1990 | 2000 | 2006,(1) | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PSA Peugeot Citroën | 1,225 | 1,719 | 1,930 | 1,971 | 1,970 | 1,792 | 1,818 | 1,776 |
|  | 11.5\% | 12.7\% | 13.1\% | 13.3\% | 13.3\% | 13.2\% | 13.3\% | 13.7\% |
| Renault Group | 1,135 | 1,315 | 1,559 | 1,281 | 1,211 | 1,138 | 1,237 | 1,305 |
|  | 10.7\% | 9.7\% | 10.6\% | 8.7\% | 8.2\% | 8.4\% | 9.1\% | 10.1\% |
| Fiat Group | 1,487 | 1,854 | 1,477 | 1,120 | 1,195 | 1,121 | 1,200 | 1,000 |
|  | 14.0\% | 13.7\% | 10.0\% | 7.6\% | 8.1\% | 8.2\% | 8.8\% | 7.7\% |
| Ford Group | 1,266 | 1,540 | 1,248 | 1,214 | 1,219 | 1,147 | 1,229 | 1,063 |
|  | 11.9\% | 11.4\% | 8.5\% | 8.2\% | 8.2\% | 8.4\% | 9.0\% | 8.2\% |
| General Motors | 1,201 | 1,560 | 1,720 | 1,415 | 1,427 | 1,223 | 1,1883 | 1,119 |
|  | 11.3\% | 11.5\% | 11.7\% | 9.6\% | 9.6\% | 9.0\% | 8.7\% | 8.6\% |
| Volkswagen Group | 1,553 | 2,120 | 2,755 | 2,921 | 2,881 | 2,761 | 2,854 | 2,721 |
|  | 14.6\% | 15.7\% | 18.7\% | 19.7\% | 19.4\% | 20.3\% | 20.9\% | 21.0\% |
| Daimler | 394 | 438 | 811 | 815 | 810 | 771 | 671 | 662 |
|  | 3.7\% | 3.2\% | 5.5\% | 5.5\% | 5.5\% | 5.7\% | 4.9\% | 5.1\% |
| BMW Group | 290 | 364 | 499 | 784 | 834 | 804 | 695 | 735 |
|  | 2.7\% | 2.7\% | 3.4\% | 5.3\% | 5.6\% | 5.9\% | 5.1\% | 5.7\% |
| Nissan | 306 | 395 | 392 | 311 | 290 | 314 | 349 | 384 |
|  | 2.9\% | 2.9\% | 2.7\% | 2.1\% | 2.0\% | 2.3\% | 2.6\% | 3.0\% |
| Toyota-Lexus-Daihatsu | 303 | 406 | 576 | 893 | 912 | 756 | 715 | 582 |
|  | 2.9\% | 3.0\% | 3.9\% | 6.0\% | 6.2\% | 5.6\% | 5.2\% | 4.5\% |
| Other Japanese makes | 534 | 789 | 701 | 886 | 905 | 806 | 769 | 651 |
|  | 5.0\% | 5.8\% | 4.8\% | 6.0\% | 6.1\% | 5.9\% | 5.6\% | 5.0\% |
| Hyundai-Kia | 7 | 18 | 303 | 519 | 488 | 422 | 520 | 539 |
|  | 0.1\% | 0.1\% | 2.1\% | 3.5\% | 3.3\% | 3.1\% | 3.8\% | 4.2\% |
| Volvo | 255 | 235 | 230 | 236 | 255 | 213 | 196 | 222 |
|  | 2.4\% | 1.7\% | 1.6\% | 1.6\% | 1.7\% | 1.6\% | 1.4\% | 1.7\% |
| Tata Group | 21 | 44 | 112 | 127 | 136 | 110 | 97 | 97 |
|  | 0.2\% | 0.3\% | 0.8\% | 0.9\% | 0.9\% | 0.8\% | 0.7\% | 0.7\% |
| Other makes (including MG-Rover, Saab) | 634 | 720 | 424 | 299 | 287 | 215 | 136 | 118 |
|  | 6.0\% | 5.3\% | 2.9\% | 2.0\% | 1.9\% | 1.6\% | 1.0\% | 0.9\% |
| TOTAL EUROPE 17 COUNTRIES | 10,611 | 13,517 | 14,738 | 14,791 | 14,820 | 13,593 | 13,664 | 12,975 |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |
| Year-on-year change |  | 0.9\% | -2.1\% | 1.8\% | 0.2\% | -8.3\% | 0.5\% | -5.0\% |

NEW LIGHT COMMERCIAL VEHICLE REGISTRATIONS BY GROUP IN EUROPE
In thousands of units and as a \% of total registrations

|  | 1985 | 1990 | 2000 | 2006,(1) | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PSA Peugeot Citroën | 186 | 251 | 349 | 369 | 387 | 365 | 299 | 326 |
|  | 16.9\% | 16.5\% | 18.1\% | 18.8\% | 18.7\% | 19.9\% | 22.5\% | 22.1\% |
| Renault Group | 175 | 278 | 272 | 304 | 303 | 268 | 208 | 251 |
|  | 15.8\% | 18.3\% | 14.1\% | 15.5\% | 14.6\% | 14.6\% | 15.6\% | 17.0\% |
| Fiat Group | 114 | 156 | 262 | 270 | 299 | 277 | 198 | 212 |
|  | 10.3\% | 10.3\% | 13.6\% | 13.8\% | 14.4\% | 15.1\% | 14.9\% | 14.4\% |
| Ford Group | 123 | 195 | 180 | 236 | 258 | 219 | 151 | 161 |
|  | 11.1\% | 12.9\% | 9.3\% | 12.0\% | 12.5\% | 11.9\% | 11.4\% | 10.9\% |
| General Motors | 55 | 81 | 92 | 144 | 147 | 132 | 70 | 75 |
|  | 5.0\% | 5.3\% | 4.8\% | 7.3\% | 7.1\% | 7.2\% | 5.3\% | 5.1\% |
| Volkswagen Group | 113 | 134 | 202 | 204 | 223 | 200 | 136 | 170 |
|  | 10.2\% | 8.9\% | 10.5\% | 10.4\% | 10.8\% | 10.9\% | 10.2\% | 11.5\% |
| Daimler | 64 | 71 | 163 | 149 | 171 | 163 | 118 | 130 |
|  | 5.8\% | 4.7\% | 8.4\% | 7.6\% | 8.2\% | 8.9\% | 8.9\% | 8.8\% |
| Nissan | 61 | 105 | 100 | 98 | 89 | 62 | 41 | 41 |
|  | 5.5\% | 6.9\% | 5.2\% | 5.0\% | 4.3\% | 3.4\% | 3.1\% | 2.8\% |
| Toyota-Lexus-Daihatsu | 66 | 81 | 69 | 51 | 65 | 56 | 35 | 37 |
|  | 6.0\% | 5.3\% | 3.6\% | 2.6\% | 3.2\% | 3.1\% | 2.7\% | 2.5\% |
| Other Japanese makes | 67 | 72 | 117 | 75 | 70 | 46 | 34 | 39 |
|  | 6.1\% | 4.8\% | 6.0\% | 3.8\% | 3.4\% | 2.5\% | 2.5\% | 2.6\% |
| Hyundai-Kia | 1 | 0 | 44 | 20 | 13 | 9 | 5 | 5 |
|  | 0.1\% | 0.0\% | 2.3\% | 1.0\% | 0.6\% | 0.5\% | 0.4\% | 0.4\% |
| Other makes | 80 | 91 | 82 | 44 | 45 | 36 | 34 | 29 |
|  | 7.2\% | 6.0\% | 4.2\% | 2.3\% | 2.2\% | 2.0\% | 2.5\% | 2.0\% |
| TOTAL EUROPE 17 COUNTRIES | 1,104 | 1,516 | 1,931 | 1,964 | 2,069 | 1,833 | 1,327 | 1,475 |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |
| Year-on-year change |  | -2.6\% | 5.6\% | -2.0\% | 5.4\% | -11.4\% | -27.6\% | 11.1\% |

REGISTRATIONS
NEW PASSENGER CAR REGISTRATIONS BY COUNTRY AND GROUP IN 2010

|  | Total | PSA Peugeot Citroën | Citroën | Peugeot | Renault Group | $\begin{array}{r} \text { Fiat } \\ \text { Group } \end{array}$ | Volkswagen Group | Ford Group | General Motors | $\begin{gathered} \text { BMW- } \\ \text { Mini } \end{gathered}$ | Daimler | Japanese makes | South Korean makes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 2,916 | 153 | 68 | 84 | 154 | 90 | 1,024 | 198 | 259 | 267 | 310 | 287 | 111 |
|  | 100\% | 5.2\% | 2.3\% | 2.9\% | 5.3\% | 3.1\% | 35.1\% | 6.8\% | 8.9\% | 9.1\% | 10.6\% | 9.9\% | 3.8\% |
| Austria | 329 | 29 | 14 | 15 | 22 | 20 | 106 | 20 | 30 | 16 | 13 | 42 | 25 |
|  | 100\% | 8.8\% | 4.2\% | 4.6\% | 6.6\% | 6.0\% | 32.2\% | 6.0\% | 9.3\% | 4.7\% | 3.8\% | 12.8\% | 7.7\% |
| Belgium | 547 | 101 | 49 | 53 | 69 | 24 | 109 | 38 | 46 | 35 | 22 | 59 | 20 |
|  | 100\% | 18.5\% | 8.9\% | 9.6\% | 12.5\% | 4.3\% | 19.9\% | 7.0\% | 8.4\% | 6.4\% | 3.9\% | 10.8\% | 3.6\% |
| Denmark | 154 | 27 | 13 | 14 | 5 | 8 | 24 | 17 | 18 | 3 | 3 | 31 | 13 |
|  | 100\% | 17.5\% | 8.4\% | 9.1\% | 3.4\% | 5.3\% | 15.5\% | 11.3\% | 12.0\% | 2.2\% | 2.2\% | 20.1\% | 8.5\% |
| Spain | 982 | 164 | 81 | 83 | 103 | 30 | 233 | 78 | 95 | 41 | 31 | 133 | 52 |
|  | 100\% | 16.7\% | 8.3\% | 8.4\% | 10.5\% | 3.0\% | 23.8\% | 7.9\% | 9.7\% | 4.2\% | 3.2\% | 13.5\% | 5.3\% |
| Finland | 107 | 7 | 3 | 4 | 2 | 3 | 29 | 9 | 6 | 3 | 5 | 29 | 7 |
|  | 100\% | 6.8\% | 3.2\% | 3.7\% | 1.9\% | 2.7\% | 26.8\% | 8.5\% | 5.2\% | 3.0\% | 4.3\% | 27.2\% | 6.3\% |
| France | 2,252 | 729 | 328 | 401 | 602 | 90 | 247 | 115 | 116 | 64 | 52 | 171 | 43 |
|  | 100\% | 32.4\% | 14.6\% | 17.8\% | 26.8\% | 4.0\% | 11.0\% | 5.1\% | 5.2\% | 2.8\% | 2.3\% | 7.6\% | 1.9\% |
| Greece | 142 | 11 | 6 | 5 | 4 | 11 | 27 | 10 | 16 | 4 | 5 | 39 | 12 |
|  | 100\% | 7.9\% | 4.3\% | 3.6\% | 2.7\% | 8.0\% | 19.3\% | 7.2\% | 11.3\% | 2.7\% | 3.6\% | 27.3\% | 8.4\% |
| Ireland | 88 | 4 | 1 | 3 | 10 | 2 | 20 | 11 | 7 | 3 | 2 | 22 | 6 |
|  | 100\% | 4.6\% | 1.2\% | 3.4\% | 11.1\% | 1.9\% | 22.5\% | 12.7\% | 7.9\% | 3.4\% | 2.5\% | 25.3\% | 6.3\% |
| Italy | 1,962 | 211 | 106 | 105 | 128 | 591 | 227 | 182 | 164 | 72 | 80 | 200 | 56 |
|  | 100\% | 10.8\% | 5.4\% | 5.4\% | 6.5\% | 30.1\% | 11.6\% | 9.3\% | 8.4\% | 3.7\% | 4.1\% | 10.2\% | 2.9\% |
| Luxembourg | 50 | 7 | 3 | 4 | 6 | 2 | 14 | 3 | 2 | 5 | 3 | 3 | 3 |
|  | 100\% | 13.4\% | 5.8\% | 7.5\% | 11.2\% | 4.6\% | 28.2\% | 5.9\% | 3.8\% | 9.8\% | 6.4\% | 6.6\% | 5.9\% |
| Netherlands | 483 | 65 | 25 | 40 | 39 | 31 | 95 | 39 | 43 | 17 | 12 | 91 | 34 |
|  | 100\% | 13.4\% | 5.2\% | 8.2\% | 8.0\% | 6.5\% | 19.6\% | 8.2\% | 8.9\% | 3.5\% | 2.5\% | 18.9\% | 7.0\% |
| Portugal | 223 | 31 | 13 | 18 | 28 | 14 | 45 | 15 | 24 | 11 | 12 | 32 | 7 |
|  | 100\% | 14.1\% | 6.0\% | 8.1\% | 12.5\% | 6.1\% | 20.1\% | 6.9\% | 10.6\% | 5.1\% | 5.2\% | 14.3\% | 3.2\% |
| United Kingdom | 2,031 | 183 | 73 | 109 | 96 | 64 | 350 | 280 | 261 | 154 | 83 | 330 | 118 |
|  | 100\% | 9.0\% | 3.6\% | 5.4\% | 4.7\% | 3.2\% | 17.2\% | 13.8\% | 12.9\% | 7.6\% | 4.1\% | 16.3\% | 5.8\% |
| Sweden | 290 | 16 | 6 | 10 | 16 | 3 | 67 | 18 | 8 | 15 | 11 | 48 | 23 |
|  | 100\% | 5.6\% | 2.1\% | 3.5\% | 5.4\% | 1.1\% | 23.1\% | 6.2\% | 2.9\% | 5.1\% | 3.7\% | 16.5\% | 8.1\% |
| EUROPEAN UNION 15 COUNTRIES | 12,265 | 1,721 | 784 | 938 | 1,267 | 979 | 2,549 | 1,017 | 1,087 | 695 | 633 | 1,471 | 507 |
|  | 100\% | 14.0\% | 6.4\% | 7.6\% | 10.3\% | 8.0\% | 20.8\% | 8.3\% | 8.9\% | 5.7\% | 5.2\% | 12.0\% | 4.1\% |
| Norway | 128 | 11 | 3 | 7 | 1 | 2 | 33 | 12 | 4 | 6 | 5 | 38 | 6 |
|  | 100\% | 8.3\% | 2.7\% | 5.6\% | 0.6\% | 1.3\% | 25.5\% | 9.3\% | 3.3\% | 4.7\% | 3.6\% | 29.8\% | 4.5\% |
| Switzerland | 292 | 28 | 13 | 15 | 22 | 16 | 73 | 16 | 19 | 20 | 14 | 60 | 10 |
|  | 100\% | 9.6\% | 4.5\% | 5.1\% | 7.5\% | 5.6\% | 24.8\% | 5.4\% | 6.6\% | 6.7\% | 4.9\% | 20.4\% | 3.4\% |
| EUROPE <br> 17 COUNTRIES | 12,975 | 1,776 | 806 | 970 | 1,305 | 1,000 | 2,721 | 1,063 | 1,119 | 735 | 662 | 1,617 | 546 |
|  | 100\% | 13.7\% | 6.2\% | 7.5\% | 10.1\% | 7.7\% | 21.0\% | 8.2\% | 8.6\% | 5.7\% | 5.1\% | 12.5\% | 4.2\% |
| Bulgaria | 16 | 1 | 0 | 1 | 2 | 0 | 3 | 1 | 2 | 1 | 0 | 4 | 0 |
|  | 100\% | 9.3\% | 2.9\% | 6.4\% | 12.6\% | 1.9\% | 20.2\% | 7.9\% | 13.1\% | 3.6\% | 2.3\% | 23.6\% | 2.6\% |
| Estonia | 10 | 1 | 0 | 1 | 1 | 0 | 2 | 1 | 0 | 0 | 0 | 4 | 1 |
|  | 100\% | 10.4\% | 4.7\% | 5.7\% | 13.7\% | 0.3\% | 18.2\% | 5.7\% | 3.5\% | 1.1\% | 1.8\% | 34.6\% | 6.7\% |
| Hungary | 43 | 2 | 1 | 1 | 4 | 2 | 11 | 5 | 6 | 1 | 1 | 9 | 2 |
|  | 100\% | 5.7\% | 2.4\% | 3.2\% | 9.2\% | 4.4\% | 24.2\% | 11.8\% | 13.4\% | 2.0\% | 1.5\% | 20.9\% | 4.5\% |
| Latvia | 6 | 1 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 2 | 0 |
|  | 100\% | 7.9\% | 2.2\% | 5.7\% | 12.4\% | 1.1\% | 28.4\% | 5.8\% | 3.2\% | 2.9\% | 1.8\% | 27.4\% | 5.2\% |
| Lithuania | 8 | 1 | 0 | 1 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 2 | 0 |
|  | 100\% | 12.8\% | 1.5\% | 11.2\% | 10.8\% | 3.1\% | 22.5\% | 4.1\% | 3.8\% | 2.9\% | 1.5\% | 31.3\% | 4.4\% |
| Poland | 333 | 28 | 13 | 14 | 24 | 28 | 74 | 27 | 31 | 6 | 5 | 71 | 32 |
|  | 100\% | 8.3\% | 4.0\% | 4.3\% | 7.2\% | 8.3\% | 22.3\% | 8.1\% | 9.3\% | 1.9\% | 1.4\% | 21.3\% | 9.4\% |
| Czech Republic | 170 | 13 | 6 | 7 | 15 | 4 | 71 | 14 | 6 | 3 | 3 | 15 | 18 |
|  | 100\% | 7.8\% | 3.7\% | 4.1\% | 8.8\% | 2.6\% | 41.8\% | 8.2\% | 3.7\% | 1.7\% | 1.6\% | 8.9\% | 10.6\% |
| Romania | 106 | 4 | 1 | 3 | 43 | 3 | 20 | 8 | 11 | 2 | 1 | 9 | 5 |
|  | 100\% | 3.9\% | 1.4\% | 2.5\% | 40.3\% | 2.5\% | 18.6\% | 7.1\% | 10.6\% | 1.6\% | 1.2\% | 8.3\% | 4.8\% |
| Slovakia | 64 | 7 | 4 | 4 | 5 | 2 | 20 | 3 | 4 | 2 | 2 | 10 | 8 |
|  | 100\% | 11.7\% | 5.5\% | 6.2\% | 8.4\% | 3.5\% | 31.1\% | 4.2\% | 5.9\% | 3.4\% | 2.5\% | 15.6\% | 11.9\% |
| Slovenia | 61 | 9 | 5 | 4 | 11 | 3 | 13 | 4 | 7 | 2 | 1 | 6 | 5 |
|  | 100\% | 14.4\% | 7.4\% | 6.9\% | 18.1\% | 5.2\% | 21.3\% | 5.8\% | 11.9\% | 2.5\% | 1.3\% | 9.9\% | 8.8\% |
| 10 new EU countries | 818 | 68 | 32 | 36 | 107 | 43 | 217 | 62 | 68 | 16 | 12 | 132 | 71 |
|  | 100\% | 8.3\% | 3.9\% | 4.4\% | 13.1\% | 5.2\% | 26.5\% | 7.6\% | 8.4\% | 2.0\% | 1.5\% | 16.1\% | 8.7\% |
| EUROPE 27 COUNTRIES | 13,793 | 1,844 | 838 | 1,006 | 1,412 | 1,043 | 2,938 | 1,125 | 1,188 | 752 | 675 | 1,748 | 617 |
|  | 100\% | 13.4\% | 6.1\% | 7.3\% | 10.2\% | 7.6\% | 21.3\% | 8.2\% | 8.6\% | 5.4\% | 4.9\% | 12.7\% | 4.5\% |

[^6]REGISTRATIONS
NEW DIESEL PASSENGER CAR REGISTRATIONS BY COUNTRY

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 193,841 | 327,046 | 1,023,997 | 1,535,886 | 1,502,282 | 1,361,958 | 1,167,447 | 1,220,675 |
|  | 8.0\% | 9.8\% | 30.3\% | 44.3\% | 47.7\% | 44.1\% | 30.7\% | 41.9\% |
| Austria | 7,425 | 74,197 | 191,402 | 191,766 | 176,752 | 160,465 | 146,949 | 167,106 |
|  | 3.3\% | 25.7\% | 61.9\% | 62.1\% | 59.3\% | 54.6\% | 46.0\% | 50.9\% |
| Belgium | 54,897 | 154,804 | 290,301 | 392,328 | 404,297 | 422,681 | 358,400 | 415,728 |
|  | 13.8\% | 32.7\% | 56.3\% | 74.6\% | 77.0\% | 78.9\% | 75.3\% | 76.0\% |
| Denmark | 2,352 | 3,305 | 14,898 | 41,365 | 61,825 | 69,347 | 50,729 | 72,670 |
|  | 3.2\% | 4.1\% | 13.2\% | 26.8\% | 38.8\% | 46.2\% | 45.2\% | 47.3\% |
| Spain ${ }^{(1)}$ | - | 140,740 | 734,256 | 1,143,512 | 1,144,265 | 804,499 | 668,022 | 693,905 |
|  |  | 14.2\% | 53.1\% | 70.0\% | 70.9\% | 69.3\% | 70.1\% | 70.7\% |
| Finland | - | 7,215 | - | 29,487 | 34,780 | 69,291 | 40,852 | 44,574 |
|  |  | 5.2\% |  | 20.2\% | 28.2\% | 49.6\% | 46.2\% | 41.5\% |
| France | 186,050 | 762,054 | 1,046,485 | 1,463,666 | 1,563,061 | 1,620,980 | 1,628,495 | 1,593,177 |
|  | 9.9\% | 33.0\% | 49.0\% | 71.5\% | 74.1\% | 77.5\% | 70.7\% | 70.8\% |
| Greece | - | 60 | 2,006 | 5,852 | 8,116 | 9,590 | 7,237 | 5,661 |
|  |  | 0.1\% | 0.7\% | 2.2\% | 2.9\% | 3.6\% | 3.3\% | 4.0\% |
| Ireland | - | 12,413 | 23,259 | 43,620 | 50328 | 50741 | 29953 | 55,016 |
|  |  | 15.0\% | 10.1\% | 24.4\% | 27.0\% | 33.5\% | 52.1\% | 62.2\% |
| Italy | 138,562 | 179,779 | 812,203 | 1,352,585 | 1,389,391 | 1,096,485 | 904,275 | 901,310 |
|  | 8.1\% | 7.8\% | 33.6\% | 58.2\% | 55.7\% | 50.7\% | 41.9\% | 45.9\% |
| Luxembourg | - | 8,206 | 21,110 | 39,280 | 39,753 | 40,314 | 34,480 | 37,403 |
|  |  | 21.4\% | 50.4\% | 77.3\% | 77.4\% | 77.0\% | 73.0\% | 75.2\% |
| Norway | - | 1,581 | 8,761 | 52,770 | 96,051 | 80,096 | 71,752 | 95,733 |
|  |  | 2.6\% | 9.0\% | 48.3\% | 74.3\% | 72.4\% | 72.7\% | 74.9\% |
| Netherlands | 30,450 | 54,738 | 134,426 | 129,292 | 142,770 | 125,377 | 77,674 | 98,477 |
|  | 6.8\% | 10.9\% | 22.5\% | 26.7\% | 28.2\% | 25.1\% | 20.1\% | 20.4\% |
| Portugal | - | 10,426 | 62,417 | 126,704 | 139,877 | 147,896 | 107,178 | 149,046 |
|  |  | 4.9\% | 24.2\% | 65.1\% | 69.3\% | 69.3\% | 66.6\% | 66.7\% |
| United Kingdom | 5,850 | 128,160 | 313,149 | 897,374 | 965,517 | 928,737 | 832,590 | 936,448 |
|  | 0.4\% | 6.4\% | 14.1\% | 38.3\% | 40.2\% | 43.6\% | 41.7\% | 46.1\% |
| Sweden | - | 1,335 | 18,325 | 55,805 | 106,382 | 91,874 | 87,518 | 147,802 |
|  |  | 0.6\% | 6.3\% | 19.7\% | 34.7\% | 36.2\% | 41.0\% | 51.0\% |
| Switzerland | - | 9,998 | 29,466 | 80,732 | 92,568 | 93,493 | 78,307 | 88,760 |
|  |  | 3.0\% | 9.3\% | 30.0\% | 32.5\% | 32.4\% | 29.4\% | 30.4\% |
| EUROPE 17 COUNTRIES ${ }^{(1)}$ | 619,427 | 1,866,021 | 4,726,461 | 7,582,024 | 7,918,015 | 7,173,824 | 6,291,858 | 6,723,491 |
| \% diesel in Europe | 7.1\% | 13.9\% | 32.1\% | 51.3\% | 53.4\% | 52.8\% | 46.0\% | 51.8\% |
| Year-on-year change |  | +0.7\% | +10.7\% | +5.3\% | +4.4\% | -9.4\% | -12.3\% | +6.9\% |

(1) See notes on page 61.

NEW LIGHT VEHICLE REGISTRATIONS (PASSENGER CARS AND LIGHT VEHICLES)

| In units |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| Germany | 2,527,580 | 3,475,172 | 3,590,633 | 3,670,406 | 3,376,019 | 3,320,059 | 3,981,805 | 3,118,705 |
| Austria | 243,021 | 310,157 | 336,670 | 339,078 | 330,703 | 326,633 | 345,132 | 356,693 |
| Belgium | 429,849 | 525,996 | 569,294 | 587,125 | 593,555 | 604,326 | 530,509 | 603,346 |
| Denmark | 89,485 | 100,303 | 145,780 | 220,003 | 219,047 | 184,582 | 128,060 | 170,431 |
| Spain | 592,093 | 1,218,091 | 1,680,761 | 1,909,241 | 1,891,243 | 1,328,219 | 1,060,263 | 1,098,785 |
| Finland | 115,741 | 166,602 | 149,702 | 163,074 | 140,778 | 156,913 | 97,898 | 118,896 |
| France | 2,151,089 | 2,702,925 | 2,548,850 | 2,485,776 | 2,571,134 | 2,551,641 | 2,676,384 | 2,669,281 |
| Greece | 80,824 | 144,960 | 313,230 | 291,765 | 304,262 | 290,091 | 234,647 | 152,436 |
| Ireland | 102,203 | 106,720 | 272,463 | 219,748 | 230,911 | 181,552 | 66,751 | 98,931 |
| Italy | 1,826,702 | 2,464,050 | 2,641,117 | 2,559,006 | 2,730,142 | 2,384,652 | 2,336,362 | 2,139,465 |
| Luxembourg | 22,514 | 40,285 | 44,979 | 53,958 | 54,874 | 56,447 | 50,368 | 53,017 |
| Norway | 106,945 | 82,483 | 129,003 | 153,028 | 175,835 | 146,716 | 123,196 | 158,176 |
| Netherlands | 483,574 | 555,812 | 694,210 | 548,830 | 586,575 | 584,881 | 438,710 | 532,390 |
| Portugal | 96,954 | 275,160 | 410,670 | 259,279 | 270,414 | 268,991 | 200,050 | 269,220 |
| United Kingdom | 1,725,803 | 2,256,662 | 2,466,833 | 2,678,943 | 2,752,187 | 2,431,300 | 2,189,726 | 2,262,385 |
| Sweden | 204,626 | 256,303 | 322,383 | 322,745 | 351,438 | 293,790 | 241,266 | 328,227 |
| Switzerland | 297,855 | 352,652 | 340,640 | 293,142 | 310,721 | 315,602 | 289,909 | 318,960 |
| European Union ${ }^{(1)}$ | 9,358,799 | 14,523,790 | 16,187,575 | 16,308,977 | 16,403,282 | 14,964,077 | 14,577,931 | 13,972,208 |
| EUROPE 17 COUNTRIES | 11,096,858 | 15,034,333 | 16,657,218 | 16,755,147 | 16,889,838 | 15,426,395 | 14,991,036 | 14,449,344 |

[^7]
## REGISTRATIONS

NEW LIGHT COMMERCIAL VEHICLE (LESS THAN 5T) REGISTRATIONS BY COUNTRY

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 101,393 | 125,384 | 212,290 | 202,445 | 227,856 | 230,019 | 174,630 | 202,446 |
| Austria | 15,473 | 21,539 | 27,243 | 30,484 | 32,521 | 32,936 | 25,729 | 28,130 |
| Belgium | 30,609 | 52,490 | 54,090 | 60,984 | 68,760 | 68,379 | 54,315 | 56,006 |
| Denmark | 15,711 | 19,649 | 33,092 | 65,620 | 59,706 | 34,439 | 15,861 | 16,848 |
| Spain ${ }^{(1)}$ | 88,042 | 229,821 | 299,246 | 274,633 | 276,408 | 167,043 | 107,491 | 116,770 |
| Finland | 12,574 | 27,507 | 15,056 | 17,385 | 17,615 | 17,302 | 9,554 | 11,550 |
| France | 277,887 | 393,795 | 414,966 | 440,031 | 461,462 | 460,273 | 373,986 | 417,612 |
| Greece | 45,124 | 29,480 | 23,008 | 24,096 | 24,517 | 22,796 | 14,917 | 10,935 |
| Ireland | 8,640 | 24,136 | 41,474 | 40,982 | 44,576 | 29,949 | 9,296 | 10,486 |
| Italy | 109,270 | 156,995 | 225,517 | 233,288 | 237,368 | 222,979 | 176,926 | 177,887 |
| Luxembourg | 1,014 | 1,863 | 3,083 | 3,121 | 3,542 | 4,088 | 3,103 | 3,291 |
| Norway | 11,395 | 20,582 | 31,627 | 43,864 | 46,640 | 36,099 | 24,521 | 30,422 |
| Netherlands | 33,498 | 53,080 | 96,570 | 64,860 | 81,035 | 84,963 | 51,555 | 49,863 |
| Portugal | 38,597 | 64,236 | 152,836 | 64,577 | 68,598 | 55,602 | 39,037 | 45,756 |
| United Kingdom | 212,042 | 247,728 | 245,163 | 334,079 | 348,180 | 299,505 | 194,727 | 231,539 |
| Sweden | 12,038 | 26,362 | 31,854 | 39,979 | 44,639 | 39,808 | 27,858 | 38,543 |
| Switzerland | 18,091 | 22,753 | 24,121 | 23,690 | 26,033 | 27,045 | 23,860 | 26,507 |
| European Union ${ }^{(2)}$ | 790,064 | 1,398,657 | 1,875,488 | 1,896,564 | 1,996,783 | 1,770,081 | 1,278,985 | 1,417,662 |
| EUROPE 17 COUN | ,031,398 | 1,517,400 | 1,931,236 | 1,964,118 | 2,069,456 | 1,833,225 | 1,327,366 | 1,474,591 |

(1) See notes on page 61.

NEW HEAVY TRUCK (OVER 5T) REGISTRATIONS BY COUNTRY, EXCLUDING COACHES AND BUSES

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 59,061 | 73,770 | 96,830 | 96,747 | 101,320 | 99,907 | 62,518 | 75,014 |
| Austria | 5,642 | 7,222 | 8,508 | 7,548 | 8,289 | 8,506 | 4,691 | 5,138 |
| Belgium | 8,604 | 10,690 | 11,061 | 10,282 | 11,953 | 11,868 | 8,271 | 7,133 |
| Denmark | 3,179 | 3,539 | 4,597 | 5,924 | 6,798 | 6,563 | 3,175 | 2,682 |
| Spain | 23,208 | 30,432 | 33,700 | 40,424 | 44,384 | 31,226 | 11,675 | 13,215 |
| Finland | 4,497 | 4,218 | 3,072 | 3,290 | 3,081 | 4,018 | 2,572 | 2,368 |
| France | 41,846 | 50,028 | 57,918 | 53,123 | 52,539 | 57,504 | 35,533 | 34,221 |
| Greece | 1,178 | 497 | 1,633 | 1,899 | 2,071 | 2,344 | 1,578 | 1,081 |
| Ireland | 3,511 | 2,748 | 4,666 | 5,563 | 5,092 | 3,602 | 1,104 | 1,011 |
| Italy |  | 31,973 | 38,388 | 35,409 | 35,237 | 33,852 | 18,685 | 17,532 |
| Luxembourg | 690 | 1,136 | 1,451 | 1,392 | 1,609 | 1,742 | 898 | 803 |
| Norway | 3,056 | 2,106 | 3,564 | 4,835 | 5,650 | 5,729 | 3,429 | 3,126 |
| Netherlands | 13,346 | 14,804 | 16,835 | 19,075 | 15,099 | 18,023 | 11,692 | 9,390 |
| Portugal | 8,370 | 7,186 | 7,403 | 5,403 | 5,623 | 5,516 | 3,195 | 3,116 |
| United Kingdom | 57,489 | 45,794 | 51,864 | 50,776 | 43,111 | 49,558 | 28,539 | 27,988 |
| Sweden | 6,703 | 5,998 | 5,549 | 6,052 | 6,484 | 6,749 | 5,357 | 4,605 |
| Switzerland | 3,955 | 4,832 | 4,733 | 4,733 | 4,230 | 4,942 | 4,276 | 3,388 |
| European Union ${ }^{(2)}$ | 187,726 | 272,597 | 343,475 | 342,907 | 342,690 | 340,978 | 199,328 | 205,297 |
| EUROPE 17 COUNTRIES | 244,335 | 296,973 | 351,772 | 352,475 | 352,570 | 351,649 | 207,188 | 211,811 |

NEW COACH AND BUS (OVER 5T) REGISTRATIONS BY COUNTRY

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany | 6,058 | 4,235 | 5,684 | 5,241 | 4,940 | 5,073 | 5,030 | 4,697 |
| Austria | 676 | 450 | 706 | 761 | 699 | 861 | 606 | 733 |
| Belgium | 585 | 580 | 974 | 813 | 951 | 1,029 | 845 | 909 |
| Denmark | 579 | 311 | 419 | 421 | 363 | 463 | 549 | 450 |
| Spain | 1,511 | 2,376 | 2,738 | 3,469 | 3,671 | 3,098 | 2,284 | 2,119 |
| Finland | 625 | 429 |  | 266 | 248 | 312 | 325 | 300 |
| France | 3,558 | 3,160 | 4,320 | 5,243 | 5,491 | 5,655 | 6,664 | 5,382 |
| Greece |  | 625 | 374 | 396 | 542 | 430 | 893 | 325 |
| Ireland |  | 24 | 121 | 412 | 345 | 459 | 166 | 47 |
| Italy |  | 3,825 | 4,152 | 4,324 | 3,943 | 3,581 | 2,779 | 3,931 |
| Luxembourg | 53 | 57 | 108 | 162 | 164 | 216 | 196 | 173 |
| Norway | 684 | 380 | 427 | 544 | 718 | 802 | 812 | 1,052 |
| Netherlands | 1,082 | 1,069 | 949 | 778 | 1,141 | 1,153 | 957 | 524 |
| Portugal |  | 482 | 806 | 492 | 569 | 612 | 515 | 418 |
| United Kingdom | 5,792 | 3,324 | 4,496 | 4,641 | 3,888 | 4,400 | 4,277 | 3,203 |
| Sweden | 943 | 863 | 1,071 | 1,163 | 800 | 920 | 890 | 1,302 |
| Switzerland | 371 | 580 | 491 | 509 | 457 | 802 | 539 | 476 |
| European Union ${ }^{(2)}$ | 17,707 | 20,068 | 26,918 | 28,582 | 27,755 | 28,262 | 26,976 | 24,513 |
| EUROPE 17 COUNTRIES | 22,517 | 22,770 | 27,836 | 29,635 | 28,930 | 29,866 | 28,327 | 26,041 |

[^8]REGISTRATIONS
NEW PASSENGER CAR REGISTRATIONS IN EUROPE

|  | 2000 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bulgaria |  |  |  | 32,481 | 41,042 | 43,758 | 21,478 | 15,646 |
| Estonia | 10,600 | 16,436 | 19,640 | 25,363 | 30,912 | 24,579 | 9,946 | 10,295 |
| Hungary | 133,233 | 207,055 | 198,982 | 187,676 | 171,661 | 153,278 | 60,189 | 43,476 |
| Latvia | 7,300 | 11,217 | 16,602 | 25,582 | 32,771 | 19,831 | 5,367 | 6,365 |
| Lithuania | 6,158 | 9,493 | 10,467 | 14,234 | 21,606 | 22,217 | 7,515 | 7,970 |
| Poland | 478,752 | 318,111 | 235,522 | 238,993 | 293,305 | 320,040 | 320,206 | 333,490 |
| Czech Republic | 148,592 | 143,622 | 151,699 | 156,686 | 174,456 | 182,554 | 167,708 | 169,580 |
| Romania |  |  |  | 256,364 | 315,621 | 270,995 | 130,195 | 106,333 |
| Slovakia | 55,090 | 57,430 | 57,125 | 59,084 | 59,700 | 70,040 | 74,717 | 64,033 |
| Slovenia | 67,665 | 62,002 | 59,324 | 59,578 | 68,719 | 71,575 | 57,967 | 61,142 |
| TOTAL NEW EU COUNTRIES ${ }^{(1)}$ | 907,400 | 825,366 | 749,361 | 1,056,041 | 1,209,793 | 1,178,867 | 855,288 | 818,330 |
| Romania | 64,432 | 145,130 | 215,554 |  |  |  |  |  |

NEW LIGHT COMMERCIAL VEHICLE (LESS THAN 5T) REGISTRATIONS IN EUROPE

|  | 2000 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bulgaria |  |  |  | 9,959 | 10,697 | 11,478 | 4,275 | 3,211 |
| Estonia | 1,500 | 2,429 | 2,944 | 3,768 | 4,693 | 3,041 | 1,206 | 1,406 |
| Hungary | 26,686 | 23,595 | 20,479 | 21,604 | 21,920 | 21,559 | 10,619 | 9,337 |
| Latvia | 900 | 1,437 | 1,753 | 2,645 | 3,615 | 2,151 | 555 | 649 |
| Lithuania | 1,270 | 2,347 | 3,371 | 4,341 | 4,445 | 3,201 | 884 | 1,044 |
| Poland | 33,653 | 37,025 | 35,985 | 41,027 | 56,312 | 61,221 | 43,764 | 42,852 |
| Czech Republic | 14,786 | 17,288 | 16,024 | 16,229 | 19,722 | 20,648 | 13,258 | 11,318 |
| Romania |  |  |  | 32,702 | 36,431 | 40,876 | 15,397 | 10,404 |
| Slovakia | 5,812 | 10,204 | 14,428 | 19,518 | 23,618 | 26,907 | 15,722 | 6,953 |
| Slovenia | 6,274 | 7,034 | 6,897 | 6,080 | 6,860 | 7,331 | 4,452 | 4,744 |
| TOTAL NEW EU COUNTRIES ${ }^{(1)}$ | 90,900 | 101,359 | 101,881 | 157,873 | 188,313 | 198,413 | 110,132 | 91,918 |
| Romania | 14,789 | 31,012 | 35,842 |  |  |  |  |  |

NEW LIGHT VEHICLE REGISTRATIONS
(PASSENGER CARS AND LIGHT COMMERCIAL VEHICLES) BY COUNTRY


NEW COMMERCIAL VEHICLE OVER 5T (INCLUDING COACHES AND BUSES) REGISTRATIONS IN EUROPE

|  | 2000 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bulgaria |  |  |  | 2,000 | 3,600 | 3,400 | 800 | 600 |
| Estonia | 400 | 631 | 927 | 1,623 | 1,875 | 1,380 | 337 | 502 |
| Hungary | 2,900 | 4,600 | 4,400 | 4,900 | 5,400 | 5,500 | 1,800 | 2,408 |
| Latvia | 1,000 | 1,095 | 1,284 | 2,216 | 3,304 | 2,103 | 322 | 520 |
| Lithuania | 1,000 | 1,714 | 2,297 | 3,169 | 5,039 | 3,467 | 519 | 1,355 |
| Poland | 7,464 | 11,865 | 11,079 | 14,988 | 22,661 | 19,971 | 8,172 | 11,611 |
| Czech Republic | 6,400 | 7,324 | 8,200 | 10,716 | 12,860 | 12,249 | 5,824 | 5,750 |
| Romania |  |  |  | 8,096 | 14,766 | 12,220 | 2,370 | 2,686 |
| Slovakia | 1,796 | 3,105 | 3,754 | 4,917 | 5,776 | 5,431 | 2,322 | 2,870 |
| Slovenia | 1,876 | 1,567 | 1,635 | 2,178 | 2,819 | 2,725 | 867 | 985 |
| TOTAL NEW EU COUNTRIES ${ }^{(1)}$ | 22,800 | 31,900 | 33,500 | 54,900 | 78,100 | 68,400 | 23,300 | 29,300 |
| Romania | 3,113 | 4,809 | 5,019 |  |  |  |  |  |

[^9]
## WORLD PRODUCTION OF FRENCH AUTOMOBILE MANUFACTURERS

In 1998, French manufacturers began reporting their production as the number of vehicles assembled at the rollout location. The concept of KD and CKD units has been abandoned.
Aggregate data for 1996 and detailed data for 1997 have been restated using the new definitions.

WORLD VEHICLE PRODUCTION BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 536,415 | 783,224 | 1,168,470 | 1,406,485 | 1,464,559 | 1,377,392 | 1,302,881 | 1,452,847 |
| Peugeot | 734,461 | 1,369,359 | 1,708,968 | 1,950,374 | 1,992,499 | 1,947,822 | 1,739,430 | 2,152,331 |
| PSA Peugeot Citroën ${ }^{(1)}$ | 1,647,221 | 2,152,583 | 2,877,438 | 3,356,859 | 3,457,058 | 3,325,214 | 3,042,311 | 3,605,178 |
| Renault (including Trafic II) | 1,659,099 | 1,571,264 | 2,356,616 | 2,142,710 | 2,265,099 | 1,986,052 | 1,796,624 | 2,099,027 |
| Dacia | - | - | 55,183 | 188,461 | 222,913 | 241,991 | 307,052 | 341,090 |
| Renault Samsung Motors | - | - | 14,517 | 161,299 | 181,028 | 189,308 | 192,333 | 276,169 |
| Renault-Dacia-Samsung ${ }^{(2)}$ | 1,659,099 | 1,571,264 | 2,426,316 | 2,492,470 | 2,669,040 | 2,417,351 | 2,296,009 | 2,716,286 |
| C.B.M. | 105 |  |  |  |  |  |  |  |
| Renault Trucks, ${ }^{(3)}$ | 54,086 | 60,263 | 96,040 | 67,593 | 62,227 | 65,328 | 24,314 | 31,874 |
| of which Mack Trucks | - | 15,423 | 34,562 | - | - |  | - |  |
| Etalmobil (Sovam) | 113 | 75 | 44 | 28 | 21 | 7 | 9 | 0 |
| Unic | 17,809 |  |  |  |  |  |  |  |
| Heuliez ${ }^{4}$ | - | 231 | 391 | - | - |  | - | - |
| Irisbus-Renault ${ }^{(4)}$ | - | - | 2,547 | - | - |  | - | - |
| TOTAL | 3,378,433 | 3,784,416 | 5,402,776 | 5,916,950 | 6,188,346 | 5,807,900 | 5,362,643 | 6,353,338 |
| KD and CKD units | 616,466 | 287,512 |  |  |  |  |  |  |

WORLD COMMERCIAL VEHICLE PRODUCTION
(ALL WEIGHTS, INCLUDING COACHES, BUSES AND ROAD TRACTORS) BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 49,034 | 93,259 | 192,238 | 200,111 | 213,549 | 236,830 | 138,864 | 180,462 |
| Peugeot | 127,428 | 81,439 | 186,917 | 195,311 | 218,956 | 247,693 | 140,941 | 210,252 |
| PSA Peugeot Citroën ${ }^{(1)}$ | 200,979 | 174,698 | 379,155 | 395,422 | 432,505 | 484,523 | 279,805 | 390,714 |
| Renault (including Trafic II) | 166,760 | 254,334 | 312,801 | 395,126 | 385,530 | 343,507 | 235,223 | 302,706 |
| Dacia | - | - | 12,580 | 11,507 | 7,466 | 13,956 | 16,680 | 17,704 |
| Renault-Dacia-Samsung ${ }^{(2)}$ | 166,760 | 254,334 | 325,381 | 406,633 | 392,996 | 357,463 | 251,903 | 320,410 |
| C.B.M. | 105 |  |  |  |  |  |  |  |
| Renault Trucks ${ }^{(3)}$ | 54,086 | 60,263 | 96,040 | 67,593 | 62,227 | 65,328 | 24,314 | 31,874 |
| of which Mack Trucks | - | 15,423 | 34,562 | - | - |  | - | - |
| Etalmobil (Sovam) | 113 | 75 | 44 | 28 | 21 | 7 | 9 | 0 |
| Unic | 17,809 |  |  |  |  |  |  |  |
| Heuliez ${ }^{(4)}$ | - | 231 | 391 | - | - |  | - | - |
| Irisbus-Renault ${ }^{(4)}$ | - | - | 2,547 | - | - |  | - | - |
| TOTAL | 439,852 | 489,601 | 803,558 | 869,676 | 887,749 | 907,321 | 556,031 | 742,998 |
| KD and CKD units | 68,587 | 79,271 |  |  |  |  |  |  |

(1) Including Talbot up to 1985.
(2 Renault acquired Dacia in 1999 and Samsung Motors' assets in September 2000. The Renault Trafic II is manufactured by IBC, a General Motors subsidiary, in the United Kingdom and by Nissan in Spain. As of 2006, some Renault Trafic II vehicles are classified as passenger cars.
(3) Mack was included in Renault V.I. between 1990 and 2000. In 2001, Renault and AB Volvo pooled their truck operations. Renault V.I. was renamed Renault trucks.
(4) On $1^{\text {st }}$ January 1999, Renault V.I. (Renault Trucks) sold its coach and bus business to Irisbus, part of Iveco.

VEHICLE PRODUCTION IN FRANCE BY FRENCH AND FOREIGN AUTOMOBILE MANUFACTURERS

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Foreign manufacturers |  |  |  |  |  |  |  |  |
| Bugatti |  |  |  | 44 | 83 | 82 | 38 | 40 |
| Fiat | - | - | 10,377 | 5,321 | 4,504 | 2,688 | 1,717 | 888 |
| Heuliez-Opel |  |  |  | 14,470 | 11,770 | 8,840 | 3,218 | 0 |
| Lancia | - | - | 2,265 | 4,825 | 4,238 | 4,068 | 1,996 | 1,561 |
| Smart | - | - | 101,365 | 68,672 | 102,588 | 140,072 | 115,469 | 97,373 |
| Toyota | - | - | 0 | 249,934 | 262,313 | 232,406 | 207,456 | 158,512 |
| Passenger cars | - | - | 114,007 | 343,266 | 385,496 | 388,156 | 329,894 | 258,374 |
| Light commercial vehicles (Fiat) | - | - | 39,428 | 20,874 | 41,008 | 35,856 | 17,837 | 19,450 |
| Heavy trucks (Scania) | - | - | 10,710 | 10,133 | 12,002 | 12,629 | 4,724 | 9,594 |
| Irisbus-Heuliez | - | - | - | 420 | 458 | 404 | 407 | 451 |
| Irisbus | - | - | - | 3,130 | 3,321 | 3,117 | 2,875 | 2,473 |
| Evobus | - | - | 535 | 522 | 557 | 630 | 742 | 551 |
| Coaches and buses | - | - | 535 | 4,072 | 4,336 | 4,151 | 4,024 | 3,475 |
| TOTAL FOREIGN MAKES | - | - | 164,680 | 378,345 | 442,842 | 440,792 | 356,479 | 290,893 |
| French manufacturers |  |  |  |  |  |  |  |  |
| TOTAL FRENCH VEHICLES | - | - | 3,183,681 | 2,790,918 | 2,573,023 | 2,128,186 | 1,691,214 | 1,938,528 |
| Foreign and French manufacturers |  |  |  |  |  |  |  |  |
| OVERALL TOTAL | - | - | 3,348,361 | 3,169,263 | 3,015,865 | 2,568,978 | 2,047,693 | 2,229,421 |

Source: CCFA.

## WORID PRODUCTION OF FRENCH AUTOMOBILE MANUFACTURERS

PRODUCTION OF PASSENGER CARS BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 536,366 | 689,965 | 976,232 | 1,206,374 | 1,251,010 | 1,140,562 | 1,164,017 | 1,272,385 |
| Peugeot | 607,033 | 1,287,920 | 1,522,051 | 1,755,063 | 1,773,543 | 1,700,129 | 1,598,489 | 1,942,079 |
| PSA Peugeot Citroën ${ }^{(1)}$ | 1,446,242 | 1,977,885 | 2,498,283 | 2,961,437 | 3,024,553 | 2,840,691 | 2,762,506 | 3,214,464 |
| Renault | 1,492,339 | 1,316,930 | 2,043,815 | 1,747,584 | 1,879,570 | 1,642,551 | 1,561,446 | 1,796,321 |
| Dacia | - | - | 42,603 | 176,954 | 215,447 | 228,035 | 290,372 | 323,386 |
| Renault Samsung Motors | - | - | 14,517 | 161,299 | 181,027 | 189,302 | 192,288 | 276,169 |
| Renault-Dacia-Samsung ${ }^{(1)}$ | 1,492,339 | 1,316,930 | 2,100,935 | 2085,837 | 2,276,044 | 2,059,888 | 2,044,106 | 2,395,876 |
| TOTAL | 2,938,581 | 3,294,815 | 4,599,218 | 5,047,274 | 5,300,597 | 4,900,579 | 4,806,612 | 5,610,340 |
| KD and CKD units | 467,879 | 208,241 | - | - | - |  | - | - |
| of which Production in France | - | - | 2,765,803 | 2,379,974 | 2,165,384 | 1,757,779 | 1,489,603 | 1,665,797 |
| Citroën | - | - | 504,323 | 583,919 | 540,171 | 520,319 | 404,049 | 468,398 |
| Peugeot | - | - | 1,094,756 | 906,878 | 835,167 | 708,459 | 657,226 | 722,214 |
| PSA Peugeot Citroën ${ }^{(1)}$ | - | - | 1,599,079 | 1,490,797 | 1,375,338 | 1,228,778 | 1,061,275 | 1,190,612 |
| Renault | - | - | 1,166,724 | 889,177 | 790,046 | 529,001 | 428,328 | 475,185 |
| Renault-Dacia-Samsung ${ }^{(1)}$ | - | - | 1,166,724 | 889,177 | 790,046 | 529,001 | 428,328 | 475,185 |

(1) See notes on page 66.

PASSENGER CAR PRODUCTION BY MODEL IN 2010

| Makes | Models | World production | Production in France | Production outside France |
| :---: | :---: | :---: | :---: | :---: |
| PSA Peugeot Citroën |  | 3,214,464 | 1,190,612 | 2,023,852 |
| Citroën |  | 1,272,385 | 468,398 | 803,987 |
|  | C-ZERO | 347 |  | 347 |
|  | C1 | 102,247 |  | 102,247 |
|  | C2 | 8,158 |  | 8,158 |
|  | C3 | 375,249 | 224,406 | 150,843 |
|  | DS3 | 68,391 | 68,391 |  |
|  | DS4 | 233 | 233 |  |
|  | C4 | 363,778 | 89,623 | 274,155 |
|  | ZX | 72,001 |  | 72,001 |
|  | XSARA | 34,628 |  | 34,628 |
|  | XANTIA | 4,032 |  | 4,032 |
|  | C5 | 112,374 | 79,106 | 33,268 |
|  | C-CROSSER | 8,609 |  | 8,609 |
|  | C6 | 1,114 | 1,114 |  |
|  | C8 | 5,525 | 5,525 |  |
|  | NEMO | 20,450 |  | 20,450 |
|  | BERLINGO | 95,249 |  | 95,249 |
| Peugeot |  | 1,942,079 | 722,214 | 1,219,865 |
|  | ION | 350 |  | 350 |
|  | 107 | 110,554 |  | 110,554 |
|  | 1007 | 15 | 15 |  |
|  | 206 | 464,024 | 127,080 | 336,944 |
|  | 207 | 328,382 | 128,322 | 200,060 |
|  | 307 | 87,739 |  | 87,739 |
|  | 308 | 223,480 | 222,946 | 534 |
|  | RCZ | 19,065 |  | 19,065 |
|  | 3008 | 132,543 | 132,543 |  |
|  | 5008 | 69,345 | 69,345 |  |
|  | 405 | 302,235 |  | 302,235 |
|  | 407 | 28,898 | 28,898 |  |
|  | 408 | 43,581 |  | 43,581 |
|  | 4007 | 8,975 |  | 8,975 |
|  | 508 | 6,385 | 6,385 |  |
|  | 607 | 956 | 956 |  |
|  | 807 | 5,724 | 5,724 |  |
|  | BIPPER | 22,926 |  | 22,926 |
|  | PARTNER | 86,902 |  | 86,902 |

In units

| Makes Models | World production | Production in France | Production outside France |
| :---: | :---: | :---: | :---: |
| Renault-Dacia-Samsung | 2,395,876 | 475,185 | 1,920,691 |
| Renault | 1,796,321 | 475,185 | 1,321,136 |
| TWINGO | 159,201 |  | 159,201 |
| WIND | 6,388 |  | 6,388 |
| CLIO | 504,479 | 145,732 | 358,747 |
| MODUS | 47,251 |  | 47,251 |
| LOGAN | 192,535 |  | 192,535 |
| SANDERO | 159,057 |  | 159,057 |
| MEGANE | 487,838 | 194,191 | 293,647 |
| FLUENCE | 63,402 |  | 63,402 |
| LAGUNA | 52,267 | 52,267 |  |
| ESPACE | 16,876 | 16,876 |  |
| KANGOO | 84,201 | 64,189 | 20,012 |
| TRAFIC | 17,263 |  | 17,263 |
| MASTER | 1,915 | 1,915 |  |
| DIVERS | 3,648 | 15 | 3,633 |
| Dacia | 323,386 | 0 | 323,386 |
| LOGAN | 95,446 |  | 95,446 |
| SANDERO | 141,661 |  | 141,661 |
| DUSTER | 86,130 |  | 86,130 |
| DIVERS | 149 |  | 149 |
| Renault Samsung Motors | 276,169 | 0 | 276,169 |
| SM3 | 66,811 |  | 66,811 |
| FLUENCE | 58,139 |  | 58,139 |
| SM5 | 14,945 |  | 14,945 |
| LATITUDE | 73,381 |  | 73,381 |
| QM5 (KOLEOS) | 48,599 |  | 48,599 |
| SM7 | 14,288 |  | 14,288 |
| DIVERS | 6 |  | 6 |
| TOTAL | 5,610,340 | 1,665,797 | 3,944,543 |

Source: CCFA, manufacturer data.

## WORLD PRODUCTION OF FRENCH AUTOMOBILE MANUFACTURERS

LIGHT COMMERCIAL VEHICLE (UP TO 5T) PRODUCTION BY MAKE
In units

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 49,034 | 93,259 | 192,238 | 200,111 | 213,549 | 236,830 | 138,864 | 180,462 |
| Peugeot | 127,428 | 81,439 | 186,917 | 195,311 | 218,956 | 247,693 | 140,941 | 210,252 |
| PSA Peugeot Citroën ${ }^{(1)}$ | 200,979 | 174,698 | 379,155 | 395,422 | 432,505 | 484,523 | 279,805 | 390,714 |
| Renault (including Trafic II ${ }^{(2)}$ ) | 166,760 | 254,334 | 312,801 | 395,126 | 385,530 | 343,507 | 235,223 | 302,706 |
| Dacia | - | - | 12,580 | 11,507 | 7,466 | 13,956 | 16,680 | 17,704 |
| Renault-Dacia-Samsung ${ }^{(1)}$ | 166,760 | 254,334 | 325,381 | 406,633 | 392,996 | 357,463 | 251,903 | 320,410 |
| Renault Trucks ${ }^{(1)}$ | 11,632 | 7,464 | 8,321 | 11,378 | 4,439 | 5,271 | 3,405 | 0 |
| Others | 86 | 71 | 42 | 26 | 17 | 3 | 5 | 0 |
| TOTAL | 379,457 | 436,567 | 712,899 | 813,459 | 829,957 | 847,260 | 535,118 | 711,124 |
| Small collections | 68,587 | 79,271 | - | - | - |  | - | - |
| of which production in France | - | - | 370,538 | 365,638 | 352,246 | 313,275 | 181,010 | 243,029 |
| Citroën | - | - | 53,561 | 64,794 | 63,887 | 67,348 | 33,037 | 42,882 |
| Peugeot | - | - | 67,629 | 62,903 | 66,012 | 52,675 | 26,348 | 38,514 |
| PSA Peugeot Citroën ${ }^{(1)}$ | - | - | 121,190 | 127,697 | 129,899 | 120,023 | 59,385 | 81,396 |
| Renault | - | - | 240,985 | 226,537 | 217,891 | 187,978 | 118,215 | 161,633 |
| Renault-Dacia-Samsung ${ }^{(1)}$ | - | - | 240,985 | 226,537 | 217,891 | 187,978 | 118,215 | 161,633 |
| Renault Trucks ${ }^{(1)}$ | - | - | 8,321 | 11,378 | 4,439 | 5,271 | 3,405 | 0 |
| Others | - | - | 42 | 26 | 17 | 3 | 5 | 0 |

(1) See notes on page 66.
(2) As of 2006, some Renault Trafic II vehicles are classified as passenger cars.

LIGHT COMMERCIAL VEHICLE PRODUCTION BY MODEL, 2010

| Makes | Models | World production | Production in France | Production outside France |
| :---: | :---: | :---: | :---: | :---: |
| PSA Peugeot Citroën |  | 390,714 | 81,396 | 309,318 |
| Citroën |  | 180,462 | 42,882 | 137,580 |
|  | C3 | 13,042 | 13,042 |  |
|  | C4 | 1,930 | 1,930 |  |
|  | NEMO | 22,753 |  | 22,753 |
|  | BERLINGO | 75,289 |  | 75,289 |
|  | JUMPY | 27,910 | 27,910 |  |
|  | JUMPER | 39,538 |  | 39,538 |
| Peugeot |  | 210,252 | 38,514 | 171,738 |
|  | 206 | 13,791 | 6,533 | 7,258 |
|  | 207 | 16,524 |  | 16,524 |
|  | 308 | 3,088 | 3,088 |  |
|  | BIPPER | 19,926 |  | 19,926 |
|  | PARTNER | 77,682 |  | 77,682 |
|  | EXPERT | 28,893 | 28,893 |  |
|  | BOXER | 50,348 |  | 50,348 |
| Renault-Dacia-Samsung |  | 320,410 | 161,633 | 158,777 |
| Renault |  | 302,706 | 161,633 | 141,073 |
|  | TWINGO | 3,851 |  | 3,851 |
|  | CLIO | 32,697 | 7,693 | 25,004 |
|  | MEGANE | 6,340 |  | 6,340 |
|  | KANGOO | 97,142 | 75,054 | 22,088 |
|  | TRAFIC | 58,583 |  | 58,583 |
|  | MASTER | 89,821 | 78,872 | 10,949 |
|  | DIVERS | 14,272 | 14 | 14,258 |
| Dacia |  | 17,704 |  | 17,704 |
|  | LOGAN | 17,704 |  | 17,704 |
| TOTAL |  | 711,124 | 243,029 | 468,095 |

Source: CCFA

## WORID PRODUCTION OF FRENCH AUTOMOBILE MANUFACTURERS

INDUSTRIAL VEHICLE (5T AND OVER) PRODUCTION BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Renault Trucks ${ }^{(1)}$ | 39,475 | 50,493 | 87,719 | 56,215 | 57,788 | 60,057 | 20,909 | 31,874 |
| of which Mack Trucks | - | 15,423 | 34,562 | - | - | - | - | - |
| Others ${ }^{(2)}$ | 17,836 | 4 | 2 | 2 | 4 | 4 | 4 | 0 |
| TOTAL | 57,311 | 50,497 | 87,721 | 56,217 | 57,792 | 60,061 | 20,913 | 31,874 |
| of which Production in France | - | - | 44,402 | 45,306 | 55,393 | 57,132 | 20,601 | 29,702 |
| Renault Trucks ${ }^{\text {(1) }}$ | - | - | 44,400 | 45,304 | 55,389 | 57,128 | 20,597 | 29,702 |
| Others ${ }^{(2)}$ | - | - | 2 | 2 | 4 | 4 | 4 | 0 |

(1) Mack was included in Renault V.I. between 1990 and 2000. In 2001, Renault and AB Volvo pooled their truck operations. Renault V.I. was renamed Renault Trucks. (2) Including Unic up to 1984

COACH AND BUS (OVER 5T) PRODUCTION BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Renault Trucks ${ }^{(1)}$ | 2,979 | 2,306 | - | - | - | - | - | - |
| C.B.M. | 105 |  |  |  |  |  |  |  |
| Heuliez ${ }^{(2)}$ | - | 231 | 391 | - | - | - | - | - |
| Irisbus-Renault ${ }^{(2)}$ | - | - | 2,547 | - | - | - | - | - |
| TOTAL | 3,084 | 2,537 | 2,938 | - | - | - | - | - |
| of which Production in France | - | - | 2,938 | - | - | - | - | - |
| Renault Trucks ${ }^{(1)}$ | - | - | - | - | - | - | - | - |
| Heuliez ${ }^{(2)}$ | - | - | 391 | - | - | - | - | - |
| Irisbus-Renault ${ }^{(2)}$ | - | - | 2,547 | - | - | - | - | - |

(1) From 1986 to 1990, the bus subframes supplied by Renault V.I. are included in Heuliez production.
(2) On 1st January 1999, Renault V.I. (Renault Trucks) sold its coach and bus business to Irisbus, part of Iveco.

HEAVY TRUCK (OVER 5T) PRODUCTION, 2010

| Trucks | Models | Production <br> World vocation | Production <br> France | Production <br> Outside France |
| :--- | :---: | ---: | ---: | ---: |
| Mid range: 7 to 16T | Midlum | 7,505 | 6,789 | $\mathbf{7 1 6}$ |
|  |  | 7,505 | 6,789 | 716 |
| High range: Over 16T | Premium | 8,041 | 7,157 | 884 |
|  | Magnum | 3,322 | 3,218 | 104 |
|  | Kerax | 144 | 144 |  |
|  | Lander | 2,907 | 2,615 | 292 |
| TOTAL RENAULT TRUCKS |  | 1,668 | 1,180 | 488 |
| Road tractors |  | 15,546 | $\mathbf{1 3 , 9 4 6}$ | $\mathbf{1 , 6 0 0}$ |
|  | Premium | 10,197 | 9,643 |  |
|  | Magnum | 2,658 | 2,658 | 554 |
|  | Kerax | 1,329 | 1,329 |  |
| TOTAL RENAULT TRUCKS ROAD TRACTORS | Lander | 2,144 | 2,126 |  |

[^10]
## WORLD PRODUCTION OF FRENCH AUTOMOBILE MANUFACTURERS

COMMERCIAL VEHICLE PRODUCTION (INCLUDING COACHES AND BUSES) BY WEIGHT AND ENGINE TYPE

|  |  | 1980 | 1990 | $2000{ }^{(1)}$ | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Up to 3.5T |  | 318,633 | 402,994 | 577,926 | 624,579 | 645,852 | 623,579 | 419,326 | 531,452 |
|  | P | 281,031 | 128,422 | 55,883 | 42,191 | 45,533 | 49,354 | 50,212 | 61,998 |
|  | D | 37,602 | 274,572 | 521,229 | 582,388 | 600,319 | 574,225 | 369,114 | 469,178 |
|  | EL |  |  | 814 | 0 | 0 | 0 | 0 | 276 |
| 3.5T to 5.1T |  | 60,824 | 33,573 | 134,973 | 188,880 | 184,105 | 223,681 | 115,793 | 179,672 |
|  | P | 14,675 | 1,961 | 1,724 | 134 | 0 | 14 | 17 | 0 |
|  | D | 46,149 | 31,612 | 133,249 | 188,746 | 184,105 | 223,667 | 115,776 | 179,672 |
| From 5.1T to 12T | D | 25,538 | 6,377 | 13,593 | 10,192 | 7,659 | 5,724 | 3,174 | 2,453 |
| From 12T to 16T | D | 12,541 | 8,251 | 5,009 | 4,912 | 4,212 | 4,562 | 2,483 | 3,066 |
| From 16T to 20T | D | 6,909 | 5,518 | 7,304 | 6,999 | 7,294 | 8,356 | 3,179 | 4,484 |
| Over 20t | D | 3,054 | 3,650 | 6,255 | 10,591 | 10,678 | 10,690 | 3,437 | 5,543 |
| Road tractors | D | 9,269 | 11,278 | 20,998 | 23,523 | 27,949 | 30,729 | 8,639 | 16,328 |
| Coaches \& buses |  | 3,084 | 2,548 | 2,938 | - | - | - | - | - |
|  | D | 3,035 | 2,548 | 2,606 | - | - | - | - | - |
|  | G |  |  | 332 | - | - | - | - | - |
|  | EL | 49 |  |  | - | - | - | - | - |
| Total gasoline |  | 295,706 | 130,383 | 57,607 | 42,325 | 45,533 | 49,368 | 50,229 | 61,998 |
| Total diesel |  | 144,097 | 343,806 | 710,243 | 827,351 | 842,216 | 857,953 | 505,802 | 680,724 |
| Total electric |  | 49 | 0 | 814 | 0 | 0 | 0 | 0 | 276 |
| Total CNG or LPG |  |  |  | 332 | - | - | - | - | - |
| TOTAL ALL CATEGORIES |  | 439,852 | 474,189 | 768,996 | 869,676 | 887,749 | 907,321 | 556,031 | 742,998 |

P: gasoline D: diesel EL: Electric. G: CNG or LPG.
(1) World production of French manufacturers as of 1997.

LIGHT COMMERCIAL VEHICLE (UP TO 5T) PRODUCTION BY TYPE

|  | 1980 | 1990 | 2000(1) | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Passenger car derivatives |  |  |  |  |  |  |  |  |
| Citroën | 26,904 | 22,942 | 29,449 | 27,866 | 26,689 | 26,314 | 13,139 | 14,972 |
| Peugeot | 69,411 | 55,208 | 41,451 | 35,462 | 34,075 | 30,979 | 22,864 | 33,403 |
| PSA Peugeot Citroën ${ }^{(2)}$ | 103,229 | 78,150 | 70,900 | 63,328 | 60,764 | 57,293 | 36,003 | 48,375 |
| Renault ${ }^{(3)}$ | 30,420 | 56,245 | 60,320 | 52,737 | 69,515 | 69,804 | 68,996 | 67,844 |
| TOTAL | 133,649 | 134,395 | 131,220 | 116,065 | 130,279 | 127,097 | 104,999 | 116,219 |
| Small vans |  |  |  |  |  |  |  |  |
| Citroën | 45,573 | 67,257 | 100,832 | 90,230 | 91,874 | 112,254 | 80,729 | 98,042 |
| Peugeot | 27,002 | 18,537 | 70,443 | 79,106 | 87,932 | 113,638 | 73,525 | 97,608 |
| PSA Peugeot Citroën ${ }^{(2)}$ | 90,178 | 85,794 | 171,275 | 169,336 | 179,806 | 225,892 | 154,254 | 195,650 |
| Renault | 126,779 | 129,335 | 147,670 | 118,219 | 120,457 | 108,734 | 74,476 | 97,142 |
| TOTAL | 216,957 | 215,129 | 318,945 | 287,555 | 300,263 | 334,626 | 228,730 | 292,792 |
| Large vans |  |  |  |  |  |  |  |  |
| Citroën | 23,813 | 32,209 | 61,957 | 82,015 | 94,986 | 98,262 | 44,996 | 67,448 |
| Peugeot | 33,031 | 47,623 | 75,023 | 80,743 | 96,949 | 103,076 | 44,552 | 79,241 |
| PSA Peugeot Citroën ${ }^{(2)}$ | 56,844 | 79,832 | 136,980 | 162,758 | 191,935 | 201,338 | 89,548 | 146,689 |
| Renault | 40,508 | 84,681 | 104,811 | 224,469 | 203,024 | 172,502 | 101,412 | 148,404 |
| Renault Trucks | - | - | 8,321 | 11,378 | 4,439 | 5,271 | 3,405 | 0 |
| Sovam-Etalmobil | 86 | 71 | 42 | 26 | 17 | 3 | 5 | 0 |
| TOTAL | 97,438 | 164,584 | 250,154 | 398,631 | 399,415 | 379,114 | 194,370 | 295,093 |
| 4x4 |  |  |  |  |  |  |  |  |
| Peugeot |  | 1,730 |  |  |  |  |  |  |
| Pick-ups, small vans |  |  |  |  |  |  |  |  |
| Dacia | - | - | 12,580 | 11,208 | - | 6,423 | 7,019 | 7,020 |

(1) World production of French manufacturers as of 1997.
(2) Including Talbot up to 1985.
(3) Including Dacia Logan.

Source: CCFA.

## EXPORTS OF FRENCH AUTOMOBILE MANUFACTURERS

As of 1996, deliveries of French manufacturers include both assembled vehicles and KD/CKD units. Vehicles delivered to French Overseas Departments are no longer counted in deliveries outisde France. Dacia's exports are included in the scope of consolidation as of 2005, Renault Trafic's are included as of 2006, and Renault Samsung Motors as of $2007(180,973)$.
Also, certain deliveries are assigned to regions but not countries.

## NEW PASSENGER CAR DELIVERIES BY DESTINATION

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Europe ${ }^{(1)}$ | 1,202,834 | 1,645,276 | 2,636,150 | 2,660,616 | 2,777,968 | 2,266,279 | 2,120,054 | 2,331,256 |
| of which: European Union ${ }^{(2)}$ | 946,760 | 1,479,316 | 2,261,904 | 2,343,310 | 2,420,691 | 1,906,629 | 1,879,124 | 1,893,455 |
| Germany | 202,939 | 277,424 | 337,743 | 316,509 | 306,231 | 287,149 | 453,617 | 299,072 |
| Austria | 35,775 | 36,175 | 41,510 | 42,720 | 43,406 | 43,189 | 47,424 | 50,767 |
| Belgium-Luxembourg | 105,966 | 144,896 | 172,806 | 173,205 | 165,486 | 168,273 | 158,251 | 182,241 |
| Denmark | 4,059 | 13,919 | 30,239 | 38,020 | 37,827 | 31,722 | 14,857 | 27,801 |
| Spain | 100,640 | 297,846 | 556,934 | 523,571 | 519,017 | 326,495 | 299,407 | 302,663 |
| Greece |  | 11,458 | 54,270 | 32,723 | 31,769 | 26,713 | 13,136 | 10,744 |
| Italy | 381,626 | 324,952 | 353,616 | 341,043 | 388,295 | 293,976 | 339,196 | 317,851 |
| Netherlands | 84,063 | 95,340 | 120,438 | 97,673 | 105,103 | 99,265 | 79,864 | 108,951 |
| Portugal | 14,729 | 59,459 | 68,375 | 58,732 | 57,473 | 55,084 | 39,309 | 58,750 |
| United Kingdom | 156,071 | 245,989 | 432,507 | 364,967 | 376,050 | 262,015 | 225,536 | 280,244 |
| Sweden | 13,060 | 18,001 | 31,473 | 34,518 | 38,209 | 18,121 | 9,556 | 16,691 |
| 10 new member States |  |  |  | 142,234 | 162,776 | 153,332 | 114,391 | 130,576 |
| 12 new member States |  |  |  | 283,512 | 321,102 | 266,698 | 161,382 | 176,330 |
| of which: CEEC/CIS ${ }^{(3)}$ | 23,619 | 31,569 | 164,814 | 154,964 | 195,460 | 224,787 | 100,240 | 206,868 |
| Hungary |  | 2,040 | 23,887 | 26,660 | 20,064 | 17,766 | 4,657 | 6,156 |
| Poland |  | 806 | 59,093 | 46,373 | 54,784 | 53,025 | 39,977 | 53,521 |
| Romania |  |  | 7,520 | 135,140 | 148,290 | 103,502 | 42,841 | 41,804 |
| Russia |  |  | 6,042 | 110,308 | 139,576 | 177,610 | 80,682 | 158,018 |
| of which: Switzerland | 51,821 | 43,832 | 45,654 | 38,113 | 40,352 | 38,812 | 38,840 | 50,740 |
| of which: Turkey |  | 13,069 | 148,264 | 111,852 | 108,890 | 87,572 | 96,204 | 168,456 |
| Africa | 133,213 | 45,675 | 69,865 | 133,996 | 145,483 | 151,256 | 151,611 | 171,484 |
| of which: South Africa | 22,439 | 0 | 13,913 | 28,216 | 11,686 | 5,637 | 7,804 | 14,711 |
| North Africa | 15,542 | 20,432 | 37,236 | 85,805 | 111,815 | 132,101 | 133,041 | 139,790 |
| Nigeria | 61,133 | 8,319 | 8,860 | 11,091 | 12,270 | 6,244 | 204 | 210 |
| North and South America | 145,204 | 29,360 | 230,270 | 363,711 | 471,245 | 483,777 | 391,503 | 559,780 |
| of which: Argentina | 11,899 | 516 | 97,605 | 98,588 | 121,282 | 122,942 | 93,781 | 149,746 |
| Brazil |  |  | 80,205 | 160,949 | 197,369 | 280,258 | 248,973 | 320,930 |
| Colombia | 11,885 | 9,112 | 16,659 | 49,853 | 5,819 | 2,807 | 3,510 | 6,329 |
| Mexico |  | 20 | 1,408 | 28,623 | 44,601 | 23,298 | 13,883 | 24,822 |
| Asia ${ }^{(1)}$ | 26,178 | 96,645 | 166,261 | 499,791 | 659,491 | 751,237 | 845,922 | 1,201,459 |
| of which: Japan | 883 | 14,264 | 15,976 | 14,534 | 11,785 | 9,910 | 5,098 | 12,346 |
| China |  | 3,960 | 54,334 | 205,247 | 211,457 | 180,179 | 278,739 | 392,569 |
| Iran | 12,836 | 29,852 | 45,722 | 235,652 | 199,701 | 358,694 | 365,277 | 516,121 |
| India |  |  |  |  | 16,934 | 17,592 | 3,892 | 4,488 |
| South Korea |  |  |  | 121,106 | 120,013 | 104,028 | 133,977 | 157,824 |
| Pacific | 6,290 | 5,761 | 9,984 | 16,532 | 20,320 | 15,591 | 8,100 | 14,079 |
| of which: Australia | 2,398 | 820 | 2,765 | 12,614 | 15,063 | 10,762 | 4,937 | 9,761 |
| TOTAL ALL CATEGORIES | 1,529,652 | 1,881,998 | 3,174,447 | 3,738,684 | 4,109,972 | 3,736,921 | 3,542,282 | 4,306,065 |
| KD and CKD units | 471,744 | 208,241 |  |  |  |  |  |  |

NEW COMMERCIAL VEHICLES BY DESTINATION

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Europe ${ }^{(1)}$ | 88,235 | 174,998 | 379,289 | 471,483 | 490,820 | 473,705 | 251,928 | 357,998 |
| of which: European Union ${ }^{(2)}$ | 74,382 | 156,268 | 312,421 | 414,855 | 448,562 | 411,784 | 224,591 | 312,293 |
| Germany | 17,490 | 23,581 | 50,081 | 56,511 | 60,927 | 59,809 | 38,001 | 46,406 |
| Austria | 2,185 | 3,702 | 4,697 | 6,131 | 6,830 | 7,956 | 5,498 | 6,797 |
| Belgium-Luxembourg | 11,455 | 18,383 | 22,857 | 30,049 | 30,963 | 34,012 | 24,811 | 29,330 |
| Spain | 71 | 44,110 | 57,516 | 77,179 | 63,691 | 40,419 | 17,026 | 28,263 |
| Italy | 26,207 | 19,923 | 35,910 | 36,882 | 45,457 | 41,408 | 34,731 | 39,690 |
| Netherlands | 8,234 | 7,995 | 23,087 | 16,574 | 19,729 | 20,926 | 11,097 | 13,848 |
| Portugal | 2,805 | 14,291 | 34,551 | 24,738 | 22,334 | 19,242 | 13,397 | 18,557 |
| United Kingdom | 8,390 | 21,127 | 55,647 | 75,574 | 69,972 | 62,972 | 35,411 | 60,997 |
| 10 new member States |  |  |  | 35,439 | 45,694 | 49,057 | 20,802 | 28,891 |
| 12 new member States |  |  |  | 55,569 | 64,926 | 75,366 | 22,934 | 33,784 |
| of which: CEEC/CIS ${ }^{(3)}$ | 361 | 2,781 | 25,100 | 25,932 | 13,392 | 20,370 | 4,042 | 16,121 |
| Poland | 301 | 97 | 5,624 | 14,762 | 19,019 | 21,606 | 10,546 | 14,258 |
| of which: Switzerland | 3,317 | 2,921 | 4,293 | 7,371 | 8,123 | 8,174 | 7,874 | 8,500 |
| Africa | 75,802 | 18,320 | 16,074 | 26,118 | 24,055 | 30,466 | 27,146 | 27,769 |
| of which: North Africa | 18,334 | 8,588 | 13,509 | 20,141 | 21,107 | 26,601 | 24,961 | 24,690 |
| North and South America | 5,875 | 5,453 | 36,682 | 42,367 | 59,664 | 68,808 | 55,553 | 85,810 |
| Asia ${ }^{(1)}$ | 6,930 | 11,302 | 8,260 | 7,622 | 7,481 | 7,356 | 3,804 | 5,632 |
| Pacific | 776 | 1,364 | 1,797 | 2,377 | 3,512 | 3,238 | 1,611 | 2,208 |
| TOTAL ALL CATEGORIES | 178,126 | 213,502 | 444,516 | 553,680 | 586,686 | 585,270 | 340,931 | 480,430 |
| KD and CKD units | 39,428 | 12,207 |  |  |  |  |  |  |

(1) As of 2004, exports by Cyprus are included in Europe, rather than Asia.
(2) European Union: 9 countries in 1980; 10 countries in 1985; 12 countries between 1990 and 1994; 15 countries between 1995 and 2003; 25 countries from 2004 to 2005; 27 countries since 2006. (3) CCEC/CIS: Excluding the 10 new countries that joined the European Union in 2004 and 2005, and the 12 that joined in 2006.

Source: CCFA.

## PHYSICAL AND FINANEIAL DATA FOR THEAUTOMOBILE MANUFACTURING INDUSTRY

Physical and financial data are taken from surveys (known as the EAE reports) conducted every year of French companies in the automotive manufacturing industry. Since 2008, they have been replaced by the ESANE information system, combining both survey and administrative data.
These surveys are one of the main sources of information for French industry. The SESSI, formerly the statistics department of the Government Secretary for Industry now attached to INSEE, uses the surveys. These data reflect the businesses of French and foreign-owned companies with operations in France. Their core businesses may extend to other countries.
Changes such as the creation, reorganization, acquisition or sale of companies can result in significant variations from one year to another.
The introduction of a new economic category, jointly using administrative and survey data (particularly
for comparison) and new statistical regulations (decision-makers, etc.) are the cause of a slight reduction in the sector's scope between 2007 and 2008.

|  | Units | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | $2010{ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PHYSICAL DATA |  |  |  |  |  |  |  |  |  |
| No. of employees ${ }^{(2)}$ | units | 320,922 | 216,848 | 190,830 | 176,803 | 173,621 |  |  |  |
| Employees on 31/12 (excluding temporary staff) |  |  |  |  |  |  | 148,898 | 145,000 | 137,000 |
| Production in France | thousand |  |  | 3,348 | 3,169 | 3,016 | 2,569 | 2,048 | 2,229 |
| Production/employee |  |  |  | 17.5 | 17.9 | 17.4 | 17.3 | 14.1 | 16.3 |
| FINANCIAL DATA |  |  |  |  |  |  |  |  |  |
| Net sales | € million | 19,251 | 49,472 | 73,684 | 87,085 | 91,770 | 82,838 | 69,800 | 82,000 |
| Export sales | € million | 7,511 | 18,817 | 42,290 | 52,577 | 54,237 |  |  |  |
| Exports as a \% of total sales | \% | 39.0\% | 38.0\% | 57.4\% | 60.4\% | 59.1\% |  |  |  |
| Value added (VA) before tax | € million | 5,883 | 10,650 | 13,282 | 12,516 | 13,456 | 10,076 | 7,391 | 9,500 |
| Value added/sales | \% | 30.6\% | 21.5\% | 18.0\% | 14.4\% | 14.7\% | 12.2\% | 10.6\% | 11.6\% |
| Value added/employee | € thousand | 18 | 49 | 70 | 71 | 78 | 68 | 51 | 69 |
| Social security costs | € million | 1,452 | 1,860 | 2,153 | 2,550 | 2,597 | 2,271 |  |  |
| Social security costs/employee | € thousand | 4.5 | 8.6 | 11.3 | 14.4 | 15.0 | 15.3 |  |  |
| Wages and salaries | € million | 3,254 | 4,271 | 5,093 | 6,331 | 6,511 | 5,972 |  |  |
| Wages and salaries/employee | € thousand | 10.1 | 19.7 | 26.7 | 35.8 | 37.5 | 40.1 |  |  |
| Personnel costs | € million | 4,706 | 6,132 | 7,246 | 8,881 | 9,108 | 8,242 |  |  |
| Personnel costs/employee | € thousand | 14.7 | 28.3 | 38.0 | 50.2 | 52.5 | 55.4 |  |  |
| Personnel costs/VA | \% | 80.0\% | 57.6\% | 54.6\% | 71.0\% | 67.7\% | 81.8\% |  |  |
| Operating cash flow | € million | 928 | 3,855 | 5,201 | 2,522 | 3,374 | 886 | -1,196 |  |
| Operating cash flow / VA | \% | 15.8\% | 36.2\% | 39.2\% | 20.2\% | 25.1\% | 8.8\% | -16.2\% |  |
| Interest expense | € million | 484 | 1,170 | 1,178 | 704 | 874 |  |  |  |
| Interest expense / VA | \% | 8.2\% | 11.0\% | 8.9\% | 5.6\% | 6.5\% |  |  |  |
| Interest income | € million | 207 | 1,095 | 2,508 | 1,157 | 1,851 |  |  |  |
| Interest income / VA | \% | 3.5\% | 10.3\% | 18.9\% | 9.2\% | 13.8\% |  |  |  |
| Net interest income (expense) | € million | -276 | -74 | 1,330 | 453 | 977 |  |  |  |
| Net interest income (expense) / VA | \% | -4.7\% | -0.7\% | 10.0\% | 3.6\% | 7.3\% |  |  |  |
| Cash flow | € million | 638 | 2,918 | 5,499 | 1,682 | 3,504 |  |  |  |
| Cash flow / VA | \% | 10.8\% | 27.4\% | 41.4\% | 13.4\% | 26.0\% |  |  |  |
| Net income (loss) | € million | -26 | 969 | 2,851 | -243 | 160 | -3,702 | -4,900 |  |
| Net income / sales | \% | -0.1\% | 2.0\% | 3.9\% | -0.3\% | 0.2\% | -4.5\% | -7.0\% |  |
| Capital expenditure | € million | 1,018 | 3,139 | 3,807 | 2,967 | 2,545 | 2,500 | 1,800 | 1,500 |
| Capital expenditure / sales | \% | 5.3\% | 6.3\% | 5.2\% | 3.4\% | 2.8\% | 3.0\% | 2.6\% | 1.8\% |
| Capital expenditure / VA | \% | 17.3\% | 29.5\% | 28.7\% | 23.7\% | 18.9\% | 24.8\% | 24.4\% | 15.8\% |

(1) CCFA estimations, the same for variable employee figures in 2009 and investments since 2008:
(2) Average employee numbers, corrected by the balance of employees hired (temporary staff) and quoted as hired staff.

## PHYSICAL AND FINANCIAL DATA <br> ON THE AUTOMOTIVE EQUIPMENT INDUSTRY

Physical and financial data in the table below are taken from surveys (known as the EAE reports) conducted every year of French companies in the automotive equipment manufacturing industry and from 2008, from the new ESANE information system.
In 1993, a new French business category, standardized throughout the European Union, was put in place.
A number of companies were reclassified in the metalworking, electrical equipment and car seating industries, resulting in a statistical break in data.
Since 2008, this category has become the NA F2, still standardized throughout the European Union.
OEM companies, electrical equipment manufacturers for engines and vehicles and car seat $m=$ anufacturers are now included in this category.
Companies listed in the new "automotive equipment manufacturing" sector do not represent, therefore, all suppliers of the automotive industry. Added to these should be manufacturers of glass, tires, doors and locks and automotive springs...
In addition to these activities, the automotive manufacturing and automotive equipment manufacturing industries purchase a number of intermediate products (metals, rubber, plastics, etc.), services (consulting, research, advertising, etc.) and capital goods from other sectors.

|  | Units | 1980 | 1990 | 2000 | 2006 | $2007{ }^{(1)}$ | 2008 | 2009 | $2010{ }^{(2)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PHYSICAL DATA |  |  |  |  |  |  |  |  |  |
| No. of companies (> 20 employees) | units | 320 | 320 | 243 | 200 | 192 | 653 | 556 |  |
| No. of employees ${ }^{(3)}$ | units | 143,347 | 112,963 | 94,171 | 82,273 | 73,110 |  |  |  |
| Employees on 31/12 (excluding temp | ff) ${ }^{(2)}$ |  |  |  |  |  | 73,210 | 66,000 | 60,000 |
| FINANCIAL DATA |  |  |  |  |  |  |  |  |  |
| Net sales | € million | 5,637 | 14,452 | 17,766 | 19,372 | 18,149 | 20,464 | 14,741 | 16,800 |
| Export sales | € million | 1,301 | 4,018 | 7,512 | 8,452 | 8,676 |  |  |  |
| Exports as a \% of total sales | \% | 23.1\% | 27.8\% | 42.3\% | 43.6\% | 47.8\% |  |  |  |
| Percentage of production exported (source: FIEV) |  |  |  |  |  |  | 53\% | 54\% | 51\% |
| Value added (VA) before tax | € million | 2,251 | 4,530 | 4,643 | 4,691 | 4,276 | 4,403 | 3,442 |  |
| Value added/sales before tax \% | \% | 39.9\% | 31.3\% | 26.1\% | 24.2\% | 23.6\% | 21.5\% | 23.3\% |  |
| Value added/employee before tax | $€$ thousand | 16 | 40 | 49 | 57 | 58 | 60 | 52 |  |
| Social security costs | € million | 503 | 867 | 902 | 996 | 880 | 1,046 |  |  |
| Social security costs/employee | $€$ thousand | 3.5 | 7.7 | 9.6 | 12.1 | 12.0 | 14.3 |  |  |
| Wages and salaries | € million | 1,239 | 2,060 | 2,213 | 2,354 | 2,086 | 2,489 |  |  |
| Wages and salaries/employee | $€$ thousand | 8.6 | 18.2 | 23.5 | 28.6 | 28.5 | 34.0 |  |  |
| Personnel costs/VA | Value added | 1,742 | 2,926 | 3,115 | 3,350 | 2,967 | 3,535 |  |  |
| Personnel costs/employee | € thousand | 12.2 | 25.9 | 33.1 | 40.7 | 40.6 | 48.3 |  |  |
| Personnel costs | \% | 77.4\% | 64.6\% | 67.1\% | 71.4\% | 69.4\% | 80.3\% |  |  |
| Operating cash flow | € million | 418 | 1,337 | 1,206 | 979 | 1,014 | 541 | 3 |  |
| Operating cash flow/VA | \% | 18.6\% | 29.5\% | 26.0\% | 20.9\% | 23.7\% | 12.3\% | 0.1\% |  |
| Interest expense | € million | 186 | 387 | 440 | 288 | 262 |  |  |  |
| Interest expense/VA | \% | 8.2\% | 8.5\% | 9.5\% | 6.1\% | 6.1\% |  |  |  |
| Interest income | € million | 36 | 213 | 337 | 336 | 268 |  |  |  |
| Interest income/VA | \% | 1.6\% | 4.7\% | 7.3\% | 7.2\% | 6.3\% |  |  |  |
| Net interest income (expense) | € million | -150 | -174 | -103 | 48 | 5 |  |  |  |
| Net interest income (expense)/VA | \% | -6.7\% | -3.8\% | -2.2\% | 1.0\% | 0.1\% |  |  |  |
| Cash flow | € million | 237 | 883 | 889 | 777 | 697 |  |  |  |
| Cash flow/VA | \% | 10.5\% | 19.5\% | 19.2\% | 16.6\% | 16.3\% |  |  |  |
| Net income (loss) | € million | 54 | 400 | -92 | 103 | 141 | -248 | -466 |  |
| Net income/sales | \% | 1.0\% | 2.8\% | -0.5\% | 0.5\% | 0.8\% | -1.2\% | -3.2\% |  |
| Capital expenditure | € million | 328 | 899 | 1,024 | 651 | 485 |  |  |  |
| Capital expenditure/sales | \% | 5.8\% | 6.2\% | 5.8\% | 3.4\% | 2.7\% |  |  |  |
| Capital expenditure/VA | \% | 14.6\% | 19.8\% | 22.0\% | 13.9\% | 11.3\% |  |  |  |

(1) In 2007, a part of the reduction can be explained by the reclassification of certain companies under other business nomenclatures.
(2) FIEV estimations, the same for variable employee figures in 2009.
(3) Average employee numbers, corrected by the balance of employees hired (temporary staff) and quoted as hired staff

REGISTRATIONS
NEW PASSENGER CAR REGISTRATIONS BY MAKE
The special French Temporary Transit series was included in the new passenger car registrations as of 2004.

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 270,983 | 266,822 | 261,508 | 262,048 | 281,480 | 295,431 | 346,437 | 328,146 |
| Peugeot ${ }^{(1)}$ | 414,335 | 498,481 | 397,547 | 380,869 | 373,303 | 364,523 | 391,944 | 400,663 |
| Dacia |  |  |  | 18,753 | 32,641 | 43,525 | 61,217 | 104,641 |
| Renault | 759,312 | 639,440 | 602,415 | 487,969 | 459,349 | 463,019 | 517,093 | 497,820 |
| Others France | 56 | 146 | 63 | 84 | 68 | 33 | 73 | 54 |
| TOTAL FRANCE ${ }^{(2)}$ | 1,444,686 | 1,404,889 | 1,261,533 | 1,149,723 | 1,146,841 | 1,166,531 | 1,316,764 | 1,331,324 |
| Alfa Romeo | 25,380 | 15,916 | 12,774 | 14,909 | 13,959 | 10,316 | 11,732 | 13,033 |
| Audi | 17,455 | 32,762 | 34,937 | 44,021 | 48,121 | 47,871 | 49,109 | 50,936 |
| BMW | 17,239 | 29,580 | 31,576 | 40,749 | 49,602 | 49,194 | 43,414 | 46,074 |
| Chrysler | 16 | 4,084 | 4,827 | 4,877 | 4,014 | 2,485 | 1,085 | 880 |
| Daewoo | - | - | 11,731 | 1 |  |  |  |  |
| GM Daewoo |  |  |  | 3 |  |  |  |  |
| Chevrolet |  |  |  | 7,617 | 8,971 | 9,156 | 21,074 | 21,247 |
| Daihatsu | - | 0 | 1,043 | 1,902 | 2,848 | 1,853 | 1,914 | 1,083 |
| Dodge |  |  |  | 1,323 | 2,867 | 2,564 | 1,358 | 857 |
| Fiat | 53,147 | 128,822 | 95,983 | 50,405 | 53,119 | 73,504 | 82,290 | 72,717 |
| Ford | 68,426 | 159,575 | 117,061 | 96,123 | 103,078 | 112,128 | 133,079 | 114,810 |
| Honda | 8,293 | 14,002 | 8,716 | 11,720 | 15,653 | 12,382 | 14,669 | 11,251 |
| Hyundai | - | 0 | 11,019 | 26,812 | 26,835 | 18,454 | 21,516 | 18,785 |
| Jaguar | 269 | 1,290 | 1,939 | 1,769 | 1,567 | 1,678 | 1,169 | 1,126 |
| Jeep | - | 3,824 | 3,001 | 3,561 | 4,894 | 2,278 | 1,183 | 1,177 |
| Kia | - | 0 | 2,631 | 15,021 | 15,476 | 15,750 | 21,164 | 24,056 |
| Lada | 13,069 | 15,758 | 1,867 | 1,043 | 622 | 176 | 98 | 346 |
| Lancia | 6,801 | 18,225 | 5,864 | 4,011 | 4,260 | 4,765 | 4,839 | 3,368 |
| Land Rover | 237 | 3,611 | 7,570 | 5,320 | 7,480 | 3,177 | 2,419 | 2,735 |
| Mazda | 13,021 | 18,563 | 6,366 | 13,869 | 14,529 | 13,473 | 13,096 | 10,232 |
| Mercedes | 14,430 | 28,605 | 43,389 | 58,881 | 61,755 | 51,584 | 50,927 | 45,612 |
| Mini | - | - | - | 9,621 | 16,041 | 19,015 | 17,777 | 18,007 |
| Mitsubishi | 2,788 | 4,298 | 5,575 | 3,118 | 5,463 | 2,571 | 2,131 | 3,514 |
| Nissan-Infiniti | 17,700 | 25,707 | 31,330 | 31,418 | 32,821 | 38,302 | 46,070 | 54,351 |
| Opel | 32,709 | 113,490 | 133,576 | 99,266 | 99,680 | 89,790 | 89,265 | 94,877 |
| Porsche | 1,060 | 1,297 | 825 | 2,305 | 2,879 | 1,645 | 2,112 | 2,073 |
| Rover | 20,690 | 41,147 | 13,474 | 239 | 13 | 0 | 0 | 0 |
| Saab | 179 | 2,459 | 3,265 | 3,037 | 3,369 | 3,174 | 1,585 | 574 |
| Santana | - | 1,746 | 4,231 | 101 | 183 | 144 | 99 | 27 |
| Seat | 306 | 48,052 | 40,562 | 35,017 | 37,996 | 34,774 | 38,364 | 30,645 |
| Skoda | 1,636 | 1,825 | 11,570 | 16,305 | 18,367 | 17,399 | 19,003 | 18,533 |
| Smart | - | - | 6,645 | 10,080 | 8,062 | 8,669 | 7,920 | 6,408 |
| Ssangyong | - | 0 | 19 | 4,509 | 3,878 | 595 | 472 | 451 |
| Subaru | - | 0 | 2,312 | 1,509 | 1,791 | 1,234 | 1,405 | 1,146 |
| Suzuki | - | 0 | 11,355 | 25,536 | 30,874 | 25,353 | 29,056 | 22,070 |
| Toyota-Lexus | 13,095 | 15,839 | 43,698 | 97,217 | 103,460 | 92,279 | 90,320 | 67,311 |
| Volkswagen | 75,727 | 155,971 | 152,868 | 140,803 | 142,634 | 144,506 | 150,392 | 146,538 |
| Volvo | 8,207 | 12,415 | 6,777 | 10,616 | 13,772 | 11,001 | 12,007 | 11,841 |
| FOREIGN TOTAL ${ }^{(2)}$ | 428,516 | 904,241 | 872,351 | 896,022 | 962,831 | 924,838 | 985,634 | 920,345 |
| TOTAL ALL CATEGORIES | 1,873,202 | 2,309,130 | 2,133,884 | 2,045,745 | 2,109,672 | 2,091,369 | 2,302,398 | 2,251,669 |
| of which Temporary Transit |  | - | - | 45,196 | 45,129 | 41,086 | 33,727 | 39,011 |
| TOTAL FRANCE as a \% | 77.1\% | 60.8\% | 59.1\% | 56.2\% | 54.4\% | 55.8\% | 57.2\% | 59.1\% |
| FOREIGN TOTAL AS A \% | 22.9\% | 39.2\% | 40.9\% | 43.8\% | 45.6\% | 44.2\% | 42.8\% | 40.9\% |

(1) Including Talbot up to 1985.
(2) Including others.

USED PASSENGER CAR REGISTRATIONS

|  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 units |  |
| TOTAL ALL CATEGORIES | $4,441,423$ | $4,758,750$ | $5,082,122$ | $5,465,603$ | $5,570,764$ | $5,393,045$ | $5,240,411$ | $5,386,007$ |
| Used/new ratio | 2.4 | 2.1 | 2.4 | 2.7 | 2.6 | 2.6 | 2.3 |  |

USED LIGHT COMMERCIAL VEHICLE REGISTRATIONS

|  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1980 | 1990 |  |  |  |  | 2000 | 2006 |

## RECISTRATIONS

NEW DIESEL PASSENGER CAR REGISTRATIONS BY MAKE
The special French Temporary Transit series was included in the new passenger car registrations as of 2004.

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 24,158 | 111,881 | 138,628 | 182,296 | 217,725 | 239,593 | 256,454 | 243,841 |
| Peugeot ${ }^{(1)}$ | 65,199 | 189,322 | 206,153 | 277,412 | 276,877 | 278,689 | 295,599 | 307,518 |
| Dacia |  |  |  | 9,329 | 21,603 | 33,846 | 35,483 | 53,737 |
| Renault | 45,862 | 205,374 | 257,909 | 344,627 | 332,703 | 369,788 | 377,769 | 352,530 |
| TOTAL FRANCE ${ }^{(2)}$ | 135,219 | 506,577 | 602,711 | 813,697 | 848,908 | 921,916 | 965,305 | 957,626 |
| Alfa Romeo | - | 2,524 | 7,444 | 12,436 | 12,132 | 9,079 | 8,307 | 8,432 |
| Audi | 19,591 | 13,495 | 25,901 | 40,085 | 42,496 | 43,243 | 44,403 | 45,201 |
| BMW-Mini | - | 8,271 | 21,065 | 37,648 | 47,783 | 52,348 | 46,578 | 50,906 |
| Chrysler-Dodge-Jeep | - | - | 4,161 | 8,278 | 11,069 | 7,135 | 3,536 | 2,863 |
| Fiat-Lancia | 10,352 | 33,913 | 38,337 | 30,580 | 33,054 | 42,262 | 35,445 | 28,240 |
| Ford | 1,833 | 56,331 | 58,896 | 72,572 | 77,414 | 96,417 | 98,745 | 89,334 |
| Honda |  |  | 413 | 7,586 | 10,442 | 7,298 | 6,575 | 5,029 |
| Hyundai | - | - | 5,510 | 22,628 | 22,961 | 12,675 | 11,099 | 13,174 |
| Kia |  |  | 1,200 | 10,493 | 12,168 | 12,025 | 12,750 | 15,428 |
| Land Rover | - | 2,980 | 5,656 | 5,110 | 7,330 | 3,138 | 2,368 | 2,637 |
| Mazda | - | 5,200 | 3,204 | 9,189 | 9,480 | 8,615 | 8,519 | 6,768 |
| Mercedes | 10,635 | 15,676 | 30,007 | 51,120 | 55,140 | 46,859 | 46,125 | 41,460 |
| Mitsubishi | - | 1,623 | 3,227 | 2,332 | 4,730 | 2,053 | 1,370 | 3,102 |
| Nissan-Infiniti | 694 | 4,982 | 15,533 | 18,101 | 21,858 | 26,832 | 30,361 | 35,092 |
| Opel | 6,178 | 28,218 | 63,726 | 69,812 | 72,605 | 64,629 | 59,335 | 63,751 |
| Rover | - | 4,419 | 7,480 | 154 | 5 | 0 | 0 | 0 |
| Seat | - | 14,367 | 27,861 | 28,882 | 32,128 | 30,402 | 33,170 | 25,462 |
| Skoda | - | - | 7,741 | 12,627 | 15,146 | 15,548 | 15,362 | 14,781 |
| Suzuki | - | - | 3,165 | 16,514 | 17,544 | 14,240 | 13,282 | 9,263 |
| Toyota-Lexus | - | 3,594 | 12,282 | 58,789 | 64,843 | 55,623 | 43,266 | 35,744 |
| Volkswagen | - | 50,975 | 89,487 | 114,029 | 119,077 | 129,683 | 123,629 | 118,702 |
| Volvo | 1,198 | 4,097 | 4,786 | 9,845 | 12,717 | 10,590 | 11,799 | 11,614 |
| FOREIGN TOTAL ${ }^{(2)}$ | 50,815 | 255,477 | 443,774 | 649,969 | 714,153 | 699,064 | 663,190 | 635,547 |
| TOTAL ALL CATEGORIES | 186,034 | 762,054 | 1,046,485 | 1,463,666 | 1,563,061 | 1,620,980 | 1,628,495 | 1,593,173 |
| of which Temporary Transit | - | - | - | 35,969 | 37,622 | 36,542 | 30,759 | 34,432 |
| \% diesel | 9.9\% | 33.0\% | 49.0\% | 71.5\% | 74.1\% | 77.5\% | 70.7\% | 70.8\% |
| TOTAL FRANCE as a \% | 72.7\% | 66.5\% | 57.6\% | 55.6\% | 54.3\% | 56.9\% | 59.3\% | 60.1\% |
| FOREIGN TOTAL AS A \% | 27.3\% | 33.5\% | 42.4\% | 44.4\% | 45.7\% | 43.1\% | 40.7\% | 39.9\% |

(1) Including Talbot up to 1985.
(2) Including others.

NEW LIGHT COMMERCIAL VEHICLE REGISTRATIONS (UP TO 5T) BY MAKE

(1) Including Talbot up to 1985
(2) Including others
(3) 2006 and more recent data are not comparable to data from prior years because some models were reclassified to "Other France" and "Foreign"

NEW PASSENGER CARS AND LIGHT COMMERCIAL VEHICLE REGISTRATIONS BY MAKE
The special French Temporary Transit series was included in the new passenger car registrations as of 2004.

|  | 1980 | 1990 | 2000 | $2006{ }^{(1)}$ | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Citroën | 324,228 | 347,780 | 338,556 | 336,834 | 353,381 | 374,024 | 413,270 | 398,984 |
| Peugeot | 473,321 | 559,294 | 472,497 | 456,164 | 454,353 | 446,779 | 458,380 | 472,891 |
| Dacia |  |  |  | 18,753 | 32,643 | 43,578 | 66,454 | 110,075 |
| Renault | 875,914 | 801,989 | 742,167 | 639,027 | 609,881 | 607,769 | 633,591 | 633,411 |
| TOTAL FRANCE | 1,673,775 | 1,709,624 | 1,553,323 | 1,451,162 | 1,450,814 | 1,472,643 | 1,572,300 | 1,615,943 |
| Fiat | 61,473 | 138,961 | 121,236 | 74,726 | 86,190 | 109,907 | 114,663 | 107,376 |
| Ford | 77,525 | 175,655 | 135,171 | 121,147 | 129,536 | 136,893 | 153,276 | 135,247 |
| Land Rover | 882 | 6,329 | 9,427 | 6,410 | 8,698 | 4,388 | 3,497 | 4,285 |
| Mercedes | 19,925 | 39,761 | 66,528 | 79,058 | 85,177 | 74,093 | 67,856 | 64,663 |
| Nissan-Infiniti | 18,561 | 30,770 | 36,527 | 43,065 | 42,871 | 46,751 | 52,568 | 61,658 |
| Opel | 33,373 | 115,898 | 141,137 | 112,202 | 112,326 | 101,396 | 96,037 | 102,072 |
| Rover | 20,812 | 41,343 | 13,564 | 239 | 13 | 0 | 0 | 0 |
| Seat | 306 | 51,999 | 42,230 | 35,464 | 38,432 | 35,150 | 38,813 | 31,080 |
| Toyota-Lexus | 20,207 | 21,938 | 45,469 | 100,449 | 109,664 | 99,298 | 94,668 | 71,324 |
| Volkswagen | 83,818 | 165,644 | 166,687 | 152,742 | 155,812 | 158,219 | 161,898 | 159,787 |
| FOREIGN TOTAL | 477,314 | 993,301 | 995,527 | 1,034,614 | 1,120,320 | 1,078,999 | 1,104,084 | 1,053,338 |
| TOTAL ALL CATEGORIES | 2,151,089 | 2,702,925 | 2,548,850 | 2,485,776 | 2,571,134 | 2,551,642 | 2,676,384 | 2,669,281 |
| FRANCE TOTAL as a \% | 77.8\% | 63.3\% | 60.9\% | 58.4\% | 56.4\% | 57.7\% | 58.7\% | 60.5\% |
| FOREIGN TOTAL as a \% | 22.2\% | 36.7\% | 39.1\% | 41.6\% | 43.6\% | 42.3\% | 41.3\% | 39.5\% |

FOREIGN TOTAL as a \%
22.2\% 36.7\%
(1) See note (3) on page 75.

NEW HEAVY TRUCK (OVER 5T) REGISTRATIONS BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Renault Trucks | 17,984 | 20,453 | 20,818 | 18,805 | 16,843 | 19,359 | 12,158 | 10,908 |
| TOTAL FRANCE | 18,312 | 20,738 | 20,992 | 18,966 | 16,971 | 19,472 | 12,295 | 10,964 |
| DAF | 1,881 | 3,460 | 4,365 | 5,464 | 5,995 | 6,579 | 3,752 | 4,464 |
| Iveco | 6,578 | 7,204 | 6,998 | 5,795 | 5,385 | 5,838 | 4,120 | 4,003 |
| MAN | 327 | 1,433 | 3,498 | 3,763 | 5,171 | 5,530 | 3,630 | 2,729 |
| Mercedes | 8,014 | 9,500 | 9,976 | 9,119 | 8,879 | 9,610 | 5,482 | 5,229 |
| Scania | 1,389 | 2,711 | 4,963 | 3,893 | 4,200 | 4,156 | 2,176 | 2,553 |
| Volvo | 3,724 | 4,647 | 6,739 | 5,691 | 5,522 | 5,739 | 3,615 | 3,938 |
| FOREIGN TOTAL | 23,534 | 29,290 | 36,924 | 34,157 | 35,568 | 38,032 | 23,238 | 23,257 |
| TOTAL ALL CATEGORIES | 41,846 | 50,028 | 57,916 | 53,123 | 52,539 | 57,504 | 35,533 | 34,221 |
| FRANCE TOTAL as a \% | 43.8\% | 41.5\% | 36.2\% | 35.7\% | 32.3\% | 33.9\% | 34.6\% | 32.0\% |
| FOREIGN TOTAL as a \% | 56.2\% | 58.5\% | 63.8\% | 64.3\% | 67.7\% | 66.1\% | 65.4\% | 68.0\% |

USED HEAVY TRUCK (OVER 5T) REGISTRATIONS

|  |  |  |  |  | In units |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| TOTAL | - | - | 59,056 | 55,946 | 55,012 | 54,586 | 49,452 | 55,591 |
| Used/new ratio | - | - | 1.0 | 1.1 | 1.0 | 0.9 | 1.4 |  |

NEW COACH AND BUS (OVER 5T) REGISTRATIONS BY MAKE

|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Renault | 2,126 | 1,692 | 1,633 | - | - | - | - | - |
| Divers France | 107 | 255 | 367 | - | - | - | - | - |
| Kässbohrer-Setra | 479 | 392 | 261 | - | - | - | - | - |
| Mercedes | 554 | 245 | 602 | - | - | - | - | - |
| TOTAL ALL CATEGORIES | 3,558 | 3,160 | 4,320 | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |
| Irisbus Group ${ }^{(1)}$ | - | - | - | 2,793 | 2,861 | 2,914 | 3,092 | 2,412 |
| Evobus Group ${ }^{(2)}$ | - | - | - | 915 | 974 | 1,346 | 1,851 | 1,433 |
| Neoman Bus Group ${ }^{(3)}$ | - | - | - | 475 | 550 | 527 | 658 | 559 |
| Bova | - | - | - | 217 | 262 | 155 | 150 | 116 |
| Ponticelli | - | - | - | 29 | 1 | 0 | 0 | 0 |
| Temsa | - | - | - | 371 | 343 | 284 | 384 | 309 |
| Van Hool | 57 | 250 | 230 | 212 | 151 | 157 | 117 | 169 |
| Others | - | - | - | 231 | 349 | 272 | 412 | 384 |
| GENERAL TOTAL | - | - | - | 5,243 | 5,491 | 5,655 | 6,664 | 5,382 |

(1) Irisbus Group: Irisbus, Irisbus-Heuliez, Irisbus-Renault, Karosa and Iveco.
(2) Evobus: Kässbohrer and Mercedes.
(3) Neoman Bus: MAN and Neoplan.

DENSITY (INTERNATIONAL COMPARISONS)
Number of cars and commercial vehicles per 1,000 inhabitants on $1^{\text {st }}$ January

|  | 1985 | 1995 | 2005 | 2009 |
| :--- | ---: | ---: | ---: | ---: |
| European Union 27 countries |  | - | 525 | 552 |
| European Union 15 countries <br> from 1995 | 380 | 473 | 577 | 587 |
| 12 new EU countries |  | - | 333 | 421 |
| Germany | 450 | 529 | 593 | 545 |
| Belgium | 363 | 463 | 531 | 562 |
| Spain | 276 | 430 | 569 | 610 |
| France | 446 | 520 | 596 | 599 |
| Italy | 412 | 541 | 656 | 688 |
| United Kingdom | 379 | 474 | 567 | 570 |
| Sweden | 400 | 445 | 507 | 525 |
| Poland | 117 | 229 | 378 | 509 |
| Turkey | 27 | 65 | 111 | 142 |
| Canada | 559 | 562 | 584 | 619 |
| USA | 708 | 759 | 819 | 814 |
| South Korea | 25 | 177 | 315 | 359 |
| Japan | 375 | 527 | 586 | 592 |
| Argentina | 173 | 167 | 182 | 222 |
| Brazil | 86 | 89 | 121 | 153 |
| China | 3 | 8 | 21 | 47 |
| India | 3 | 6 | 13 | 16 |
| Sare |  |  |  |  |

Source: CCFA.

TOTAL VEHICLES IN USE (1TT JANUARY 2011)
In thousands
All fuels Diesel
PASSENGER CARS

| Up to 5hp | 13,351 | 7,130 |
| :---: | :---: | :---: |
| 6 to 10hp | 16,422 | 10,354 |
| 11hp and over | 1,528 | 681 |
| Total passenger cars | 31,300 | 18,165 |
| LIGHT COMMERCIAL VEHICLES (LCV) |  |  |
| Up to 2.5T | 3,708 | 3,156 |
| From 2.5T to 3.5T | 2,101 | 2,073 |
| From 3.6T to 5T | 11 | 11 |
| Total LCVs up to 5T | 5,820 | 5,240 |
| Total passenger cars and light commercial vehicles | 37,120 | 23,405 |
| HEAVY TRUCKS OF MORE THAN 5T |  |  |
| Trucks |  |  |
| 5T to 12T | 80 | 80 |
| 12T to 16T | 50 | 50 |
| 16T to 20T | 116 | 116 |
| 20T and over | 93 | 93 |
| Total | 339 | 339 |
| Road tractors | 199 | 199 |
| Total heavy trucks | 538 | 537 |
| Coaches and buses | 86 | 83 |
| Total commercial vehicles over 5T | 624 | 620 |
| Total commercial vehicles all sizes | 6,444 | 5,861 |
| OVERALL TOTAL | 37,744 | 24,025 |

Source: CCFA estimates.

## VEHICLE OWNERSHIP

|  | Unit | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | $2010{ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Households without a vehicle | \% | 29.2\% | 23.2\% | 19.7\% | 18.0\% | 17.6\% | 17.3\% | 16.8\% | 16.5\% |
| Households with a vehicle | \% | 70.8\% | 76.8\% | 80.3\% | 82.0\% | 82.4\% | 82.7\% | 83.2\% | 83.5\% |
| Households with one vehicle | \% | 54.3\% | 50.5\% | 50.7\% | 46.3\% | 46.6\% | 46.9\% | 47.5\% | 47.6\% |
| Households with two vehicles | \% | 14.8\% | 23.0\% | 25.4\% | 30.2\% | 30.3\% | 30.5\% | 30.5\% | 30.7\% |
| Households with three or more vehicles | \% | 1.7\% | 3.3\% | 4.2\% | 5.5\% | 5.5\% | 5.3\% | 5.2\% | 5.2\% |
| Average age of vehicle | years |  | 5.90 | 7.25 | 7.9 | 8.2 | 8.1 | 8.0 | 8.0 |
| Average ownership period | years |  | 3.66 | 4.43 | 4.9 | 4.9 | 4.9 | 4.9 | 5.0 |
| Used passenger cars | \% |  | 50.0 | 56.1 | 60.8 | 61.9 | 61.9 | 59.6 | 58.9 |
| Total average kilometers | km | 12,200 | 13,041 | 13,560 | 12,430 | 12,198 | 12,015 | 11,793 | 11,755 |
| Total average petrol | km | 11,600 | 11,651 | 10,780 | 9,122 | 8,832 | 8,658 | 8,176 | 8,108 |
| Total average diesel | km | 26,200 | 20,950 | 18,140 | 15,917 | 15,590 | 15,106 | 14,819 | 14,542 |
| DOMESTIC PASSENGER ROAD TRANSPORT |  |  |  |  |  |  |  |  |  |
| By passenger car | billion pass./km | 443.8 | 568.1 | 686.9 | 718.0 | 723.9 | 716.9 | 721.4 | 727.3 |
| By coach - bus | billion pass./km | 38.0 | 41.3 | 43.0 | 44.8 | 47.0 | 48.5 | 48.9 | 49.9 |
| TOTAL TRAFFIC | billion pass./km | 549.5 | 712.2 | 838.5 | 874.0 | 882.3 | 881.7 | 884.8 | 889.2 |
| Road transport as a \% of total traffic | \% | 87.7 | 85.6 | 87.1 | 87.3 | 87.4 | 86.8 | 87.1 | 87.4 |
| ANNUAL TRAFFIC VARIATION |  |  |  |  |  |  |  |  |  |
| By passenger car | \% | - | +2.6 | +0.1 | -0.3 | 0.8 | -1.0 | 0.6 | 0.8 |
| By coach - bus | \% | - | +2.7 | +3.2 | 1.6 | 5.0 | 3.1 | 0.8 | 2.2 |

(1) Provisional data.
\%

Sources: PARCAUTO TNS-SOFRES, calculations by IFSTTAR-ADEME, INSEE and SOeS.

| TOTAL VEHICLES IN USE ON $1^{\text {ST }}$ JANUARY |  |  |  |  |  |  |  | In thousands$2011$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1980 | 1990 | 2000 | 2007 | 2008 | 2009 | 2010 |  |
| PASSENGER CARS |  |  |  |  |  |  |  |  |
| Up to 5hp | 5,090 | 8,312 | 10,572 | 12,236 | 12,323 | 12,537 | 12,946 | 13,351 |
| 6 hp to 10hp | 11,460 | 13,385 | 15,723 | 16,720 | 16,864 | 16,789 | 16,583 | 16,422 |
| Over 10hp | 1,890 | 1,313 | 1,186 | 1,444 | 1,513 | 1,523 | 1,521 | 1,528 |
| TOTAL PASSENGER CARS | 18,440 | 23,010 | 27,480 | 30,400 | 30,700 | 30,850 | 31,050 | 31,300 |
| of which diesel | 730 | 3,265 | 9,261 | 15,143 | 15,922 | 16,753 | 17,458 | 18,165 |
| COMMERCIAL VEHICLES |  |  |  |  |  |  |  |  |
| Up to 3.5T | 1,985 | 4,125 | 4,974 | 5,609 | 5,680 | 5,720 | 5,750 | 5,809 |
| From 3.5T to 5T | 103 | 20 | 12 | 11 | 10 | 10 | 10 | 11 |
| From 5T to 20T | 250 | 334 | 287 | 264 | 259 | 253 | 250 | 246 |
| 20T and over | 26 | 41 | 46 | 81 | 86 | 89 | 91 | 93 |
| Road tractors | 129 | 160 | 210 | 213 | 215 | 206 | 202 | 199 |
| TOTAL COMMERCIAL VEHICLES | 2,493 | 4,680 | 5,529 | 6,178 | 6,250 | 6,278 | 6,303 | 6,358 |
| of which diesel | 976 | 2,342 | 4,202 | 5,273 | 5,410 | 5,538 | 5,632 | 5,777 |
| COACHES AND BUSES | 57 | 68 | 80 | 83 | 83 | 84 | 85 | 86 |
| OVERALL TOTAL | 20,990 | 27,758 | 33,090 | 36,661 | 37,033 | 37,212 | 37,438 | 37,744 |
| of which diesel | 1,763 | 5,675 | 13,543 | 20,497 | 21,413 | 22,373 | 23,172 | 24,025 |

[^11]
## FUEL AND TAKATION, EMISSIONS AND CO ${ }_{2}$

MOTOR FUEL CONSUMPTION, PRICES AND TAXES

|  | Units | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FUEL CONSUMPTION |  |  |  |  |  |  |  |  |  |
| Regular gasoline | millions of liters | 4,216 | 959 |  |  |  |  |  |  |
| Premium leaded - AVSR | millions of liters | 20,007 | 19,911 | 3,924 | 112 | 26 | 0 | 0 | 0 |
| Premium unleaded | millions of liters |  | 3,406 | 14,329 | 13,566 | 13,037 | 12,054 | 10,871 | 9,501 |
| Premium unleaded 95-E10 | millions of liters |  |  |  |  |  |  | 727 | 1,379 |
| Total gasoline | millions of liters | 24,223 | 24,276 | 18,253 | 13,678 | 13,063 | 12,054 | 11,598 | 10,880 |
| Diesel | millions of liters | 11,415 | 20,664 | 32,373 | 37,740 | 39,004 | 38,849 | 38,913 | 39,749 |
| TOTAL ROAD FUEL | millions of liters | 35,638 | 44,940 | 50,627 | 51,419 | 52,067 | 50,902 | 50,510 | 50,629 |

Source: CPDP

|  | Units | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FUEL PRICES (ANNUAL AVERAGE) |  |  |  |  |  |  |  |  |  |
| Regular gasoline inc. VAT | €/liter | 0.49 | 0.80 | - | - | - | - | - | - |
| Tax as a \% | \% | 57 | 73 | - | - | - | - | - | - |
| Premium leaded - AVSR | €/liter | 0.52 | 0.81 | 1.17 | - | - | - | - | - |
| Tax as a \% | \% | 57 | 74 | 71 | - | - | - | - | - |
| Premium unleaded 98 | €/liter | - | 0.79 | 1.11 | 1.27 | 1.31 | 1.39 | 1.24 | 1.38 |
| Tax as a \% | \% | - | 71 | 69 | 62 | 63 | 60 | 65 | 60 |
| Gasoline | €/liter | 0.52 | 0.81 | 1.12 | 1.24 | 1.28 | 1.36 | 1.21 | 1.35 |
| Tax as a \% | \% | 57 | 74 | 69 | 63 | 63 | 61 | 66 | 61 |
| Diesel | €/liter | 0.37 | 0.54 | 0.85 | 1.08 | 1.10 | 1.27 | 1.00 | 1.15 |
| Tax as a \% | \% | 46 | 61 | 62 | 55 | 55 | 50 | 59 | 54 |

Source: SOeS

AUTOMOBILE FLEET EMISSIONS IN MAINLAND FRANCE BETWEEN 1990 AND 2010
Thousands of tons
Change
2010-2009
(1) 2010 estimates.

Source: CITEPA / Secten data, updated April 2011.
$\mathrm{CO}_{2}$ EMISSIONS IN MAINLAND FRANCE BY BUSINESS SECTOR

| In millions of tons of $\mathrm{CO}_{2}$ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1990 | 1995 | 2000 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | $2010{ }^{(1)}$ |
| Power production | 68 | 59 | 64 | 63 | 68 | 64 | 64 | 62 | 59 | 60 |
| Industry | 110 | 104 | 105 | 100 | 100 | 97 | 96 | 92 | 82 | 85 |
| Residential/Commercial | 85 | 88 | 89 | 98 | 99 | 92 | 86 | 90 | 87 | 93 |
| Transport | 116 | 125 | 133 | 137 | 135 | 134 | 133 | 126 | 125 | 124 |
| of which road | 109 | 117 | 125 | 128 | 127 | 126 | 125 | 119 | 117 | 116 |
| of which other transportation | 7.6 | 7.9 | 8.4 | 8.3 | 8.2 | 8.0 | 8.0 | 7.9 | 7.8 | 7.8 |
| Agriculture/silviculture | 9.4 | 9.8 | 10.1 | 10.2 | 10.2 | 9.9 | 9.8 | 10.1 | 9.7 | 9.7 |
| TOTAL EXCLUDING LULUCF ${ }^{(2)}$ | 389 | 386 | 401 | 408 | 411 | 397 | 388 | 381 | 364 | 372 |
| LULUCF ${ }^{(2)}$ | -44 | -56 | -56 | -71 | -73 | -77 | -76 | -77 | -72 | -75 |
| TOTAL WITH LULUCF ${ }^{(2)}$ | 344 | 331 | 345 | 337 | 339 | 320 | 312 | 304 | 292 | 297 |

(1) 2010 estimates.
(2) LULUCF: Land Use, Land Use Change and Forestry

Source: CITEPA/CORALIE/ Secten format, April 2011.

AVERAGE $\mathrm{CO}_{2}$ EMISSIONS OF NEW CARS IN FRANCE AND EUROPE
In grams of $\mathrm{CO}_{2}$ per km

|  | 1995 | 2000 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| France |  |  |  |  |  |  |  |  |  |  |
| Gasoline | 177 | 168 | 163 | 162 | 159 | 155 | 153 | 141 | 131 | 130 |
| Diesel | 175 | 155 | 151 | 149 | 149 | 147 | 148 | 139 | 134 | 130 |
| TOTAL | 176 | 162 | 155 | 153 | 152 | 149 | 149 | 140 | 133 | 130 |
| European Union 15 countries |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 186 | 171 | 164 | 162 | 161 | 161 | 159 | 154 | 146 | 141 |

Source: ADEME (May 2011).

## AUTOMOTIVE TAXES AND FOREIGN TRADE

FRENCH AUTOMOTIVE FOREIGN TRADE IN VALUE
In € millions and \% year-on-year change

|  | New cars |  | New light commercial vehicles |  | New heavy trucks |  | Parts and engines |  | Automotive industry sector |  | Used vehicles |  | Automotive sector |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Exports (FOB) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1986 | 7,286 |  | 701 |  | 658 |  | 6,560 |  | 15,204 |  | 129 |  | 15,333 |  |
| 1990 | 10,818 | 6\% | 846 | -6\% | 988 | 7\% | 9,919 | 10\% | 22,571 | 7\% | 490 | 67\% | 23,060 | 8\% |
| 1995 | 11,343 | -1\% | 769 | 9\% | 2,609 | 94\% | 11,357 | 2\% | 26,078 | 5\% | 441 | 32\% | 26,519 | 6\% |
| 2000 | 19,828 | 12\% | 2,146 | 32\% | 2,328 | 34\% | 18,213 | 11\% | 42,515 | 14\% | 1,125 | -6\% | 43,640 | 13\% |
| 2005 | 26,187 | -5\% | 2,630 | -8\% | 2,669 | -5\% | 19,543 | 1\% | 51,031 | -3\% | 1,571 | 0\% | 52,602 | -3\% |
| 2009 | 13,679 | -24\% | 1,405 | -43\% | 1,809 | -51\% | 16,704 | -21\% | 33,597 | -26\% | 973 | -19\% | 34,570 | -26\% |
| 2010 | 15,241 | 11\% | 1,684 | 20\% | 2,330 | 29\% | 20,361 | 22\% | 39,616 | 18\% | 1,051 | 8\% | 40,667 | 18\% |
| Imports (CIF) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1986 | 5,534 |  | 871 |  | 1,115 |  | 3,520 |  | 11,040 |  | 284 |  | 11,323 |  |
| 1990 | 9,813 | 7\% | 1,467 | 3\% | 1,564 | -9\% | 5,596 | 1\% | 18,439 | 3\% | 638 | 21\% | 19,077 | 3\% |
| 1995 | 10,838 | 4\% | 1,189 | 2\% | 2,903 | 75\% | 6,687 | 13\% | 21,616 | 12\% | 349 | 28\% | 21,965 | 13\% |
| 2000 | 16,961 | 14\% | 1,997 | 9\% | 2,695 | 26\% | 11,024 | 11\% | 32,678 | 14\% | 959 | -8\% | 33,637 | 13\% |
| 2005 | 20,671 | 4\% | 2,969 | 12\% | 3,285 | 6\% | 15,897 | 6\% | 42,822 | 5\% | 765 | 18\% | 43,587 | 6\% |
| 2009 | 20,836 | -14\% | 2,100 | -39\% | 2,300 | -40\% | 12,785 | -26\% | 38,022 | -22\% | 1,204 | 23\% | 39,226 | -21\% |
| 2010 | 22,380 | 7\% | 2,901 | 38\% | 2,440 | 6\% | 15,254 | 19\% | 42,975 | 13\% | 1,196 | -1\% | 44,171 | 13\% |

Balance

| 1986 | +1,752 | -170 | -457 | +3,040 | +4,165 | -155 | +4,010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1990 | +1,005 | -621 | -576 | +4,323 | +4,131 | -148 | +3,983 |
| 1995 | +505 | -420 | -293 | +4,670 | +4,462 | +92 | +4,554 |
| 2000 | +2,867 | +149 | -367 | +7,189 | +9,837 | +166 | +10,003 |
| 2005 | +5,517 | -338 | -616 | +3,646 | +8,208 | +807 | +9,015 |
| 2009 | -7,157 | -695 | -491 | +3,919 | -4,425 | -232 | -4,656 |
| 2010 | -7,139 | -1,217 | -110 | +5,107 | -3,359 | -144 | -3,504 |

Coverage rate
(exports/imports x 100)

| 1986 | 132 | 80 | 59 | 186 | 138 | 45 | 135 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 1990 | 110 | 58 | 63 | 177 | 122 | 77 |  |
| 1995 | 105 | 65 | 90 | 170 | 121 | 126 | 121 |
| 2000 | 117 | 107 | 86 | 165 | 130 | 130 |  |
| 2005 | 66 | 67 | 81 | 123 | 119 | 205 |  |
| 2009 | 68 | 79 | 95 | 131 | 88 | 81 |  |
| 2010 | 68 | 133 | 92 | 88 | 9 |  |  |

FOB (free-on-board): transaction value including freight and insurance up to the border of the exporting country.
CIF (cost, insurance, freight): transaction value including freight and insurance up to the border of the importing country.
Source: customs data processed by CCFA.
AUTOMOTIVE TAXES AND DUTIES

| AUTONOTIVE TAXES AND DUTIES |  |  |  |  |  |  |  | In € millions |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1980 | 1990 | 2000 | 2006 | 2007 | 2008 | 2009 | 2010 |
| Tax on road-use oil products (including VAT) | 9,078 | 21,335 | 30,630 | 33,294 | 33,742 | 34,619 | 32,260 | 31,301 |
| Automotive insurance tax | 478 | 2,780 | 3,429 | 3,898 | 3,900 | 3,933 | 3,934 | 4,096 |
| Tax on vehicle registration certificates | 157 | 846 | 1,373 | 1,832 | 1,939 | 1,968 | 1,917 | 1,919 |
| Road tax | 866 | 1,901 | 539 | 19 | 0 | 0 | 0 | 0 |
| Tax on company cars | 199 | 345 | 644 | 1,126 | 1,140 | 1,086 | 1,098 | 996 |
| Tax based on number of axles | 59 | 75 | 223 | 215 | 216 | 226 | 172 | 168 |
| Fixed rate police and traffic fines, sentence fines | 154 | 317 | 720 | 1,162 | 1,163 | 1,435 | 1,201 | 1,255 |
| Driver's license tax | 88 | 86 | 4 | - | - | - | - | - |
| Regional development tax | 0 | 0 | 442 | 512 | 526 | 521 | 528 | 539 |
| Government royalty | - | 30 | 132 | 163 | 169 | 174 | 180 | 186 |
| TOTAL | 11,079 | 27,716 | 38,136 | 42,221 | 42,795 | 43,962 | 41,290 | 40,460 |
| VAT on spending to acquire and use vehicles | - | - | 15,300 ${ }^{(1)}$ | - | - | - | - | - |
| Motorway tolls (including VAT) | 610 | 2,592 | 5,330 | 8,193 | 8,838 | 9,078 | 9,305 | 9,700 |

Sources: Internal Revenue, CCFA, URF, Transport Satellite Account (SOeS).
French National Transport Accounting Commission.

## USEFUL ADDRESSES

## FRENCH AUTOMOTIVE MANUFACTURERS

PSA Peugeot Citroën
Peugeot
75, avenue de la Grande Armée - 75116 Paris
Tel.: 0140665511 - Fax: 0140665414
www.psa.fr - www.peugeot.com
Citroën
Immeuble Colisée III - 12, rue Fructidor
75835 Paris cedex 17
Tel.: 0158797979 - Fax: 0158797225
www.psa.fr - www.citroen.com
Renault
13-15. quai Le Gallo - 92153 Boulogne Billancourt cedex
Tel.: 0176840404

Renault Communication
1967, rue du Vieux-Pont-de-Sèvres
92109 Boulogne Billancourt Cedex
Tel.: 0176843434
www.renault.com

Renault Trucks
99. route de Lyon - 69800 Saint-Priest

Tel.: 0472965111
Department of International Relations
15, bd de l'Amiral-Bruix - 75016 Paris
Tel.: 0158441971 - Fax: 0158441975
www.renault-trucks.com
Alpine - Renault
Avenue de Bréauté - 76885 Dieppe Cedex
Tel.: 0176863100 - Fax: 0176863401

## AUTOMOTIVE ORGANIZATIONS IN FRANCE

Association française du gaz naturel pour véhicules (AFGNV)
10, rue Saint-Florentin - 75001 Paris
Tel.: 0142979799 - Fax: 0142974060
www.afgnv.com
Chambre syndicale nationale des carrossiers et constructeurs
de semi-remorques et conteneurs (CARCOSERCO)
12, rue Léon-Jost - 75017 Paris
Tel.: 0144297114 - Fax: 0142676933
www.carcoserco.org

Chambre syndicale internationale de l'automobile et du motocycle (CSIAM)
5, square de l'Avenue-du-Bois
BP 2116-75771 Paris Cedex 16
Tel.: 0153645030 - Fax: 0140679594

Comité d'organisation des salons internationaux de l'automobile, du Cycle, du motocycle et des sports (AMC Promotion)
9, avenue Franklin-Roosevelt
75008 Paris
Tel.: 0156882240 - Fax: 0142565080

Conseil national des professions de l'automobile (CNPA)
50. rue Rouget-de-l'Isle - 92158 Suresnes Cedex

Tel.: 0140995500 - Fax: 0147284415
www.cnpa.fr

Fédération des industries d'équipements pour véhicules (FIEV)
77-81, rue Jean-Jacques-Rousseau
92158 Suresnes Cedex
Tel.: 0146250230 - Fax: 0146970080
www.fiev.fr

Plateforme de la Filière Automobile 96, avenue du Général-Leclerc
92154 Boulogne-Billancourt Cedex
Tel.: 0141316868 - Fax: 0141316860
www.pfa-auto.fr

Syndicat des constructeurs de véhicules et de loisirs (SICVERL)
3, rue des Cordelières - 75013 Paris
Tel.: 0143378661 - Fax: 0145350739
www.syndicat-vehicules-loisirs.com
Union des industries et métiers de la métallurgie (UIMM)
56, avenue de Wagram - 75017 Paris
Tel.: 0140542020 - Fax: 0147662274
www.uimm.fr

Union routière de France (URF)
79, rue Jean-Jacques-Rousseau
92150 Suresnes
Tel.: 0146250050 - Fax: 0146250262
www.unionroutière.fr
Union technique de l'automobile, du motocycle et du cycle (UTAC) BP 212-91311 Montlhéry Cedex
Tel.: 0169801700 - Fax: 0169801717
www.utac.com

## NTERNATIONAL AUTOMOTIVE ORGANIZATIONS

Association des constructeurs européens d'automobiles (ACEA)
85, avenue des Nerviens - 1040 Bruxelles (Belgium)
Tel.: 003227325550 - Fax: 003227387310
www.acea.be

Organisation internationale des constructeurs d'automobiles (OICA)
4, rue de Berri - 75008 Paris
Tel.: 0143590013 - Fax: 0145638441
www.oica.net

## AUTOMOTIVE ASSOCIATIONS IN FRANCE

40 millions d'automobilistes
118, bd Haussmann - 75008 Paris
Tel.: 0144900024 - Fax: 0144909609
www.40millionsdautomobilistes.com

L'Automobile Club - French Drivers' Association
Head office: 5, avenue de la Paix - 67000 Strasbourg
Paris office: 14, avenue de la Grande Armée - 75017 Paris
Tel.: 0821741111
www.automobileclub.org

Fédération française du sport automobile (FFSA)
32, avenue de New-York - 75781 Paris Cedex 16
Tel.: 0144302400 - Fax: 0142241680
www.ffsa.org

La Prévention routière
6, avenue Hoche - 75008 Paris
Tel.: 0144152700 - Fax: 0142279803
www.preventionroutiere.asso.fr
Société des Ingénieurs de l'Automobile (SIA)
79, rue Jean-Jacques Rousseau - 92158 Suresnes cedex
Tel.: 0141449370 - Fax: 0141449379
www.sia.fr

## AUTOMOTIVE RESEARCH BODIES IN FRANCE

Association pour le développement du transport et de la mobilité électriques France (Avere France)
14-16, rue de la Tour-des-Dames
75009 Paris
Tel.: 0153250060
www.avere-france.org
Fondation sécurité routière
www.fondationsecuriteroutiere.org
Groupe d'études et de recherches permanent sur l'industrie et les salariés de l'automobile (Gerpisa)
École normale supérieure de Cachan - Bât. Desjardin
61, avenue du Président-Wilson - 94235 Cachan Cedex
Tel.: 0147402000
www.leblog.gerpisa.org
Institut français du pétrole énergies nouvelles (IFPEN)
1 \& 4, avenue de Bois-Préau
92852 Rueil-Malmaison Cedex
Tel: 0147526000 - Fax: 0147527000
www.ifpenergiesnouvelles.fr

Institut français des sciences et technologies des transports, de l'aménagement et des réseaux (IFSTTAR)
Département économie et sociologie des transports (DEST)
2, rue de la Butte-Verte
93166 Noisy-le-Grand Cedex
Tel.: 0145925500 - Fax: 0145925501
www.ifsttar.fr
IFSTTAR Head office
Boulevard Newton
Champs-sur-Marne
F77447 Marne-la-vallée Cedex 2

Programme national de recherche et d'innovation dans les transports terrestres (PREDIT)
Tour Voltaire - 92055 La Défense Cedex
Tel.: 0140811417 - Fax: 0140811522
www.predit.prd.fr

In the context of its communication actions, CCFA regularly publishes leaflets on various automobile-related subjects: press surveys, trend charts, etc.

All these publications can be consulted on our website www.ccfa.fr



[^0]:    Telephone: +33149525100 - Fax: +33147237473 - Website: www.ccfa.fr - E-mail: ccfa@ccfa.fr

[^1]:    Source: CCFA.

[^2]:    Every year, the SESSI, formerly the Service des Études et des Statistiques Industrielles (Department for Industrial Studies and Statistics) and now attached to INSEE, produced annual surveys providing one of the main sources of information about the French industry. These surveys have been overhauled with the new ESANE information system. A new economic activity categorization was launched in early 2008 (see pages 72 and 73).
    The automotive industry covers motor vehicle manufacturing; motor vehicle, caravan and recreational vehicle body manufacturing; and the upstream manufacturing of automotive equipment. However, the statistics do not encompass all automotive industry suppliers. Products such as tires, plastics, capital goods and glass are classified under other categories (see also page 53).

    Automotive manufacturing. After rising strongly between 1996 and 2004 (+30\%), in line with growth in vehicle production, value added (excluding VAT) per employee in constant euros

[^3]:    (1) French overseas departments are included in the scope of French Customs as of 1996

[^4]:    (1) As of 1996, figures are based on the number of vehicles assembled in France by French manufacturers.
    (2) As of 2001, some passenger cars were reclassified as commercial vehicles

[^5]:    Sources: CCFA, OICA.

[^6]:    Automobile manufacturers include the following makes: PSA Peugeot Citroën = Peugeot + Citroën/Renault Group = Renault + Dacia/Fiat Group = Alfa Romeo + Fiat + Lancia + Ferrari + Maserati + others
    Ford Group $=$ Ford Europe + Ford USA + others/General Motors = Opel + Vauxhall + GM Daewoo + Chevrolet + Pontiac + others/Volkswagen Group $=$ Volkswagen + Audi + Seat + Skoda + Bentley +
    Lamborghini + Bugatti/Daimler $=$ Mercedes + Smart + others/BMW Group $=$ BMW + Mini + Rolls-Royce/Japanese makes: Mazda, Mitsubishi, Nissan, Subaru, Suzuki, Toyota, etc./Korean makes $=$ Hyundai-
    Kia and Ssangyong.

[^7]:    (1) European Union: nine countries in 1980; ten countries in 1985; twelve countries between 1990 and 1994; fifteen countries from 1995

[^8]:    (2) European Union: nine countries in 1980; ten countries in 1985; twelve countries between 1990 and 1994; fifteen countries from 1995

[^9]:    (1) New member states: eight countries in 2000; ten countries in 2006.

[^10]:    Source: CCFA.

[^11]:    Source: CCFA estimates.

